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AND DEVELOPMENT COMMISSION
INTEGRATED ENERGY POLICY REPORT COMMITTEE

INTEGRATED ENERGY POLICY REPORT
COMBINED HEAT AND POWER/DISTRIBUTED
GENERATION MARKET AND POLICY
WORKSHOP

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1 P R O C E E D I N G S

2 COMMISSIONER GEESMAN: This is a
3 workshop for the Energy Commission's 2005
4 Integrated Energy Policy Report. I'm John
5 Geesman, the Commissioner who presides over the
6 Integrated Energy Policy Report Committee.

7 To my right is Commissioner Jim Boyd,
8 who is the Associate Member of the Committee, and
9 was the Presiding Member of the 2003 IEPR
10 Committee. To my left is Melissa Jones, my Staff
11 Advisor.

12 This is a subject that Commissioner Boyd
13 and I have dealt with for, probably 27 or 28 years
14 now, in one form or another. We were both quite
15 actively involved in the state's promotion of what
16 we called at the time cogeneration, in the late
17 1970's.

18 And I think that the results, in a
19 slightly different set of circumstances, from
20 those efforts proved to be quite beneficial to the
21 state. We were on a course, at that time were
22 challenged for new generations.

23 The utility supply plan did not appear
24 to state government to be either technologically
25 feasible or financially feasible, and our

1 prospects of going into the 1980's looked quite
2 stark.

3 The resulting standard offer
4 solicitation federal development purpose statute
5 resulted I think initially in excess of 6,000
6 megawatts available. Very quickly, substantially
7 larger volume thereafter.

8 In retrospect, they know there were a
9 lot of criticisms made about the price assumptions
10 in those contracts, and obviously they provoked a
11 strong reaction from both the utilities and from
12 some of the larger utility customers in the
13 1990's.

14 Today we face a different set of
15 circumstances, but I think we're also at a
16 reflection point in terms of trying to structure
17 the electricity supply system that will best suit
18 California's needs over the course of the next 10-
19 15 years.

20 We appear largely by default to have
21 reverted into a utility procurement process to
22 meet our new generation supplies. We've had a
23 great deal of difficulty establishing the
24 appropriate contract format or appropriate
25 financial structure that will result in necessary

1 new generation coming online.

2 We've not proven particularly adept at
3 replacing aging infrastructure.

4 To the surprise of many, environmental
5 permitting does not seem to have been a particular
6 constraint over the last five years, and the state
7 has emphasized its desire to see much greater
8 reliance on renewable technologies going forward.

9 It occurs to Commissioner Boyd and
10 myself -- and I certainly thank Commissioner Boyd
11 for the attention that he has riveted on this
12 subject beginning in the 2003 Integrated Energy
13 Policy Report -- it occurs to us that cogeneration
14 should play a much larger role going forward in
15 meeting our supply needs than it has in the recent
16 past.

17 One of the perplexing features of this
18 subject is you talk to state policymakers, whether
19 they be at this agency or the CPUC or the
20 Legislature, and there is overwhelming support for
21 greater reliance on what I still habitually call
22 cogeneration, or distributed generation.

23 And there have been any number of state
24 policy initiatives designed to encourage that.

25 And yet, we still don't seem to have elicited the

1 volumes that had been hoped for.

2 Our staff has underway a collaborative
3 effort with the Public Utilities Commission.
4 Commissioner Boyd and I will submit our committee
5 report to our Commission later this fall. The
6 staff has recently put up on our website a couple
7 of draft consultant reports that I think have some
8 very valuable subject matter. We'll hear more
9 about those in this workshop.

10 But our effort is to formulate, this
11 year, an agenda whereby we can derive a greater
12 reliance on these technologies going forward than
13 we have in the recent past.

14 With that, Commissioner Boyd?

15 COMMISSIONER BOYD: Thank you. Good
16 morning everybody. We've been joined up here by
17 my Advisor, Mike Smith. Thank you, Commissioner
18 Geesman, for those kind words in highlighting my
19 un-success at putting this subject. But I'm still
20 here pushing.

21 You reminded me that, during the darkest
22 hours of the energy crisis, I was a member of the
23 generation team from the prior governor. And my
24 whole effort was to try to push this subject a lot
25 more, to let these people give us the electricity,

1 the other group had tried and failed miserably.

2 But I didn't have a lot of success, and
3 a lot of financial barriers were thrown in the way
4 of the little success that we did have.

5 But I appreciate the fact that
6 Commissioner Geesman feels as strongly perhaps as
7 I do about the need to do this, and that he has
8 such a prominent piece of the 2005 IEPR process.

9 Certainly the staff has done a
10 tremendous amount of work on this subject, as is
11 evidenced by the piles and piles of materials that
12 we've been provided. And as evidenced by the fact
13 that it's going to take two days to talk about the
14 entire subject, not just one.

15 So, there's a lot of potential, and as
16 you can see we're not quitting, although my term
17 is going to run out here in one and 2/3rd's years,
18 so I've got to do something pretty quick. But in
19 any event, I'm fairly confident we'll do
20 something.

21 And the last thing I'll say is I've got
22 a terrible cold, and it will prevent me from
23 having long run-on sentences, so maybe you'll be
24 spared some of my prose today.

25 With that, I better turn it over to

1 Scott before I lose my voice again.

2 MR. TOMASHEFSKY: Good morning everyone.
3 I'm pleased that we're all able to get together
4 and talk about the CHP issues.

5 A couple of housekeeping items. You'll
6 notice the small microphones. The relevance of
7 those, if you come up and speak, is that that is
8 how our Court Reporter can actually make sure what
9 you're saying is actually in the record.

10 So, when you do speak, try to come up to
11 the table or the podium at the appropriate time,
12 as opposed to just shouting out from your chair.
13 That'll slow us down a second or two, but at least
14 from an accuracy standpoint that will work much
15 better.

16 Also, the workshop is being webcast, as
17 well as the one tomorrow. Documents are all
18 posted, with the exception of the UCI
19 presentation, which is available on the table up
20 front. That should be posted sometime this
21 morning, so anyone who's listening online should
22 have access to everything that we have here in the
23 room.

24 Mark Rawson, who's with the PIER Energy
25 Systems Integration section, he's been our

1 distributed energy resource program manager, is
2 co-hosting today and tomorrow with us. So you may
3 see me, you may see Mark, we'll figure that out as
4 we go along.

5 We also wanted to thank Rachel MacDonald
6 of our staff also, who works with Mark closely and
7 has been responsible for putting together binders,
8 documents, posting, and all the other logistics
9 that we generally don't like to deal with. She's
10 done it in a nice manner, so thanks to Rachel.

11 Just as a couple of brief speaking
12 points, and then we'll turn it over the rest of
13 the festivities. We had indicated at the end of
14 the 2003 IEPR process, we really made a verbal
15 commitment to address cogeneration issues much
16 more closely.

17 The issue came up actually late in the
18 process, especially in a hearing we had in
19 Bakersfield, where the question was asked "well,
20 why aren't we addressing it?"

21 And as Commissioner Geesman had noted,
22 it's not that we're not interested in it, but we
23 have used that as kind of a jumpstart to do what
24 we're doing here.

25 As part of that we authorized EPRI to

1 lead an effort to develop the market assessment
2 that is posted on the web, and is the subject of
3 most of the discussion you'll hear today.

4 The assessment itself updates a study
5 that was done in 1999, where we actually looked at
6 CHP potential at that time. And we had concluded
7 that there was about 12,000 megawatts of technical
8 potential, with about 4,000 megawatts economically
9 available for 2020.

10 What we did in this report, we updated
11 that number ,in light of a lot of the things that
12 have happened over the last six years. But also
13 we've put a little bit of a policy twist towards
14 the economically available numbers.

15 So we've now got scenarios that are
16 built in based on various policy directives that
17 the state could take. Not to suggest that anyone
18 is preferred at this point, but it's just a matter
19 of trying to get a range of where we could go with
20 different levels of policy implementation towards
21 CHP.

22 And the scenarios and those implications
23 are going to be discussed today, and you'll see a
24 lot of that discussion and we're looking to get
25 feedback on your initial thoughts with respect to

1 that.

2 We're really trying to foster an open
3 discussion here about market potential. So we're
4 not necessarily looking at this as pure cost or
5 pure benefit, we're really trying to understand it
6 better and go from there.

7 So you can see the objectives. We're
8 looking really to understand the current
9 situation. Definitions are always difficult to
10 deal with. Some people will look at CHP from a
11 large standpoint and a small standpoint, and
12 you'll see how the numbers change from point to
13 point.

14 And we're trying to get a rounded view
15 of different size technology, and also end users.
16 And you'll see that through the course of our
17 discussion

18 And you'll also get a utility
19 perspective, and one thing we also wanted to do is
20 bring a little bit of an international flavor into
21 the picture. And, as Mark will probably describe
22 in his comments, as we talk about the Eltra
23 discussion, that they are in a position where we
24 could see ourselves if we were very aggressive
25 towards CHP implementation.

1 That is basically where we could be ten
2 to 15 years out, and that will become evident as
3 that discussion goes on. Also what's interesting
4 about that presentation in particular is it does
5 have relevance to the distribution system planning
6 stuff that goes on, although we won't focus on
7 that so much.

8 And also some of the renewable
9 transmission issues we've dealt with throughout
10 the course of this process.

11 So the agenda itself, from what's
12 contained on the table, we've made one slight
13 modification. We thought it would be more useful
14 to have the utility panel react to some of the
15 policy discussion as opposed to giving us a
16 general feel on their perspectives on CHP, since
17 that's fairly well voiced in numerous records,
18 including the PUC DGOIR, which in fact is
19 scheduled for hearings the week of May 9th.

20 So we thought it would be useful to move
21 that down to later on in the day.

22 We're going to start off with an end
23 user panel discussion, and Nick Lenssen, Primen
24 and EPRI Solutions, however you want to be
25 characterized. Nick does a great job of framing

1 end user perspectives, and he's been involved with
2 considerable survey information and research.

3 So he'll lead the discussion, which will
4 include those that are included on the list. And
5 I'll let Nick introduce them.

6 Then we'll switch over to our
7 international experience.

8 The lunch break is kind of a floating
9 one, depending on what our time situation is. We
10 expect that to be a good time to break for lunch,
11 but we'll see how that goes.

12 And then most of the rest of the
13 discussion will focus on the CHP assessment that's
14 posted, the EPRI work that's done, with
15 presentation of some of the numbers and looking at
16 the scenario analysis, and then having some
17 utility discussion about the treatment of the CHP
18 as it relates to those policy options.

19 Before we close then we'll have a little
20 bit of shift, and we'll look at some research
21 that's being done by UC Irvine on emissions work
22 with respect to the southwest air basin, which has
23 some specific relevance towards the 2007 CARB
24 standards for distributed generation, and some of
25 the debate that's going on in their forum.

1 So with that I'm going to turn the
2 discussion over in just a second to Nick. This is
3 just another depiction of what I just said, if you
4 don't like words and you like illustrations with
5 words.

6 This is kind of what we're doing. End
7 user research, market analysis, policy analysis,
8 and then the results will come up. And you'll
9 probably see this graphic show up with different
10 things over the course of the day, so. If you
11 miss it today, right now, you'll catch it again.

12 Again, this is just our website location
13 for all the documentation that's contained.

14 With that, I'm going to turn it over to
15 Nick. And while Nick's getting things set, if I
16 could have those on the round table discussion for
17 the end user panel come on up and grab a seat. No
18 particular order, whoever's there first has first
19 choice.

20 MR. LENSSEN: Thank you very much.
21 Commissioner Geesman, Commissioner Boyd, thank you
22 for your attention to this issue.

23 And I think it's great and appropriate
24 that we start with the end users, end use
25 customers and the representatives on this panel,

1 because in the end CHP implies siting electric
2 power equipment at end user sites.

3 And if you don't have their willingness,
4 in fact their pursuit of expanding CHP at their
5 sites, then you'll probably at a non-starter
6 position initially. So you need to start with
7 them, see what their demands are, see what their
8 interest is, and go from there.

9 In terms of the context for this
10 session, it is as Scott referred to, this arrow,
11 this research approach that we were asked to take
12 by the Energy Commission on evaluating the CHP
13 potential in California. And this session really
14 is focusing on the end users and their needs and
15 desires.

16 Our approach in this study was to base
17 findings on quite a bit of market research,
18 national quantitative studies that we did of
19 literally thousands of users over the past few
20 years, as well as qualitative interviews we did
21 with 20 energy users in California as well as
22 three project developers.

23 Scott showed the website with the
24 documentation. There is a draft report which
25 lists not by name the companies that we talked to,

1 but location, either northern or southern
2 California, the type of company in terms of what
3 sort of sector, and the general size range, the
4 capacity of the CHP unit they either have or have
5 evaluated and decided not to have or are still
6 considering adopting to their use.

7 So I'm going to present the findings
8 from that research, and then we're going to get a
9 reality check from the panel, what they agree with
10 and do not agree with I suppose, but also
11 additional comments in terms of their experience
12 of working with CHP, or in the case of at least
13 one I think, examining CHP but deciding not to go
14 forward with it.

15 I think that it's important, some of
16 these top line results I'm going to mention is,
17 first off, there's not a huge amount of end users
18 of businesses out there who want to adopt CHP.
19 It's a very small percentage of the business
20 population that are real candidates for CHP.

21 So we shouldn't delude ourselves that
22 there's a huge market for it, in terms of numbers.

23 We should also remember that when it
24 comes down to the bottom line for CHP, well, the
25 bottom line is what counts most. Economics. If

1 they're going to adopt CHP the economics have to
2 work for them, because they're not into it for a
3 charitable or other reasons, typically.

4 Surprisingly, in some accounts
5 reliability is a very important issue for many
6 energy users too, in terms of whether they adopt
7 CHP or not.

8 Economics is the driver, but it's also
9 the principle barrier. If the economics don't
10 work, then the CHP isn't adopted. But there's
11 also numerous non-economic barriers to adoption
12 that exist.

13 Lastly, the main portion of my
14 presentation will focus on some policy options
15 that energy users say they want in order to have a
16 more favorable playing field to pursue CHP.

17 Those policies tend to focus, again, on
18 the economic issue. How can we make economics
19 work better for CHP?

20 Quickly, turning to some of the
21 quantitative data, in our national and then
22 comparing national to California's data, when I
23 say there's a small percentage of customers out
24 there, of energy users who are interested in CHP,
25 this is what I was referring to.

1 If we look at, nationally, all of the
2 energy users with a demand between 100 kilowatts
3 and 10 megawatts -- unfortunately we didn't go
4 above the 10 megawatts in this survey work -- in
5 2003 we would classify only two percent of those
6 users as strong prospects.

7 And when we say strong prospects we say
8 that we mean that they rate themselves as likely
9 to adopt distributive generation, not just the
10 CHP, but distributive generation within the next
11 two years, and they are actively evaluating their
12 options. It's not just some idea out there, but
13 they're actually examining it.

14 If you get just the people who say "oh,
15 I think this is something we might adopt" that
16 number goes up to 13 percent total. But
17 nationwide there's only about 12,000 businesses,
18 as of two years ago, that are looking at this.
19 Fortunately we're in the field updating this
20 survey right now, this data.

21 We've looked at it over time and we've
22 seen the movement. Back in 2001, during the
23 western power crisis there was nearly a quarter of
24 all energy users who were prospects, of which more
25 than 15 percent were actively evaluating

1 distributive generation options.

2 That disappeared with the recession and
3 the alleviation of the power crisis, and started
4 growing again in 2003. And I expect in 2005 we'll
5 have numbers fairly similar to 2003, though likely
6 there will be some surprises in there.

7 In other words, it's a changing status
8 in terms of what energy users are looking at, at a
9 point of time.

10 These data illustrate the fact that
11 saving money on energy and more reliable power are
12 the two biggest issues. Interestingly too, the
13 third issue, greater predictability of energy
14 prices.

15 If there's one thing energy users want,
16 what we've found in survey after survey, is they
17 want to be able to budget their energy costs, like
18 they can budget almost every other input into
19 their operation.

20 And again there's some other reasons
21 there that some people mentioned, including
22 capturing waste heat for use. But on the whole
23 they don't want to, energy users don't want to
24 cogenerate because they want to cogenerate, they
25 want to cogenerate to save money.

1 I have peppered throughout the
2 presentation quotes from our interviews. I'm not
3 going to read them in the interest of saving time,
4 but they are in the handouts available in the back
5 table as well as on the website.

6 Boring down a little bit more, in terms
7 of the data. We see in California, the blue line
8 here, that the percentage of establishments that
9 would find a payback acceptable for distributed
10 generation or distributed energy doesn't really
11 vary from the national average.

12 But what's important about this slide,
13 if you look at the two year level, less than 50
14 percent of energy users are willing to pursue a DG
15 project if the payback is only two years.

16 Only two years, two years is an
17 incredible internal rate of return, it's greater
18 than 50 percent, but energy users aren't willing
19 to invest that money in that, on the whole.

20 So as the economics get more difficult,
21 the willingness of energy users to participate
22 declines.

23 And of course you do have different
24 payback acceptance by different sectors and
25 business types. Not surprisingly, the government

1 and education, the public sector, is much more
2 willing to accept a longer payback than, say,
3 fiercely competitive wholesale or retail
4 industries. You get the manufacturing and some
5 other industries in between.

6 We found little difference in the
7 payback acceptance by facility size, which is
8 surprising to me because I would think that larger
9 energy users would be more willing to accept
10 longer payback, but our research on the whole
11 shows that's not true.

12 But it's important to mention that it
13 takes more than just savings for a CHP or a
14 distributive generation deal to take place.
15 There's a whole host of other issues. Those are
16 pre-existing for CHP to be considered, for a
17 project to actually be adopted by energy users.

18 You need a whole host of other issues to
19 be addressed, and that includes specific host
20 sites, the company's financial position, or the
21 general state of the economy.

22 In terms of the financial position, I'll
23 mention it's whether that company is expanding its
24 operations, whether it wants to make a commitment
25 to stay in that particular site or state, or

1 whether that company is on the downside of their
2 growth curve.

3 Financing can be important at times for
4 some companies, for others not. Warranties and
5 guarantees, how the deal gets drawn out, and the
6 service agreement. Support for environmental and
7 other permitting issues. And the relationship
8 with the local utilities provider, in terms of
9 interconnection, buyback, and other status.

10 These are all issues that can disrupt
11 and trip up a potential CHP project. And I
12 imagine everyone on this table has handfuls of
13 examples where you thought you had a project going
14 and something happened along the way, and it
15 didn't happen.

16 The second part of our research really
17 focused on the in-depth interviews, talking with
18 energy users in California. And again, they're
19 all listed in the reports.

20 Some of the barriers that they mentioned
21 to us. I would say unprovoked in a sense, we
22 didn't read them a list and say "are these
23 barriers", we asked them to identify the barriers
24 themselves.

25 Again, confirming what we've heard in

1 quantitative studies of national and California
2 users, these interviewees started with "it's just
3 not cost-effective."

4 Between the capital costs, the natural
5 gas prices, the interconnection fees -- exit fees
6 I don't have written here which is mentioned in
7 the case -- it's just challenging to make the
8 economics work out.

9 We also heard quite a, and surprisingly,
10 many times, that it's a low priority from upper
11 management. Energy in general is a low priority,
12 despite the western power crisis of 2000-2001, and
13 despite the current high prices of natural gas and
14 electricity.

15 Without it being a priority you can't
16 get their attention to sign off on a deal and
17 commit capital. It's not the core business of
18 energy users. We've been through a generation now
19 of outsourced, non-core operation of companies,
20 and energy has kind of been on the side of moving
21 out and staying in.

22 Why does most energy users, you know,
23 refineries are an exception I would say, but most
24 energy users aren't in the energy business.
25 They're in the business of selling something or

1 producing something, and energy is just an input
2 for them.

3 They don't want to take the risk of
4 becoming an energy producer, because there is a
5 real risk involved for them most times.

6 And then again, the uncertainty of the
7 marketplace, where are prices heading, how will
8 policies change? Fortunately and unfortunately,
9 California has had a history of very activist
10 policy making and a change in the ground rules,
11 and that becomes very confusing for energy users.

12 In fact, I was sharing one example this
13 morning of, with all the exit fee exemptions and
14 system benefit charges and all these different
15 fees, one user couldn't figure out what it would
16 cost him to go co-generate or use CHP versus
17 staying on the grid.

18 He just kind of threw up his hands in
19 despair and said "I'm not even going to try and
20 figure it out." That complexity obviously can be
21 a greatly frustrating experience, but again, at
22 the same time, the policies can also create the
23 incentives to create the change and the adoption
24 of CHP.

25 When we asked energy users specifically

1 to name one thing, if the government of California
2 could do one thing to encourage CHP, what would it
3 be?

4 Well, the respondents universally
5 preferred policies that would improve the overall
6 economics of CHP. And some of the specifics, the
7 two specifics we heard the most from them were
8 increase the south generation incentive program
9 caps to allow larger projects to reap the benefits
10 of the incentive programs, as well as increase the
11 incentive level for that part of the project that
12 would actually get the rebate.

13 We also heard a lot about net metering,
14 which again was fairly surprising since net
15 metering today is limited to renewables,
16 principally photovoltaics and in small wind, I
17 guess up to a megawatt with the photovoltaics
18 today.

19 Obviously those two policies would be
20 very costly for the state, to expand to that
21 level, but this is what we were told, and this is
22 what the users came up with first.

23 Most respondents did not see value in
24 initiatives that helped with project planning, the
25 project planning phase, since we had some other

1 options that would ask folks about those areas as
2 well. And I'll get into more detail on some of
3 these responses.

4 A couple of pages of quotes again that I
5 will not read through. One is a small community
6 college district, just a one megawatt non-adopter,
7 I mean, and a hospital six megawatt non-adopter.
8 Again, I think the non-adopter people are very
9 important to listen to, because they were looking
10 at it, they were considering it, but for some
11 reason or another they decided not to pursue CHP.

12 Likewise, net metering, a printing
13 company, a 4.2 megawatt non-adopter, and in this
14 community college district again, I think it was
15 the same one.

16 There were a number of other initiatives
17 to support CHP that users would support, but again
18 they really centered on economic issues. And
19 again, this afternoon, Snuller from E3 will talk
20 more about the policies so I'm not going to get
21 into the details too much now for the sake of time
22 and letting our panel speak.

23 But being able to get a credit on the
24 bill for the wholesale price of power produced
25 onsite, and elimination of exit fees.

1 Natural gas purchasing, whether forward
2 price or expanding the current state discount that
3 already exists in terms of the programs.

4 We're back to exit fees again. I know
5 you don't want to hear about exit fees, but that's
6 what the energy users brought up, they're not
7 letting that dog lie, still.

8 And lastly, perhaps, a state tax credit.

9 But one thing we did hear underlying all
10 the recommendations from energy users was
11 simplicity. It's already too complex, they want
12 it more simple.

13 There were some initiatives that we
14 brought up to user that were not favored, that
15 were not grabbed on to by them. They didn't
16 really, you know, finding a vendor or project
17 developer an issue.

18 There's plenty of people I suppose out
19 on the street trying to sell them right now, but
20 they did support a list, whether a certification
21 list from the Commission or a utility list of pre-
22 approved, you know, companies that are real, that
23 are around, that are bonded to certain amounts, as
24 opposed to just the fly-by-night operators.

25 Which has had quite a few people in the

1 CHP industry come in and go out, and you need
2 stability from a user perspective that the company
3 will be there.

4 Financing wasn't a problem for most
5 energy users, but they're not going to say no to
6 favorable rates in terms of financing, whether
7 it's state or some other mechanism.

8 And lastly, the issue of permitting came
9 up, which we really had diametrically opposed
10 views on this at times. Some folks said
11 permitting was a problem, it was an issue, and not
12 just emissions but interconnections as well, and
13 land use permitting issues, local ones.

14 That it is a problem, but it isn't a
15 deciding factor. They would appreciate a faster
16 permitting process, some more streamlining, but in
17 the end we didn't have users say that permitting
18 killed projects.

19 Now I'm very aware that permitting
20 probably has killed projects in some cases, for
21 air emissions regulations or other issues. But we
22 didn't find that in our research, which was
23 interesting. I think we perhaps expected to find
24 that more going into it.

25 Moving towards the wrap-up here before

1 we open up the panel, what are some of the
2 implications for the California market that we
3 pulled away from this?

4 First off, again, CHP sales and adoption
5 is not an easy task and you face, you know, very
6 large challenges to increase the CHP capacITy in
7 the state, perhaps much more now than you did back
8 in the 1970's with the oil crisis.

9 Again, less than half of energy users
10 say a two year payback is acceptable. They need
11 faster payback to expand that market. But, beyond
12 payback, other issues can derail CHP projects.

13 And lastly, the marketing policy
14 gyrations of the past decade in California has
15 really led to less CHP than anticipated.
16 Sometimes that's been, the market gyrations hasn't
17 been in your control, the natural gas prices for
18 example.

19 But there is a higher risk perception on
20 the part of energy users from pursuing CHP, just
21 not knowing what the next ten years are going to
22 bring.

23 Users in the public sector have a much
24 lower payback requirement than those in the
25 private sector, and lastly it looks like enacting

1 the right policies that can tip a prospect to
2 adopting CHP is crucial, otherwise the market will
3 chug along at a low level with piecemeal adoption
4 rather than real expansion.

5 And our interviews found that the
6 priority on the part of energy users are the
7 economic ones.

8 With that I'd like to turn to our panel.
9 I believe our panel was asked to give comments in
10 the five to ten minute range, Mark?

11 MR. RAWSON: Yes.

12 MR. LENSSEN: Your experience and your
13 views on CHP adoption, what's worked well, what
14 could work better. Please if you have
15 disagreement with our findings I think that's
16 important to hear as well.

17 But what we'll probably do is go right
18 down the line, and what I'd like to do is actually
19 introduce each person now, and then we can head
20 down the line.

21 Let's start with Richard Brent, who is
22 the Director of Government Affairs from Solar
23 Turbine; and then we'll have David Dyck, who is
24 the Director of Energy Contracts and Strategy at
25 Valero Energy Corporation;

1 next Ed Yates, who is the President and
2 CEO and the Secretary of the California League of
3 Food Processors, and he's representing I would say
4 more small energy users, more dispersed, as
5 opposed to the refinery setting;

6 then Ralph Renne, who is the Director of
7 Facilities at Exar Corporation, who will bring us
8 kind of the high tech view;

9 and lastly Michael Alcantar, who is the
10 General Counsel for the Cogeneration Association
11 of California, and they also have some comments on
12 the back table as well.

13 With that, if I can ask Richard Brent to
14 offer five to ten minutes of comments first, and
15 I'll wave at you when your time's up.

16 MR. BRENT: Thank you, Nick.
17 Commissioners, staff, thank you for hosting this
18 and bringing this opportunity forward for public
19 discussion in the workshop.

20 We are a manufacturer of small,
21 industrial gas turbine engines. The largest
22 single sized unit we sell is 15 megawatts, the
23 smallest is 1 1/2 megawatts. We carry about 65
24 percent of the industry's shipments worldwide on
25 this size class of industrial product.

1 Predominately used for compression in
2 the gas industry, and used in combined heat and
3 power in over 90 countries.

4 From the perspective of an end user,
5 we're a San Diego-based company. We have two
6 facilities in that county, where we work with our
7 service provider, San Diego Gas and Electric, and
8 we have one facility in Los Angeles, where we work
9 with LADWP.

10 I would say by virtue of the temperature
11 and the lack of need for process steam we are not
12 necessarily a candidate for combined heat and
13 power, and what we would call the base case of
14 opportunity here in the state of California.

15 But given the right sort of
16 encouragement I suspect we would build
17 infrastructure to take out the air conditioning
18 system that today is electric drive and go into
19 more of a combined cooling, heating and power
20 where hot water, chilled water and where necessary
21 domestic kind of quality steam could be utilized.

22 As I said, we've not done that to date.
23 We are a user of distributive generation. We do
24 it actually at a test site for a number of air
25 permitting and utility contractual arrangements.

1 We generally buy the gas, and what electricity we
2 don't need we give back to SDG&E, and I want to
3 underscore the word "give back."

4 A couple of points to Nick's
5 presentation. I find no fault with what he has
6 said, all of that's true. Getting a return on
7 investment when there's uncertainty in the tariffs
8 and the rate structures on the perception of the
9 end user is very difficult, and no different for
10 us as well.

11 And yet at the same time I'm reminded of
12 one pharma-chemical company talked about buying
13 combined heat and power as high as 55 cents a
14 kilowatt hour as a deferral, and when asked by the
15 then Assistant Secretary of Energy for the
16 Department of Energy why he would spend that much
17 money when the average rig was ten cents he said
18 "do you know what it's like to lose a batch of
19 recombinant DNA?"

20 And that leads to a point that maybe
21 didn't come up with as great a deal of clarity.
22 All of us are concerned about reliability. We're
23 concerned about reliability because it affects our
24 productivity.

25 And as our productivity gets affected,

1 ad we are trying to get out of an economic slump
2 and increase our production, unreliable power can
3 have a great deal of play on the cost of our
4 product and the uncertainty of scheduled delivery
5 of our product.

6 So we try to monetize reliability, and
7 we try to look for stability of cost. Many times,
8 when the customer says "I don't know what my
9 energy cost is going to be", there's a lot of
10 uncertainty.

11 And we remind them from our friends in
12 the retail gas industry, the natural gas industry,
13 which is the predominate fuel for at least our
14 type of CHP, that they can buy ten year contracts.

15 They may pay a little bit higher than
16 market price today, but they're surety of supply
17 and surety of cost, which, when you maintain your
18 equipment properly, means you have surety of
19 electric rate -- if you want to call it rate, or
20 price or cost, pick your words -- for ten years.
21 You can buy 80 percent of your gas, you can hedge
22 the rest.

23 There are lots of different plays that
24 can be used, but to Nick's point, most of the
25 customers are not in the energy business. They're

1 in what I like to call the chakra business, and
2 all they want is that black box that always works,
3 and makes energy for them, not just electricity
4 but energy for them, at a stable price that they
5 can count on for a long enough period of time to
6 factor in to the cost of making their widgets.

7 I'll close off by saying that we find
8 some customers are interested in building more
9 generation than what the thermal load requires,
10 and then putting that generation back into the
11 grid.

12 We find, for example, in other parts of
13 this country, wherever you have a wholesale pool,
14 the wholesale pool is ready in its acceptance of
15 small scale generation, and they have
16 interconnection procedures that are rather
17 carefully laid out, that is fair and non-
18 discriminatory and reasonable in terms of cost and
19 schedule for all the parties involved.

20 But to get through the local utility
21 distribution company, to be able to work into the
22 wholesale market opportunity for even just
23 capacity has been extremely difficult.

24 The uncertainty amongst the utility
25 distribution companies has made uncertainty about

1 combined heat and power providing opportunity into
2 the wholesale market if nothing else for capacity
3 and demand reduction.

4 I can stop there, Nick, or continue?

5 MR. LENSSEN: I think that'd be great to
6 start, Richard, and we'll make sure we come back
7 to folks afterwards. David Dyck from Valero?

8 MR. DYCK: Good morning, thanks for
9 having me. Valero Energy Corp has about 700
10 megawatts of connected load in North America,
11 spread across about NERC regions. And of that 700
12 megawatts about 130 is self-generated, cogenerated
13 power.

14 Valero responded to Governor Davis' call
15 for more resources in early 2001. The government
16 at that time put in place and implemented an
17 expedited permitting process and we were very
18 pleased with the outcome. It was originally
19 supposed to be within six months, but we got it in
20 nine months, and we're not going to quibble, it
21 went pretty well.

22 I would say though that, you know, given
23 the size of the typical cogen units that are going
24 in today you're still talking about costs for
25 permitting that are pretty high, relative to the

1 amount of power that you produce. So there isn't
2 a lot of scale of economy associated with these
3 smaller units.

4 Our experience, somewhat went downhill
5 in terms of interconnection. We found this to be
6 quite an obstacle. Our unit can access to the
7 grid, unlike some smaller distributive generation
8 units that generally just cover a portion of a
9 site's load.

10 And what we found was that, you know,
11 the ISO felt that we had to interconnect with
12 them, and that we had to comply with the ISO
13 tariff.

14 And the ISO tariff, if you haven't seen
15 it, it's an enormous document. Compliance issues
16 are very significant. And for somebody who's got,
17 you know, just a few megawatts that's going to be
18 sent out to the grid, it's really a byproduct kind
19 of situation. And we don't, it's not our main
20 business.

21 So the result of that was that we're in
22 a sort of regulatory limbo right now. We can't
23 access to the grid because we're not part of the
24 ISO system. On the other hand, PG&E, our local
25 utility, won't take our power unless we sign a

1 master services agreement for metering with the
2 ISO.

3 So we're in sort of a purgatory
4 situation. We can't operate our unit at full
5 rate. So at the moment we're sub-optimal in terms
6 of operation. And it's kind of odd, because most
7 of the precedents at FERC on how this
8 jurisdictional treatment should be applied to our
9 unit were all established in California.

10 And we've been able to, you know, use
11 these same arguments, these same precedents at the
12 FERC to get a very good outcome in New Jersey.
13 But at the moment we can't access to the grid.

14 We've been trying to put in place a
15 small power sales agreement with PG&E for over a
16 year, and we're stuck in this Catch 22. They want
17 us to be ISO complaint, and in fact we have ISO
18 compliant meters. But it doesn't matter. We're
19 just kind of stuck.

20 We want to build a second unit, in fact
21 we've got a second unit permitted. We've got the
22 space there, the plot is there, it's empty,
23 waiting for a second turbine. But at the moment
24 we're stuck in this regulatory limbo.

25 MR. LENSSEN: If I could take a quick

1 moderator's prerogative, I'm curious, it sounds
2 like the cost of ISO compliance would be more than
3 the value of the megawatts exported?

4 MR. DYCK: Absolutely, yes. Exactly.
5 And the other fact is that, you know, in PURPA we
6 should be able to get standby service from the
7 regulatory, or from the local utility, and we
8 can't even get that -- well, we do have a standby
9 service, but if we went to the ISO connection we
10 would not.

11 COMMISSIONER GEESMAN: What have you
12 been able to accomplish in New Jersey?

13 MR. DYCK: Well, exactly what we wanted,
14 and exactly what the FERC precedents have
15 established, that we should be able to connect
16 with our local utility under a state
17 jurisdictional setup. We shouldn't have to have a
18 relationship with the ISO.

19 The local utility should be the
20 interface between us and the ISO. And, you know,
21 it's working fine in PJM.

22 MR. LENSSEN: You might want to point
23 out you can't even comply with the ISO tariff.

24 MR. DYCK: Yeah, compliance with the ISO
25 tariff, you're never quite sure if you're there or

1 not. It reminds of the U2 song, where Bono says
2 "it's everything I wish I never knew."
3 (laughter)

4 MR. LENSSEN: Thank you. Do you have
5 more comments now, David or --?

6 MR. DYCK: Well, I guess I'd like to
7 take one minute to talk about LADWP, and their
8 recent implementation of a tariff there which, you
9 know, the rhetoric around this was "this is
10 helpful and supportive of cogeneration."

11 But the fact of the matter is that
12 tariff ends up forcing us to pay transmission
13 costs every month whether we're using the
14 transmission grid or not. And it's basically a
15 cogen killer rate.

16 And if there's some way of getting a
17 policy in place that provides some uniformity in
18 terms of how the tariffs are applied for
19 supporting cogeneration, that would be excellent.

20 We're looking at a turbine there, but
21 it's dead in the water because of that tariff.

22 MR. LENSSEN: Thanks, David. Next we
23 have Ed Yates from the California League of Food
24 Processors.

25 MR. YATES: Thank you. Good morning.

1 Commissioners, I appreciate the opportunity to
2 come share some thoughts about CHP. I generally
3 agree with everything Nick said in terms of
4 barriers and those sorts of things.

5 A little word. The California League
6 of Food Processors represents the fruit and
7 vegetable industry in California. We do not
8 represent the other sectors, like bakeries, meat,
9 beverages and so forth.

10 As such, the fruit and vegetable sector
11 accounts for about 30 percent of the economic
12 activity in the food processor industry, but 60
13 percent of the energy.

14 They use about the same amount of energy
15 as they did 30 years ago, about 350 million therms
16 of natural gas. But they're putting twice as much
17 food through those facilities, so in essence
18 they've cut their energy use in half.

19 If they were operating year-round, they
20 would be using some 2 billion therms of natural
21 gas. The assessment report indicates a high load
22 factor customer versus a low load factor customer.
23 A low load factor customer is defined as somewhere
24 between 3,500 and 5,000.

25 A fruit and vegetable processor, due to

1 the fact that they only operate when those
2 delicious fruits and vegetables produced in
3 California are ripe and available, some 1,600 to
4 2,200 hours. That is probably the biggest barrier
5 to further deployment of cogen in the industry.

6 Now, it would be my humble opinion that
7 the numbers that show up for food processing are
8 probably a pretty saturated number, that's about
9 all you're going to really get.

10 Again, a number of the factors, the
11 barriers that were discussed they process food,
12 and they do it better than anybody in the world.
13 And there's not a whole lot of interest in getting
14 into the energy business.

15 And when they reflect upon the
16 experiences of those who have gotten in to the
17 cogen business, that experience is not encouraging
18 to dive off that diving board.

19 My limited understanding, most of the
20 League members that were in the cogen business are
21 no longer operating their own facilities. Private
22 power companies bought 'em up.

23 In other situations, six, eight years
24 ago, we had a high level of interest in biomass
25 cogeneration. Again, a unnamed utility bought 'em

1 up, and eliminated their home for their biomass
2 and they had to find other places.

3 It is a hostile environment out there,
4 and food processors recognize that, and they want
5 to stick to their business.

6 I don't know what else I can say, except
7 at least from the fruit and vegetable sector, and
8 this has been looked at a number of times over the
9 last 30 years, it's very simple, when you operate
10 a facility that only utilizes it's capacity 15
11 percent of the time it makes the economic hurdle
12 very high.

13 There is a lot of interest, but frankly
14 a cogeneration unit spinning in December wouldn't
15 be much good, I think. And with that, I am brief.

16 MR. LENSSEN: Great. If I could just
17 ask one question of you, Mr. Yates. And that is
18 that yo mentioned that some of the existing CHP
19 facilities at some of your companies that are part
20 of the League, the sites have been brought up by
21 private power companies.

22 I would see that perhaps as reducing the
23 risk for your members. That is, those companies
24 that are buying at the sites are still delivering
25 steam to your facilities that are taking on the

1 operational risk.

2 Is that perhaps a better model for the
3 food processing sector? That in fact it's third
4 party ownership rather than direct ownership, with
5 their own capital at risk?

6 MR. YATES: Well, certainly. Because it
7 does reduce the risk, and they do need the steam.
8 ?And all those barriers -- I would presume to
9 venture to guess that there would be a lot more if
10 there were an effective, easy net metering.

11 Most of the prospects for CHP are those
12 that operate more year-round. 80 percent of the
13 energy that fruit and vegetable sector consumes is
14 that 70 to 90 day season. But there's still 20
15 percent that's consumed on a more year-round
16 basis, and those are the more likely prospects.

17 As mentioned earlier, the complexity and
18 the -- I'll say again -- the hostile environment
19 that one has to operate under with not only the
20 regulations but IOU's, they're not interested, in
21 my view, in really cooperating and promoting a
22 diversity of electric supply.

23 The other thing, why you shouldn't look
24 to the food processing industry very much, is
25 there continues to be an ongoing economic

1 shakeout. We see consolidations, we see mergers,
2 the industry's interest is to become the most
3 efficient producers in the world, because that's
4 who they're competing with.

5 So, I hope that responds to your
6 question. There is some interest particularly in
7 southern California with some of the smaller, less
8 than a megawatt, who are using turbines and
9 capturing not only the waste heat but generate
10 some electricity in-house, but they're very, very
11 small. They're not connected to the grid.

12 They're just satisfying not only some
13 increment of their load, but certainly providing
14 some sort of security factor, given the relatively
15 poor quality of electric power in the state.
16 Processors can count on being interrupted two or
17 three times a season. Very poor power quality.

18 MS. JONES: Can I ask you about the
19 timing of those loads during the year. is it
20 primarily summer, early fall?

21 MR. YATES: It's primarily mid-July
22 through mid-October.

23 MS. JONES: Okay, so that coincides
24 fairly well with peak loads in the summer, when we
25 need additional power.

1 MR. YATES: That is correct.

2 MS. JONES: Thank you.

3 MR. LENSSEN: Thank you very much, Mr.
4 Yates. Next is Ralph Renne, Exar Corporation.

5 MR. RENNE: Thank you, Commissioner
6 Geesman and Commissioner Boyd. I appreciate being
7 invited. And Scott for sending me an e-mail to
8 come and join here today.

9 Nick, I basically concur with everything
10 you presented on your survey. I found you kind of
11 just reiterated the process that we experienced in
12 trying to implement this.

13 Basically, Exar Corporation is a small
14 semi-conductor company in Silicon Valley. We used
15 to be a full wafer processing facility and as most
16 of the valley no longer processes silicon, we have
17 done that very similarly and we're considered a
18 fabric company.

19 So we outsource the majority of process,
20 but we do run sort of a back end process, about
21 10,000 square feet of production within the
22 facility, so the remainder of the facility is just
23 predominately R&D space and office.

24 So we would be sort of the atypical
25 cogen implementer if you will, or not necessarily

1 the ideal candidate. We did have a relatively
2 high thermal load due to the environmental
3 conditions we have to maintain in the process
4 area, so aside from that we are not necessarily a
5 good profile for cogen.

6 What really prompted this and got us to
7 re-examine, back in the fab days I had looked at
8 cogeneration as early as 1989, and then second
9 when we developed our campus site in '95 we had
10 seriously looked at cogeneration at that time.

11 It just, as Nick's survey pointed out,
12 was really not core to our business. Technology
13 was not as good as it is today, and particular in
14 controls, and it was a tough buy-in.

15 I think our economics were better at the
16 time since we were at higher loads and had more
17 thermal needs, but nonetheless, what got this
18 thing to be revisited was, I believe it was
19 January 17th of 2001 we were one of the first
20 people that suffered the rotating block outages.

21 This took us for about two and a half
22 hours, right in the middle of the day. But one of
23 the things that is core to our business today is
24 we run a development, product development
25 predominately on a server farm, so we'll do ten or

1 15 lead characterizations on the cloister or
2 multiple sets of computers.

3 If that gets interrupted we basically
4 start the process over. So there is a requirement
5 for premium power, reliable power relative to that
6 particular component of R&D.

7 At that moment in time we came very
8 close to running out of UPS battery. It prompted
9 management to say, look, how could us and
10 facilities prevent this? And we came back and
11 said you can apply money in the form of backup
12 generation.

13 Once we got all the stakeholders
14 together the data center backed up generation for
15 about 250, 300 KW grew to a complete cyclite
16 backup generation of about a megawatt, and then it
17 became an issue of how are you going to ride
18 through the transition.

19 So, a seven second lag was not
20 acceptable, they kind of wanted to see how can we
21 get premium power. We were talking about
22 potentially getting UPS to ride through the
23 generation startup time, and very quickly
24 approached well over a million dollars for that
25 installation.

1 What then I was able to do is basically
2 talk to the -- and again this is I think one of
3 the opportunities -- in my position I was able to
4 move this through executive management because I
5 report to the CFO and I had his ear available for
6 considerable amounts of time.

7 So as I was going through all this
8 analysis I basically presented to him how he could
9 buy his backup power within the existing energy
10 budget.

11 And that's really what cogeneration
12 offered to us, the fact that we could buy premium
13 or backup infrastructure within the existing
14 energy budget. Effectively it was a capital
15 expenditure of about three and a half, where we
16 qualified for the 30 percent rebate, so i think it
17 was about net 2.6 or so. I've got a check from
18 PG&E for \$926,000.

19 So that really was one of the economic
20 benefits that the self-generation incentive
21 program gave to us, is really cross that threshold
22 of return on investment. Now this is really
23 atypical to most of the survey.

24 We were approaching about six years for
25 the ROI. This is, you know, far greater than that

1 two year threshold that a lot of people did.

2 But if you take this project and present
3 it to management that it simply a rate of return
4 we can offer them greater than the investments
5 than they presently have, it really kind of took
6 it out of this poor -- sort of, all the paradigms
7 broke down once you overcome the issue of it's not
8 my core business, we'd rather buy power from the
9 utility, where do we have the resources to engage
10 in this type of a project.

11 All those obstacles can really be
12 overcome very quickly if you just simply quantify
13 this into a financial term, what is the rate of
14 return we can provide you with your money
15 compared to what your doing.

16 So, and basically Exar is a very cash-
17 strong company, and I think this is one of the
18 advantages we have. We have a lot of cash sitting
19 around in very low yield investments, and today a
20 1.75 or 2 percent is probably good for a
21 conservative investment. We are being able to
22 present this project with a rate of return at
23 about 8 to 10 percent depending on the natural gas
24 price or whatever you pick for natural gas.

25 So there's sort of the way to package it

1 and get over the hurdles of, it's not even the
2 technology, it's just simply an investment, a rate
3 of return. But nonetheless it did not cost then
4 an expense increase.

5 It effectively reduced expenses,
6 increased assets, and the net of it we realized a
7 savings greater than 15 percent, which was our
8 objective. We're challenged with that now, given
9 the price of natural gas.

10 But that was fundamentally sort of the
11 corporate -- I guess the process really is you've
12 got to have a reason, you have to have an
13 objective, you do that to have engineering
14 feasibility, you have to have proximity, waste
15 heat recovery in our case.

16 We used it for comfort heating as well
17 as process heating and supplementing our boiler
18 loads for our hot water system as opposed to
19 steam.

20 And then we used the remaining hot water
21 to run an absorption system. So basically we're
22 satisfying comfort heating, when the heating
23 demand is up in the morning. As that declines,
24 the inverse relationship with the cooling demand
25 increases, and then we divert the hot water and

1 supplement our cooling.

2 So there is basically an opportunity to
3 use this cogeneration system and supplement about
4 200 tons of chill water as our base HVAC load, and
5 then use the electric chillers to basically take
6 the demand above that.

7 So there is some substantial economic
8 benefits just from not running electric chillers.
9 And then if you factor in the efficiency of
10 electric chillers you find that there is a more
11 compelling economic return than a lot of -- in
12 fact, our, the general contractor that packaged
13 this together didn't really factor in that one
14 component, which really does give you a couple
15 more percentages toward that return.

16 So there is some benefit that internal
17 guys can do in their own analysis that the
18 industry doesn't necessarily provide yet.

19 The reliability and economics, it was
20 one of the compelling issues, but really our
21 biggest challenge at the moment is procurement.
22 So what transformed my position as a typical
23 facilities manager type who's familiar with HVAC
24 and building infrastructure and electrical
25 distribution.

1 Now I have a job as sort of a
2 professional procurement. And this is really
3 taking us out of our realm of comfort and
4 expertise. And I actually tried to get finance,
5 our cash manager to invest all our cash and
6 throughout the world, and tried to get him to take
7 that role, and he did not.

8 He pushed it right back to my plate. So
9 right now I'm trying to figure out how to be a
10 commodity trader, which is completely foreign to
11 what I've been doing. Although I've been tracking
12 the market and I can tell you more about natural
13 gas in the last two years than I care to know
14 myself.

15 Really, from an implementation
16 standpoint, all of that follows under regulatory
17 challenges. I was listening to Dick and the
18 struggles with interconnection, and we ran into
19 some of those issues.

20 But first and foremost, the rebate at
21 the time we applied stipulated, or at least the
22 interpretation by PG&E was that your load that
23 qualifies for cogen or the rebate amount was
24 basically that peak demand or peak load that you
25 had in the 12 trailing months.

1 So that's how we ended up with this
2 strange size of 926 KW. We have two 463 units
3 that I de-rated from a standard Caterpillar 3508
4 package, which is a 505 KW machine, we had
5 Caterpillar de-rate down to 463 to meet this
6 rebate compliance issue.

7 Now, standard design would say I should
8 have 20 percent head room. NEC says everything is
9 80 percent. So we initially specked out two 600's
10 with about a 900 or about a one megawatt load. We
11 were thinking that would give us 20 percent head
12 room, but because of the rebate we changed from
13 two 600's down to two 463's.

14 What was really on the regulatory side
15 the biggest impact to me was the air district, at
16 the time that we submitted our application, and
17 this was spring of 2002, about March, the
18 standards in the Bay Area Quality Management
19 District was .5 grams per brake horsepower NOX.

20 We went through the initial what they
21 call back assessment, we came through what they
22 call a health risk assessment, and go back for the
23 final back review -- and I read the language
24 coming out of AB 970. It said the air district
25 would do an express 20 day review, and if they

1 can't do it they were supposed to outsource it.

2 I was complaining about June to the
3 project team where's my air district permit? And
4 three months into the process we weren't getting
5 feedback, which was very concerning.

6 We finally got the word back that they
7 had decided to adopt .15 grams per brake
8 horsepower, and made it retroactive to all
9 applications in the process.

10 So the impact here, we selected
11 specifically a 3508 LE model, which is designed
12 for the European community. It was a 50 hertz
13 motor that I had put on a transmission to get it
14 back up to 60 hertz, but out of the box, without
15 any abatement equipment, it met that compliance.
16 That got thrown out the door.

17 The impact really was about 20 percent
18 of the project cost. We were less than 3 million
19 at that time. It obviously took me about 3
20 million or close to 3.6.

21 And here's a big, real, kind of
22 contractual issue. Ours was predominately a
23 design build. We went through months and months
24 of negotiation with our design build contractor.
25 They wanted a contingency of 20 percent.

1 We were trying to ask them well, why
2 can't we define the project, what's the
3 contingency amount, that's a substantial amount of
4 money, and it just seems like I'm going to give
5 you a check to go cover your overages.

6 So we negotiated the ambiguity or
7 uncertainty result revolved around the regulatory
8 environment. So we basically in our contract
9 terms said okay, any construction-related or non-
10 regulatory issue we cap that contingency to about
11 two percent.

12 We move forward, got it through the
13 legal process, and all the regulatory risk fell on
14 my side of the table. Well, unfortunately we
15 realized and paid for that regulatory risk.

16 So, this is about 4 months into the
17 project, and I had to go back to top management.
18 And my boss was smart enough to have me do the
19 presentation to the board of directors, so --.

20 My head's in the guillotine, why did I
21 even advocate this thing? I really had a great
22 job, and I didn't need to put my head in the
23 noose, and I have kids going to college, and it's
24 just not a good tie to be begging for, you know,
25 \$600,000.

1 Nonetheless, I explained it management
2 and again, I think just by virtue of reporting to
3 the CFO, he was very intimate in the entire
4 project, he was very active and engaged.

5 I mean, he was aware of every nitty
6 gritty detail, so given that situation, and given
7 that he's a finance guy, he just simply
8 calculated the impact to his rate of return and
9 the impact to his rate of depreciation and said
10 okay, well, we'll be good guys and not cancel the
11 project.

12 I was prepared to take a \$300,000 charge
13 and return all the equipment and try to overcome
14 that debacle, but nonetheless he approved going
15 forward. Aside from the impact in terms of costs
16 it was about a five month delay in the project
17 installation.

18 So there's some impact to your rate of
19 return just when you think you're going to turn
20 the project on. We were thinking August at that
21 time and it got pushed back and we didn't come
22 online until January.

23 But that was really sort of on the
24 implementation side. The regulatory environment
25 was very tough to overcome, particularly with the

1 air district. The Rule 21 was also a situation
2 where we just did not want to go into the
3 ambiguity of an interconnection study.

4 And just for expediency we decided not
5 to do it. There's basically three interconnection
6 options that are provided to you, at least in PG&E
7 territory, which was the standard Rule 21, you
8 have reverse power relay settings; the
9 interconnection, what they call Rule 21 with
10 inadvertent export; and then basically,
11 effectively a merchant generator like a QF
12 facility, where you're an exporting facility.

13 We basically wanted to be completely
14 load following, so the inadvertent exporting was
15 really what we were after. Unfortunately I think,
16 because we didn't want to go through the 3 to 6
17 month delay of an interconnection study, we
18 decided not to do that, and just went forward with
19 the standard Rule 21.

20 Now, what that meant to us was really
21 some technical challenges. I basically got a
22 system that can completely support my load, we're
23 completely load following, but due to the reverse
24 power relay requirement on Rule 21 we had to
25 import somewhere about 75 KW just to maintain

1 system stability.

2 Here's, 75 KW itself represents
3 somewhere about 50,000 a year, if you're in PG&E
4 territory. That was not necessarily planned into
5 the original economics.

6 So that made the project obviously a
7 little less attractive, obviously taking a little
8 more expense on the capital cost makes it a little
9 less attractive also.

10 A lot of ambiguity going in because,
11 again, we took on all the regulatory risk, the
12 departing load question was still looming large at
13 that time, and we were really banking on the fact
14 that the one megawatt threshold kind of exempted,
15 and it still held true pretty much to today that
16 one megawatt still fell below most all of the
17 exemptions, so we do not have any departing load
18 obligation.

19 We're exempted from the standby fee, at
20 least until 2011 or sometime, I think it was a ten
21 year decision at that time. But again, that's
22 still caused concern.

23 Once you get the system going the's
24 operational challenges, and that's really where
25 i'd like to spend just a few moments. As sort of

1 a system owner/operator I can now feel for the
2 utilities when they say they have outages.

3 I can understand how and why they have
4 them, and these are equipment that, you know, we
5 hope they were a little more reliable, but like
6 any moving component there's a slew of maintenance
7 and reliability issues that we seem to be
8 challenged with continuously.

9 And we have obscure things like an
10 exciter coil go out, where nobody has such a thing
11 ever happen, well it happened to me. It's hard to
12 explain to management why I have some
13 interruptions.

14 We've managed to knock out the buildings
15 a couple of times. so we've had our share of
16 running the system, and particularly in island
17 mode natural gas systems just don't respond like
18 backup generator systems. If you've got large
19 load variations it really does impact you
20 significantly in terms of power quality, you'll
21 have some frequency deviations.

22 But nonetheless, the economics in terms
23 of unplanned outages, taking on demand charges
24 when you don't forecast them has proved to be more
25 challenging than I had originally thought or I

1 think I was a lot more optimistic than I am today.

2 But still, meeting the bottom line
3 economic objective of 15 percent, we've managed to
4 do so. And given the situation with natural gas
5 today, I think the only benefit is the fact that
6 we did have enough of a heat rate or a heat load
7 that would have correlated.

8 Right now we consume about 550,000
9 therms annually. And I used to consume about 220,
10 prior to the cogen. So even though I'm using
11 twice as much fuel, one of the benefits of the
12 cogen system in particular, and there was someone
13 who asked for discount gas, well, we do get it in
14 the form of a discount transport charge.

15 The GEG tariff is about one-tenth the
16 cost of the GMT tariff. So the net gas on my
17 side, when I buy from index or if we have contract
18 on the fixed price, is really a premium on top of
19 an index plus the transport charge.

20 Compared to what I would have paid under
21 a GNR 1, just a standard PG&E tariff, you're
22 looking at over \$10 an MMBTU, or \$1.05 a therm,
23 which inherently is the offsetting benefit in
24 terms of maintaining our return on investment.

25 So we've been fortunate that, albeit

1 natural gas has completely skewed the assumptions
2 because of the correlation to what would have
3 otherwise been applicable cost, we've managed to
4 still sustain the return on investment.

5 One other particular note. I did find,
6 SARBOX came up as an issue, and I did have an
7 opportunity to say that, because of our
8 cogeneration issue -- well, they come through and
9 do a sort of an assessment to your vulnerability
10 to the integrity of data, and mind you they're
11 talking about the integrity of the reporting of
12 that financial data, but the survey questions
13 still come down to what kind of infrastructure,
14 what kind of backup, and it's just an inquisition
15 like you would not believe.

16 It did indeed come up, and we were able
17 to show that we have sort of a redundant
18 infrastructure, N+2 type reliability in our
19 computer rooms as a result of the cogen system.
20 So there was one conciliatory benefit to that.

21 But that basically gives you my
22 experience.

23 MR. LENSSEN: Thank you very much,
24 Ralph. One thing that you said that was very
25 interesting that I pulled from your presentation

1 was the risk factor for an energy manager to
2 become the advocate for a CHP project.

3 The going in before the board meeting
4 and now with the operational. In retrospect you'd
5 probably say it would have been easier to just
6 ignore the whole thing, just buy a standby and,
7 you know, not worry about it.

8 But there's obviously a personal risk
9 that an energy user takes on when they become an
10 advocate for such a project.

11 MR. RENNE: Yeah, without question. I
12 think a lot of these projects would probably never
13 move forward within an organization because it is,
14 I think someone mentioned, really not core to our
15 business.

16 So, to convince management to go down
17 and produce your own energy is really a tough road
18 without some internal champion, and having access
19 to some high enough level of management to move it
20 forward. It's so easy to get it shut down by
21 someone saying "it's not our core business" and
22 then that's as far as it ever would move.

23 I got that resistance and sort of pushed
24 and pushed and pushed.

25 MR. LENSSEN: Right. We've got one more

1 speaker before we open it up to public Q&A, and
2 that's Michael Alcantar from the Cogeneration
3 Council of California, and also representing the
4 Energy Producers and Users Coalition. Five
5 minutes please.

6 MR. ALCANTAR: Yeah, I'll try. It's
7 clear that Exar Corporation has a person who not
8 only knows the cogeneration forest, the trees, but
9 a lot of the bark and the leaves, so I
10 congratulate him on what he has unfortunately
11 suffered through.

12 I'd like to say that when I was about a
13 12 year old lawyer I was here with Commissioners
14 Boyd and Geesman also advocating issues associated
15 with cogeneration project development and siting.

16 It would be a lie, but in the late 80's
17 I was here trying to get permits and ultimately
18 succeeded in getting permits for four of the
19 single largest producers in this state. That's
20 Watson Cogeneration Company, KRCC, Sycamore and
21 Midway Sunset.

22 CAC represents those groups,
23 Cogeneration Association of California, as well as
24 a series of other PG&E-located enhanced or
25 recovery-related facilities. The total generation

1 represented just by that group approaches
2 something along the lines of 1,800 megawatts.

3 If you add in the EPUC members, who
4 include to my right David Dyck of Valero, but
5 basically all of the western petroleum association
6 operators who are self-generating, there's another
7 400 to 500 megawatts serving loads at refineries
8 in enhanced oil fields moving gas in those
9 generations as well.

10 If I could be critical in one way about
11 the report that was done is it's wonderfully
12 focused on looking at 10 megawatt plants into the
13 future, it's horribly deficient in worrying about
14 existing facilities, and what about big existing
15 facilities.

16 And so I thank all of you for allowing
17 us to be here and addressing that issue, because I
18 think it is much more fundamental to the immediate
19 future of California's capability of sustaining
20 operations in this state than a number of the
21 things we're perhaps addressing here in terms of
22 new operations.

23 The reason I say that is those four
24 large cogeneration companies I just mentioned to
25 you come to the end of their contract life this

1 year, next year, the year after that and the year
2 after that. That's 1,200 megawatts. Where's it
3 going to come from? Where's it going to be?

4 Are those units going to keep going and
5 operating? And I think many of the issues you've
6 identified from a business standpoint, nobody
7 wants to continue to invest in a project when the
8 regulatory uncertainty, when the stability of that
9 operation in this environment, in this community,
10 in this state, is no longer secure, and certainly
11 the recovery of assets that are going to be
12 embedded.

13 I want to talk about two particular case
14 studies, one Watson and one Midset Cogeneration
15 Company. Within our population two at somewhat
16 opposite ends of the profile.

17 Watson is almost, well at 410 megawatt
18 capacity facility, services the BP refinery in Los
19 Angeles, Carson, California. It is the powerhouse
20 between 20 percent of the gasoline sold in this
21 state, a highly controversial issue at this point
22 in life.

23 The surplus power from this facility
24 alone serves in excess of 300 households, almost
25 350,000 households, excuse me I almost left out

1 the three zeros.

2 This is a huge facility, and it has been
3 an absolutely stellar performer. It has been
4 online come hell or high water during the course
5 of its operation and it continues to be. And it's
6 just one of the four that has the same operating
7 profile within our group.

8 They have not only been reliable an
9 delivered consistent with their contracts but they
10 have continued to do so in the face of not being
11 paid during the energy crisis, in the face of
12 extraordinary operating conditions, requirements
13 and demands, and they continue to do so today.

14 They want to continue to do that for
15 this state, for themselves of course, they have
16 their own self-interest, but for the state as
17 well.

18 Those contracts, those projects, are at
19 substantial risk. Let me move to the -- let me
20 say one other thing about Watson. There was \$300
21 million of capital investment that built that
22 plant. Every five years they go through a major
23 maintenance, every one of these plants does.

24 They go through a major maintenance that
25 basically rebuilds the plant, enhances its

1 reliabilities, ensures its delivery of power.

2 Now, are they doing that solely for the
3 sale of electricity? NO, they're doing it because
4 they want to make sure that when you're operating
5 a refinery you have process steam all the time.

6 And the state was able to take advantage
7 of that type of operation that was primarily
8 focused on delivering process steam to a critical
9 and important business function in this state, and
10 the byproduct in an odd way was electricity.

11 We've turned things in our head, and one
12 of the things David was alluding to with respect
13 to the treatment by the California ISO was, you
14 have an almost perverted sense of what these
15 plants are.

16 They are fundamentally steam plants, but
17 from an ISO perspective you're a power plant. And
18 they want to treat you like a power plant. But
19 they are not power plants. And so many of the
20 issues and frustrations and problems we have --
21 and I've just completed a seven year litigation
22 with the ISO on the QFPGA -- are because of those
23 fundamental differences.

24 You have engineers operating a system,
25 which I understand and appreciate, but they have

1 no capability, no understanding, of frankly the
2 sophistication our existing utilities have in
3 dealing with these types of industrial steam
4 process operations.

5 Midset Cogeneration Company is a smaller
6 project. It's an EOR field operation in the PG&E
7 service territory. Again, state funds were not
8 used to build this plant. About \$25 million
9 invested to do it. It came online in 1989. It
10 generates 38 megawatts of electricity and about
11 24,000 pounds per hour of steam for the enhanced
12 or recovery at the Midway Sunset field.

13 Surplus power is sold from that project
14 to PG&E and serves about 28,000 homes. There was
15 a long-term contract that was executed with the
16 project when it came into operation. That's what
17 sustained it, that's what got it through
18 permitting. That's what allowed it to operate and
19 continue its operation and continue to deliver.

20 That contract came to an end. And if
21 you want to look at how regulatory uncertainty
22 works in the state, but for the California
23 Commission rushing in at the last instant in their
24 procurement case and saying you know, for any of
25 those contracts that are going to just terminate,

1 and have come to an end -- and David was in a
2 little bit of an odd situation because he wasn't
3 an older contract or terminated, he was a new
4 project that didn't become eligible for this, so
5 he got left in true regulatory limbo -- but this
6 project ended up looking at how do I get a
7 contract?

8 What's my next field of operation? Well
9 what, why does that matter, you're there, just
10 continue to operate.

11 Well, it's very simple. If you looked
12 at a utility power plant and said to them "we want
13 you to operate on hourly payments for the next
14 five years, but by the way we expect you to make
15 your capital costs on maintenance and your capital
16 costs on air emissions" they wouldn't do it in a
17 heartbeat.

18 And neither can these projects. That's
19 just an economic reality. So what happens with
20 this project is it sits there and it continues to
21 operate, even though they're well beyond their
22 maintenance period, they're operating on a month-
23 to-month basis on a contract that's available to
24 them on an as-available basis, and if there's an
25 outage there, and the ability of that plant to

1 come back from that outage because there isn't
2 funds set aside to do the major maintenance that's
3 required, means it's probably lost to the state.

4 Now is that significant? You bet it is.
5 Because it is only, it's the canary in the cage
6 right now. That's the first one that you're kind
7 of looking at as the typical situation if this
8 state doesn't adjust or deal with its policies for
9 these existing facilities.

10 The messages that we're getting from the
11 state I think you've all identified. Pricing's
12 unknown, secure contracts are not available,
13 procurement as for baseload PURPA-related
14 resources is nonexistent, the RFO's that are
15 issued by the utilities at this point even are set
16 up so that the QF's don't qualify.

17 They want fully dispatchable pricing or
18 operation. Well, that's not who these plants are.
19 They've never been and they will not be.

20 They want every unit to be a new
21 construction. Well, is there something wrong with
22 the megawatts from these facilities?

23 So, those are the types of projects that
24 we're seeing. Our members are, nonetheless, even
25 though they are not qualified for these RFO's are

1 submitting bids anyway, and I think with the
2 expectation of being turned down. And then what
3 do we do next, where do we go?

4 There's a very old, African based saying
5 about "stop talking, do." And I think as a lawyer
6 who's practiced in this area for, unfortunately,
7 30 years, there's a part of me that's growing in
8 my own frustration about the fact that we don't
9 ever stop talking and rarely do.

10 It is time for this Commission and its
11 sister Commission in San Francisco to do, with
12 respect to these projects.

13 Do what? It's fairly straightforward.
14 When this Commission looked at its Energy Action
15 Plan and its IEPR before, in its draft resolution,
16 it identified cogeneration explicitly as part of
17 the loading order, high up on the loading order.
18 Not quite high enough as we might like, but high
19 up.

20 That needs to be put in concrete. That
21 needs to be a starting point of something you do
22 not next month, not after a year of more study,
23 now. Because procurement's being based on that
24 loading order.

25 What else must this Commission do in

1 collaboration with the other Commission? If we
2 wish to preserve the very investment -- regulatory
3 investment, policy investment, financial
4 investment that has been made over the last
5 several decades for thee types of units -- there
6 needs to be an explicit reserve for capacity
7 associated with this facility.

8 If you want this as part of your
9 portfolio then you need to set aside an amount
10 that says within that portfolio we're going to
11 keep that amount of cogeneration, we want it, it's
12 important.

13 I'm reminded of the words of John
14 Fielder during the absolute depths of the energy
15 crisis and units were shutting down and they
16 weren't able to operate and they didn't know what
17 they were going to do and they couldn't afford the
18 net short.

19 In the paper he quite honestly quoted
20 something I'm sure he regrets to this day that the
21 biggest hedge we have against power deliveries in
22 this state are the QF's, those contracts were
23 long, firm, and, they continued to deliver, even
24 in the face of financial and operational
25 insecurity. That's why these units need to be

1 looked at that way.

2 Do what? Stop talking, do something,
3 issue an order, put this in the loading order,
4 establish some form of reserve capacity for these
5 types of units equal to the existing market
6 penetration that you currently have, and assure
7 that you also look at what do you do with the new
8 units?

9 How do you take an obvious development
10 that ought to be put into place, Valero, and let
11 it sit there idle? It's silly, but those are the
12 policies, that's the result of the policies that
13 we have right now, which are really not policies,
14 they're a default.

15 Thank you again for the opportunity to
16 be here.

17 MR. LENSSEN: Thank you very much,
18 Michael. I think we have a few minutes for some
19 questions. If the Commissioner's would like to
20 ask first?

21 COMMISSIONER GEESMAN: Yeah, let me
22 briefly request, Michael, that you also file with
23 us a set of recommended changes to the ISO tariff.

24 MR. ALCANTAR: We've got those ready to
25 go, we'll be glad to do it.

1 COMMISSIONER GEESMAN: Good.

2 MR. LENSSEN: Any other questions from
3 the Commissioners?

4 If anyone in the public would like to
5 ask a question, please proceed to the podium and
6 identify yourself.

7 MR. BRENT: Nick, can I make a comment?

8 MR. LENSSEN: Absolutely, Richard, while
9 our others come up.

10 MR. BRENT: I was mindful that
11 Commissioner Geesman understood that the word is
12 cogeneration, and we talk about combining power.

13 When the United States Combined Heat and
14 Power Association formed we specifically did not
15 use the word cogeneration, as we were aiming at
16 sizing around the thermal load of the customer as
17 opposed to sizing it around the opportunity to
18 sell electricity back into grid.

19 We found over the years of 1978 to
20 really '82 when QF's were allowed up to today, it
21 was an extremely difficult process. And I believe
22 that Ralph exemplified why going beyond CHP into
23 cogen and QF for these end users actually afforded
24 CHP.

25 COMMISSIONER GEESMAN: Well, not to be

1 too much of a semanticist, I think when you went
2 to combined heat and power as an industry you
3 stepped over cooling load, and we missed it.

4 MR. BEACH: Thank you very much. My
5 name is Tom Beach, I'm a consultant to the
6 California Cogeneration Council. And one thing
7 that I'd like the panel to address, probably Mr.
8 Alcantar, is he spoke at some length about the
9 threats to existing cogeneration projects in the
10 state.

11 And we certainly agree with his comments
12 there. And California put a lot of time and
13 effort in the 1980's into developing a very robust
14 cogeneration and CHP industry in the state, and
15 that's a valuable resource that needs to be
16 maintained and supported going forward.

17 But I think there's a flip side to
18 making sure that existing cogen projects stick
19 around for the future, and that is the potential
20 that existing CHP projects can be expanded in the
21 future, if they have the support of regulatory
22 environment and assured places to sell their
23 excess power.

24 And the written comments that the CCC
25 has submitted to the Commission for this

1 proceeding go through a number, have a number of
2 case studies attached to them of existing CHP
3 projects that have been or could be expanded in
4 California if there is the right policy
5 environment in the state.

6 And we even have some figures for, you
7 know, 400 to 600 megawatts additional capacity
8 that the state could have simply by upgrading
9 from, for example LM5000 to LM6000 turbines, which
10 have been done at a number of CHP facilities.

11 And I think that one of the big benefits
12 of upgrading existing projects is that these are
13 places that have cogenerated for 20 years, and in
14 terms of the management focus and experience, it's
15 there. They're in the business and they know how
16 to run a CHP unit and they know what the
17 regulations are, and they're willing to undertake
18 additional investments provided that there's an
19 environment for it.

20 So, if I could ask Michael to address
21 that.

22 MR. ALCANTAR: Let me try with one
23 example that's going on today at the California
24 Public Utilities Commission, and it's really an
25 anathema to even dealing with the short-term

1 issues we're wrestling with.

2 If you were trying in the next year to
3 sustain yourself, to maintain your operations as a
4 QF and, as Mr. Beach suggested, even consider
5 expansion or get to a place where you could
6 rationally consider expansion, if you were in the
7 SCE service territory today, the as-available
8 price for capacity, established by the CPUC -- and
9 this is a complete anomaly that occurred in 1994
10 and has never been updated -- is \$4.93 a kilowatt
11 year.

12 That's not \$49, that's \$4.93 a kilowatt
13 year. In the other two regulated service
14 territories in the state, SDG&E and PG&E, they
15 have submitted through the same methodology that
16 would apply to Edison a update to their as-
17 available capacity pricing.

18 For PG&E that figure is \$66.43 a
19 kilowatt year, still not great but obviously
20 better than \$4, and for SDG&E \$70.34. If the same
21 methodology applied to the two utilities, and this
22 was done today rather than, you know, several
23 months from now, were it applied to Edison, their
24 figures would be, round figure about \$78 per
25 kilowatt year.

1 And yet, the procurement case which
2 opened the door for those who have terminated
3 contracts to continue on, at least for a short
4 period of time until the Commission can figure out
5 what goes on next, made no change, or has made no
6 adjustment as of yet, to the Edison figure.

7 That's just in the shortest of short
8 terms. What Mr. Beach also tees up is, well what
9 about somebody who's trying to make a commitment
10 for the next five years, seven years, 10 years, 15
11 years, 20 years, 30 years?

12 The utilities are able to sign
13 contracts, kind of with themselves, but
14 nonetheless sign contracts with Resources for 30
15 years today. Those are not projects that seem to
16 be made available to us.

17 The utilities couldn't even begin to
18 conceive of taking their existing projects and
19 operating at these prices. But that's what they
20 expect of us. That's an un-level playing field by
21 any estimation.

22 So, in order to get to the issues that
23 Mr. Beach teed up, short term there needs to be
24 immediate resolution so at least the numbers are
25 remotely fair so people can operate, even on a

1 short term basis for the next year, with some
2 confidence that they can maintain their status.

3 But if you're making a five year capital
4 investment decision you have to have -- and that's
5 going to be absolutely status quo for anybody
6 making a major maintenance turnaround, coming to
7 the end of their contract, that would be the
8 timing.

9 Or making investments for retrofits
10 associated with air quality -- you've got to have
11 a minimum five to seven to ten year contract
12 commitments that you know what your revenue
13 stream's going to be, to match up with what you
14 know are your cost streams.

15 It's that straightforward. Are those
16 being reached today? No. Are they being done?
17 No. Are they set up to be done? Sure, but
18 they've been set up to be done for the last year
19 and a half. And I'm back to my theme, stop
20 talking, do.

21 MR. LENSSEN: Great. I think we have
22 time for another question. Please identify
23 yourself.

24 MR. LOVELL: Yes, my name is Barry
25 Lovell and I'm representing Berry Petroleum

1 Company. And this was less of a question, but
2 just kind of a follow-on to Michael Alcantar.

3 Berry Petroleum is an independent oil
4 producer that has been utilizing cogeneration in
5 California since 1986. And I'd like to share just
6 a brief experience in our efforts to expand our
7 cogeneration.

8 Right now we generate approximately 90
9 megawatts. Roughly ten of that is used
10 internally, the rest must be exported to the grid.
11 And that only supplies about half of our enhanced
12 oil recovery thermal needs.

13 So, in the heart of the energy crisis we
14 prepared permits to construct two new cogeneration
15 facilities, roughly of 90 megawatts. We were
16 willing to invest our own capital in that.

17 And after approximately a seven month
18 effort of finding that there was just absolutely
19 no way we could find a home for that power we gave
20 up that effort and actually installed additional
21 boilers to generate that enhanced oil recovery.

22 So here's a case where we have a private
23 company that's willing to invest its own funds,
24 and again, there's an obstacle out there to having
25 a place to put power if you're a large facility

1 that needs to export to the grid.

2 The other thing I'd like to share is, we
3 have three contracts, as Michael has mentioned,
4 which have already terminated. And we've gone
5 through the experience of what happens when you
6 have an existing cogeneration facility and your
7 contracts terminate.

8 The first experience was that we
9 approached our utility -- now this is a plant that
10 had been operating for 12 years, operates 24/7 --
11 we were going to make absolutely no operational
12 changes. And it took us a year to get an
13 interconnection agreement with the utility to
14 operate exactly the same as we had been operating.

15 The only difference was someone else was
16 going to write us a check for that power. That
17 clearly to me is a huge obstacle.

18 The other thing we encountered is we had
19 to go through the participating generator process
20 at the California ISO. And what you end up
21 signing is a very simple 13 page document that
22 basically says you're going to comply with every
23 ISO tariff that will ever be written.

24 And many of these are confidential and
25 you can't even see them. So for someone who's not

1 in the power generation business this is kind of a
2 scary process.

3 We went through that. We installed all
4 the requisite ISO metering. And now what we have
5 recently encountered is, because of our status as
6 a qualifying facility that sells electricity to a
7 utility and we are a participating generator, we
8 are going to get hit potentially with a penalty by
9 the ISO that no other qualifying facility has that
10 has not signed a participating generator
11 agreement.

12 Again, this is one of those obstacles
13 that you encounter. And the other thing -- and
14 Michael focused on this very well -- we are
15 operating under one of these interim agreements.
16 And for the first two years after our contract
17 terminated the utilities refused to sign contracts
18 with us despite the fact that there is a federal
19 law, PURPA, that required them to do so.

20 And only by the actions of the Public
21 Utilities Commission were we allowed then to sign
22 a short-term agreement with the utilities. And it
23 is not something that you can economically operate
24 under for an extended period of time, so, you
25 know, I just need to stress, as Michael Alcantar

1 has done, we really need to do something to not
2 only allow new cogeneration facilities to come
3 online, but also we have to do something to keep
4 the existing facilities online.

5 And it's a huge uphill battle. ?The
6 obstacles that we see from the utilities are huge
7 in this regard. Thank you.

8 MR. LENSSEN: Thank you very much.

9 MR. ALCANTAR: May I just jump in on a
10 couple of points, quickly?

11 MR. LENSSEN: Quickly, sure.

12 MR. ALCANTAR: First -- and I appreciate
13 the comments by Berry Petroleum -- the contract
14 that they were able to sign short-term was also
15 just recently the subject of a utility writ at
16 Court of Appeals challenging the legal authority
17 of the California Public Utilities Commission to
18 even order these contracts.

19 So we're hopeful that's going to be
20 successfully prosecuted, but that's the market
21 we're in. Those are the things we're looking at.
22 And I couldn't help but double underscore what the
23 state looks at if it starts to think that these
24 cogeneration units go away, you'd want boilers
25 installed.

1 And then what's the ramification of
2 that? The boiler gas that you now need to deliver
3 to one plant. You have a return of load that used
4 to be served by outside generation being shoved
5 back upstream. Who's going to provide that?
6 Where's it going to come from?

7 The benefits from these units, when you
8 calculate them you can see them, they're so
9 patently obvious. And yet we are engaging in a
10 public policy that says let's encourage you all to
11 go build boilers.

12 And I don't think it's this Commission,
13 and I don't think it's the CPUC either. This is a
14 fight about market share, this is whether or not
15 we're going to have this type of industry in the
16 state when the utilities really don't want it,
17 period.

18 MR. LENSSEN: Next question?

19 MR. EVANS: Hi, I'm Peter Evans with New
20 Car Technologies. Those of you that are familiar
21 with my work know that I'm particularly interested
22 in smaller projects, even distribution, connected
23 projects.

24 And so, I think Nick's comments that,
25 you know, when we talk about very low payback

1 rates required by customers, really that's the
2 customer saying look, we don't want to invest our
3 money in this.

4 Each of our panelists said that this
5 isn't our core business. Both of those are bigger
6 problems as you get to smaller customers.

7 And so my question is, when you look at
8 the objective of increasing penetration and the
9 unmet potential, my question for the panel is, and
10 there's two.

11 One is, how important, to achieve that
12 objective, are third party project integrators who
13 can come in and basically do the project turnkey
14 and finance it; and then the second one is would
15 it help or hurt if the utilities stepped into that
16 role, particularly for smaller projects?

17 MR. ALCANTAR: I have a historical
18 perspective. Twenty-five years ago Priscilla
19 Grew, who probably very few people in this room
20 know, who was a Commissioner at the time and a
21 little bit of an odd person, and she was an
22 appointee of Governor Brown and a very active and
23 strident supporter of cogeneration.

24 She did outreaches to, at that time,
25 Getty Oil Company and Chevron and other oil

1 industries to build these projects. Because they
2 had the same, the things that you're talking about
3 on board are not new, they've been around for a
4 long time.

5 If you're an oil company you're not an
6 electricity producer, it's not your core business.
7 And it's the same problem, the same problem
8 whether you're very small or very large. And it
9 does require a champion inside to carry those
10 things forward and prove out the benefits.

11 Those ar proven out, at that point in
12 time, because there were many, many promises about
13 assuring a stable marketplace, stable regulatory
14 policies, and even putting them in contract to
15 make those stabilities real tangible.

16 I don't know whether third party
17 suppliers in that marketplace were really helped,
18 but it would be my experience that the utilities
19 providing that service would defeat a good deal of
20 the incentives that the businesses might really
21 have about getting there.

22 MR. LENSSEN: That's interesting, do you
23 have something to tag on to that?

24 MR. YATES: That's an interesting
25 notion. I would just underscore, from a food

1 processors perspective, you're putting your steam
2 supply in the hands of another. And without steam
3 you're dead.

4 And when you are in a seasonal business
5 even a few hours counts for a lot of food. So, I
6 guess I'm saying there's some reluctance there,
7 without some assurance or some backup from the
8 third party provider, or maintaining your own
9 ability to instantly produce steam with some sort
10 of a standby load following.

11 But if you take a large tomato
12 processor, you lose steam for a second and you've
13 lost 24 hours of production, because it's an
14 aseptic system and you've got to clean 20,000
15 pounds of food out of it and start it up all over
16 again. So, they're pretty protective of that.

17 MR. LENSSEN: Tomatoes and
18 semiconductors have a lot in common I guess.

19 MR. RENNE: Just, to address Peter's
20 question. I think the set of exchange of risk,
21 whether it's third party provider or at the end
22 user deploying their own capital, it still
23 presents a problem.

24 If third party has to make a profit at
25 this, then sort of all the economic motivation

1 will then result in the third party and the end
2 user would specifically be interested in some
3 other component of it -- increased infrastructure
4 or reliability or some other benefit -- but it
5 certainly wouldn't be economic.

6 There isn't that much margin to do these
7 projects where I think a third party is going to
8 have a profitable business without incurring some
9 dramatic risk or have some tremendous procurement
10 for fuel resources that are done better than I
11 guess industry average.

12 So I don't really see that fueling the
13 market. Where I see the opportunity being greater
14 is overcoming paradigms of applicable distributive
15 generation. And I think a lot of times we look at
16 whole sites where we should be looking at the most
17 logical application.

18 Silicon Valley does a process ,silicon
19 now, but it's ubiquitous, almost every building in
20 the valley has a data center ranging from 50 to
21 100 KW, depending on the size of the building.
22 These are 24/7 loads, nonstop, uninterruptible.

23 There's emerging technology in Capstone,
24 you know, Kawasaki makes a 20 ton absorption unit.
25 So you could start pairing up small micro turbines

1 with absorption and sort of fulfill that one
2 component that's ubiquitous in our entire society
3 now, and that's data center application, where you
4 do have a reliability component.

5 So there's where I see third parties
6 potentially being able to market to end users with
7 an economic situation that could be a lot more
8 compelling than trying to do a full site. It's
9 just really a specific application that already
10 exists. There's where I think third party could
11 potentially have some impact on the market.

12 MR. BRENT: Let me, um, I'm going to
13 sound like a contrarian here. To the two points,
14 third party providers and utilities stepping in.
15 I think there's a number of good models for third
16 party providers.

17 I'm reminded of the energy service
18 companies and their stake in the federal energy
19 management sector. They have done fairly well
20 under some pretty tough constraints of capital and
21 a host of engineers who inspect the level of
22 contract and technical compliance with a fine
23 tooth comb.

24 And yet they've been successful and
25 continue to be a robust model for over 500,000

1 federal facilities not only here in the US but
2 around the world.

3 They can do things that we can't do, but
4 that doesn't mean we're going to let them alone,
5 because we are engineers and we inspect the
6 detail. Ralph would be abdicating his
7 responsibility if he didn't oversee a third party
8 provider.

9 In terms of utilities stepping in.
10 Again, sort of a different view. I'm a
11 manufacturer of the hardware. One way or another
12 we're going to sell this hardware. We're either
13 going to sell it to the utilities or we're going
14 to sell it to a third party provider or we're
15 going to sell it to the end user, but we want to
16 sell hardware.

17 We think that if we're talking about
18 customer value, no, probably not. Unfortunately
19 the utilities, some of the large ones, have not
20 demonstrated the word customer, they've
21 demonstrated the word ratepayer.

22 But I also think that they know best
23 where the grid is constrained, they know best
24 where the air quality is at risk, and they know
25 best, if they're doing their integrated resource

1 planning properly and their distribution planning
2 properly, they know where it's going to be
3 constrained.

4 Take southern California. Everbody's
5 moving to the east -- Riverside, San Bernardino,
6 Palm Springs. It's hotter out there, we're going
7 to be getting more air conditioning load. I hope
8 someone in SoCal Edison is taking that into
9 consideration when they're planning their
10 distribution.

11 They may have a very appropriate role in
12 partnering the integration of combined heat and
13 power, and I would talk more to the new stuff,
14 then we might suspect. But, they'd have to mind
15 their P's and Q's, because their history is
16 abominable.

17 MR. LENSSEN: Thank you for the comment
18 to the panelists. If I could just quickly add on
19 that.

20 Our research has found that energy users
21 are fairly well split in terms of their
22 preferences of owning and operating or leasing or
23 even outsourcing their distributive generation or
24 CHP project.

25 So it definitely is something that --

1 there is a need for it, but the track so far in a
2 lot of the outsourcing companies has been rocky at
3 best.

4 Secondly, on the utility issue, we're
5 starting to get, just in the California policy
6 statement from five years ago where we're
7 considering or promoting utility involvement in DG
8 is revolutionary from where we were, but we're
9 also seeing action in some other states.

10 Hawaii, which is currently under, you
11 know, the utility there wants to build and develop
12 CHP that's utility-owned. And I think it's
13 important to keep an eye on Pennsylvania where an
14 alternative energy standard which was approved by
15 the state last December specifically includes CHP
16 as a means to comply with the Tier two
17 requirements.

18 It's analogous to the renewable
19 portfolio standard here in California, but it's
20 much more expansive than just renewable energy.

21 We have time for one last question, a
22 short one, thank you very much.

23 MR. O'CONNOR: My name is Tod O'Connor,
24 I'm building on the point you just made. I'm here
25 on behalf of the Department of Energy and the

1 combined heat and power initiative.

2 And one of the policies they're looking
3 at right now is looking at waste heat recovery as
4 renewable, treating waste heat recovery as
5 renewable.

6 The state of Pennsylvania is doing it
7 right now, the state of Nevada has done it,
8 several years ago. And with the state of
9 California looking to accelerate the percentage of
10 new power that utilities would need to buy from 20
11 percent to 30 percent by 2017, and by moving the
12 20 percent limit to 2010 the state needs to be
13 aggressive in looking at all viable options for
14 meeting those standards.

15 Qualifying heat recovery can be part of
16 the win/win people are talking about today in
17 terms of why would the utility take the power.
18 but now you can engage in that kind of discussion,
19 there are long-term contracts that are available
20 to buy in baseload renewable that may not be
21 available to standard QS.

22 And there's also the REC issue. Now you
23 have a quantifiable economic benefit to qualified
24 heat recovery that didn't exist before.

25 So I think that's a new territory that

1 needs to be looked at. I look forward to
2 providing comments on that as well, but you raised
3 the issue, I'm glad you did, I hope it goes into
4 the record, and I would like to see it go in the
5 report to the Legislature. Thank you.

6 COMMISSIONER BOYD: I for one am glad
7 you made that point, because I've been introduced
8 to that in the last six months or so, and that's
9 an extremely fascinating area and subject. And
10 there was a gentleman from the east coast, an
11 extreme proponent of this subject, that's had a
12 lot of experience.

13 I wanted him to be here today, but he
14 just couldn't make it. I think this is a field
15 ripe for additional inspiration.

16 MR. LENSSEN: All right. I think our
17 time is more than up. If I could ask Mark Rawson
18 to come up and tell us how long the break will be,
19 and when we can reconvene.

20 MR. RAWSON: We can reconvene in five
21 minutes -- I think we're just going to continue.
22 Is that okay, Commissioners?

23 We'll continue with the next
24 presentation, and then look at doing a lunch break
25 after that.

1 Thank you, panelists, for taking the
2 time to share your thoughts with us. Before I
3 introduce the next speaker, just one housekeeping
4 item that we missed this morning.

5 We are seeking public comment on today's
6 discussion as well as the technical reports that
7 we posted as a part of this workshop. If you'd
8 look at the workshop notice that's online it has
9 the specifics of how you can submit written
10 comments to this proceeding for the IEPR.

11 We're going to shift gears a little bit
12 here, and take a look out into the future of what
13 potentially could happen in California if the
14 state were to pursue an aggressive promotion of
15 CHP.

16 We're fortunate to have a person here to
17 speak with us from Denmark, a gentleman by the
18 name of Paul-Frederik Bach, who works for the
19 Danish transmission system operator Eltra.

20 They have been somewhat of a living
21 laboratory on what can happen when you have high
22 penetrations of CHP into a power system, and this
23 discussion is going to talk about what some of
24 those challenges are, so that as we go forward in
25 our policy considerations we have our eyes wide

1 open about what kinds of things we need to look
2 towards in the future in terms of how the system
3 needs to adjust to a more distributed nature, and
4 what kind of challenges that creates for other
5 important parts of our energy delivery system.

6 So with that, let's have Mr. Bach come
7 up and make a presentation on Denmark's
8 experiences.

9 MR. BACH: Thank you, Mark. Commissioners,
10 ladies and gentlemen, it's an honor for me to have
11 this opportunity to present the events from
12 introducing distributive generating in Denmark.

13 This first slide shows Denmark is just a
14 tiny part of Europe, and for historical reasons
15 there are two electrical systems in Denmark, the
16 western and the eastern. And from the western
17 system we are synchronously connected to Germany,
18 that's the reason why we are operating separately
19 from the eastern system.

20 But we are part of the nordic power
21 market north pool, and I'm going to tell you the
22 story about how our power system was transformed
23 from a very traditional, centralized generation
24 system in the mid-80's into a distributive
25 generation system by the year 2000.

1 My issues will be a little bit about
2 political background and the history about
3 penetration. The biggest part of my presentation
4 will be concentrated around what I call risk and
5 rescue, and also about the short-term measures we
6 are preparing in order to solve the present
7 problems.

8 And there will be just a little bit
9 about the development of a new system architecture
10 and what we are looking for in the future. But in
11 my office I am using most of my time looking into
12 the future.

13 I thought it might interest you to know
14 a little bit about the political background.
15 Houses in Denmark must be heated most parts of the
16 year, and we have a very long tradition for CHP.
17 All native urban areas have had additional heating
18 systems since World War II, or since the 50's at
19 least.

20 And then a lot of new initiatives came
21 after the energy crisis in 1973. I'm not the
22 right person to give the details, but I have added
23 some references which you can find at the end of
24 your handout.

25 But the result has been that a lot of

1 small projects have been added to the large ones.
2 They have not all been profitable, that was one of
3 our theories, that if you are going too small you
4 also have an additional cost for that.

5 But at the end, the district heating has
6 a 60 percent share of all rooms, space heating,
7 and 74 percent of that is CHP, which means that
8 CHP is covering about 45 percent of all space
9 heating in Denmark.

10 The Danish Environmental Protection
11 Agency, just a couple weeks ago, published a new
12 report because the present right wing government
13 would like to see if the benefits from the energy
14 policy could justify the cost.

15 And you may know that the carbon dioxide
16 issue and the Kyoto Agreement plays a role in
17 Denmark. And some reductions have been achieved,
18 but there is also a way to go in order to meet the
19 Kyoto targets by 2008.

20 The contributions by industry shows that
21 the energy business has provided the main
22 contribution of all, but it also reveals the
23 problem of electricity export, because the Kyoto
24 Agreement does not reward the results of exporting
25 electricity.

1 And looking at some selected
2 initiatives, this shows that wind power and CHP
3 are getting the biggest contributions, and the
4 cheapest ones. If you look at the other end you
5 have things like improvements of buildings and
6 subsidies for solar and heat pumps and biomass are
7 getting rather small contributions and they are
8 also rather expensive. But this is quite a new
9 report.

10 Turning to what really happened. We had
11 this search of small scale CHP in the mid-90's.
12 And the wind power came a little bit later. And
13 it really was unexpected, because we had a
14 national target saying that by 2005, which is now,
15 we were supposed to have 1,500 megawatts for the
16 entire country, but we have now more than twice
17 that amount of wind energy.

18 So we were not quite well prepared for
19 that amount of distributive generation. The
20 result has been that more than 50 percent of the
21 installed capacity is what I call distributed
22 generation, and even more than 50 percent of the
23 electricity consumption is covered by distributive
24 generation.

25 I didn't, if I had heard this round

1 table discussion when I made the presentation I
2 might have made a different presentation, but I
3 can add here that of the CHP, the 32 percent of
4 energy from local CHP, about 20 percent of that is
5 from industrial projects.

6 Both wind power and local CHP are what
7 we call prioritized. This means that they can
8 produce the energy that they want and they are
9 guaranteed a price for that energy. The
10 transmission system operator must buy all that
11 energy and pass it on to end consumers.

12 This has probably been necessary in
13 order to obtain the penetration which we have
14 seen. But these are the stiff roads which are
15 causing concerns, as I shall show you a little
16 later now, and which we would like to change.

17 I have a case I have taken from January
18 2003. This is just the electricity demand as it
19 looks over an entire month. And you see that we
20 have a baseload share of about 1,800 megawatts.

21 Now I have subtracted the actual wind
22 power, and suddenly you see there is no baseload
23 market left. And then what actually happened,
24 because for different reasons the thermal unit
25 marks also have a share reduction.

1 We have an export which we cannot avoid,
2 we must export whether somebody wants to buy it or
3 not. The reason for that is that the operation of
4 central units is constrained by heat demand or
5 reserve duties, and so what happens is we had this
6 export of electricity regardless of the
7 electricity demand in neighboring countries.

8 So the result of all this is the market
9 for traditional baseload units has been distorted
10 by the wind power, and it is doubtful if producers
11 of that will invest in new baseload units. And
12 it's also doubtful if they should.

13 The overflow of electricity during windy
14 periods means that wind power and CHP electricity
15 are competing for limited electricity demand. And
16 the priority is causing unintended export of
17 electricity, and as I said we have no credit on
18 the Kyoto account for that export.

19 So what should have happened is that the
20 wind power should displace thermal electricity,
21 because we are using fossil fuels and natural gas
22 for electricity which nobody needs.

23 Now I'm going to the part of my
24 presentation which I'm calling risk and rescue.
25 And a little bit about the company Eltra, which

1 has the main task to maintain security of supply,
2 electricity.

3 But we have been taken over by the
4 Danish state on the first of January this year,
5 and we are being merged into a national company
6 which will be the future national TSO for both
7 electricity and gas.

8 In this system supply and demand of
9 electricity must be equal, but electricity
10 consumers decide demand profile. Wind power is
11 controlled by wind only. Local CHP so far is
12 controlled by heat demand and time of day tariffs.
13 And the last generators follow market signals that
14 are constrained by heat demand and by their design
15 as baseload units.

16 So we have a system where the so-called
17 load following capability of the domestic
18 production is inadequate.

19 This workshop is not so much about wind
20 power, but wind power plays a large role in our
21 system, and particularly, one thing is the wind
22 power is fluctuating so much, but another thing is
23 that the predictability of wind power is poor.

24 And if we have a forecast deviation of
25 just one meter per second this means 320 meter

1 watts on our total production. We all work when
2 the weather people are talking about a fresh
3 breeze, that's what they promise us.

4 This means anything between 200 and
5 1,600 megawatts. This is a good program.

6 So, these arrows and the full load
7 following capability cause a high need for so-
8 called regulating power, which is also an item
9 which the TSO must purchase. We purchase it
10 locally and we purchase it abroad.

11 And this means that maintaining balance
12 in the system between production and consumption
13 has become very expensive and also rather
14 difficult.

15 Reactive power, this is a technical
16 issue. I shall not explain that in detail. But
17 we have too much reactive power transferred
18 between the local grid and the transmission
19 system.

20 The reasons for that is that the local
21 CHP units are not following the need of the grid,
22 just some pre-scheduled plan. And the wind power
23 has not been sufficiently compensated.

24 And this is an example, that we have
25 resources locally but we are not utilizing them

1 properly, and what comes out of this is now we are
2 discussing money, because producing reactive power
3 has a very little cost for the producers but a
4 very big value for the system, and of course the
5 owners of these units know all about that and they
6 want the money.

7 Now I'm going to look at the impact of
8 the market, and that's nearly the same story. We
9 have a lot of production from wind and local CHP
10 which do not produce according to the need of the
11 market, but according to their own needs.

12 And this means that we have an area
13 price in the nordic market, and our price is
14 typically somewhere between the north pool system
15 price and the German EX price.

16 And, on the next slide, again I have
17 taken January 2003 as the case. As you can see,
18 the second week of that month we have practically
19 no wind power, and then follows days with a very
20 high share of wind power.

21 And what happens with the price, at that
22 time there was a shortage of energy in the nordic
23 market so the nordic price was quite high and the
24 continental price was more moderate.

25 But the price on our tiny system was

1 going up and down between, it is very high when
2 there's no wind power, and it is more to the
3 german prices when there's a lot of wind power.
4 Or sometimes even zero, very, very difficult,
5 below the German prices when we have the surplus.

6 The problem with that is the market
7 players have limited confidence in a volatile
8 market and they will be reluctant with
9 participating in that market.

10 This is also technical slide. It is in
11 order to show where in our system we have the
12 production. We have a little less than 50 percent
13 of the production in the transmission system,
14 which is within the range of our controls, that's
15 what we can see from our control room and that's
16 what we can control.

17 And then we have a little bit more than
18 50 percent which cannot be dispatched and is
19 completely beyond the central control.

20 This causes some security problems, and
21 maybe this is a little bit technical, but in the
22 local grids we cannot maintain what's called
23 normal N-1 security. We have some local grids
24 where generation exceeds the local load, and these
25 local grids must be extended according to special

1 rules.

2 And it's difficult for us to make
3 security analysis on our systems. And then, when
4 we have some faults, we have experience a lot of
5 reductions, for instance after lightnings. Not
6 because the local grids have no fall through
7 capability, but because of the protection system.

8 And then we have problems with the so-
9 called low hitting systems, because the load and
10 local generation have not been separated. We are
11 showing this, illustrating this problem by giving
12 this picture of the transmission system and the
13 transfer point to the local grid.

14 And in the traditional system with oil
15 production at the upper level, at the transmission
16 level, it's easy to predict what's happened in the
17 local grids because they are quite uniform. You
18 just have to observe the transfer notes and then
19 we need data for the entire transmission system.

20 But now the local grids are very
21 unpredictable. We call them active grids but we
22 do not have the data necessary from these grids.

23 So far our security has been acceptable.
24 The reason is the nordic buck market, the real
25 time market, the strong interconnections to Norway

1 through Germany and particularly that we have a
2 strong AC interconnection with Germany. Some
3 would claim that we just export the problems.

4 We must say that if we did not have the
5 access to purchase circulating power in
6 neighboring countries then we frequently would
7 have curtailments of wind power and maybe other
8 disturbances. So this is very important when we
9 are talking about the way we have solved the
10 problem so far.

11 So, as summary, maintaining the balance
12 of active and reactive power has become difficult
13 and expensive as a lack of confidence in the
14 electricity market among market players and the
15 system security is not as good as it should be.

16 Therefore, I have to add that
17 distributive generation is not the problem. The
18 problem is that it came too fast, and that we need
19 to redesign our system architecture for that
20 purpose, and it takes some time.

21 And we have resources also in local CHP
22 units we could contribute to system balance and
23 security if they were just operated the proper
24 way, but we started with giving them this priority
25 so they can operate according to their own needs

1 and not according to the need of the market or the
2 system. And that's what we are struggling with
3 today.

4 So, what are we doing? This is a merit
5 order curve for what we should do when loads are
6 going down or when we have this surplus of energy.

7 The first thing we should do is stop
8 gas-fired local CHP. And this is first on the
9 list, whether we include externalities or not.

10 This was quite surprising, this is a report
11 made by Danish Energy Agency back in 2001. Nobody
12 knew how expensive it is to operate a small gas-
13 fired unit. The maintenance is quite expensive,
14 and when using natural gas it also has carbon
15 dioxide emissions, which is considerable.

16 Next on the list comes the use of
17 electric boilers for heating water for district
18 heating purposes.

19 And then comes stop of coal fire units.
20 Everybody would have expected that to be first on
21 the list.

22 And then at the end the stop of wind
23 power.

24 Everybody's talking about now that new
25 wind generation units will be controllable, so we

1 could stop them, but this curve shows that this is
2 a long sequence. So we should prepare ourselves
3 to organize the system so that we can stop
4 according to this list.

5 Local CHP units have three modes of
6 generation. They can produce heat only, they can
7 produce electricity only, and they can produce
8 combined heat and power, or cogeneration.

9 So far legislation prevented use of this
10 flexibility in Denmark, but following the report I
11 just mentioned, a new act allowing market
12 operation has been valid as from the beginning of
13 this year.

14 I should add that this problem is not
15 there for industrial CHP units, and we have a good
16 cooperation with industrial owners of CHP units in
17 order to develop new ways of operation.

18 We have a pilot project paving the way
19 for transition, going from prioritized operation
20 of local CHP to a market based operation. And I
21 could have given more information about that
22 project. It addresses some of the problems
23 discussed at the round table.

24 The pilot project includes 30 units with
25 a total capacity of 400 megawatt, sized between 3

1 megawatts and 100 megawatts. And 6 balance
2 responsible operators, because the owners of the
3 30 units do not have energy as their main
4 business.

5 But the balance responsible operators
6 are those operating on behalf of the owners of the
7 units, and we sense this is the way ahead. And
8 the CHP schemes could contribute further by
9 electric water metering, meaning that they get the
10 necessary steam or hot water or whatever they need
11 from electrical processes if there is a surplus of
12 electricity in the market.

13 Other short-term measures would be to
14 introduce price responsive electricity demand to
15 encourage or to force local grid companies
16 actually to control their own grids, both
17 regarding reactive power and voltages and
18 emergency situations.

19 And then the forecasting of wind power
20 must be improved. We are currently using weather
21 forecasts from more than one met office. We are
22 getting forecasts as far away as New Zealand, and
23 we are developing our own forecasting tool using
24 the so-called ensemble method on a cluster of
25 computers housed at Eltra.

1 Moving forward, what sort of system
2 architecture we need for controlling the system
3 with distributive generation. It is important
4 that we have sufficient domestic resources for
5 maintaining balance between demand and generation.

6 It is important to improve operator
7 knowledge of what is actually going on in the
8 system, both locally and centrally. We need
9 efficient system control, particularly during
10 emergencies.

11 We need effective defensive measures
12 against blackouts, and we need black start
13 capabilities using local generators.

14 Our neighboring countries, particularly
15 in Germany, are preparing very ambitious wind
16 power programs. Germany has just published a
17 study on integration of 36,000 megawatts of wind
18 generation by 2015, which will cover about 16
19 percent of the electricity consumption in Germany.

20 That's a reason why, as far as Denmark
21 is concerned, we must develop domestic research
22 and other ancillary services in order to
23 contribute on equal terms to stability and
24 security in the interconnected European power
25 system.

1 And we had very much inspiration from
2 this country, from EPRI's so-called Intelligrid
3 project and from DOE's Gridwise project. They
4 have a very important point that we need to
5 develop communication systems covering the entire
6 system.

7 So far, in Europe at least, TSO has had
8 access to data on its own grid, but knowing very
9 little about what's going on in the neighboring
10 grid, and also without data of the local grids.

11 In order to be able to make better
12 forecasts and particularly better analysis, we
13 should be able to look into the neighboring system
14 and to have data for all the local systems within
15 our own area.

16 And then, to my final slide, the
17 question is if we are in a race and we had to
18 improve the system, we had to make a new system
19 architecture to operate properly with the
20 distributive generation, but if we are getting
21 even more wind power are we then going to lose
22 that race?

23 I'm analyzing it from this model. We
24 say we have an electricity market with a certain
25 electricity demand, and then we inject wind

1 energy, it's always competitive, and then there is
2 a residual market which we are analyzing.

3 And some people have suggested, the wind
4 energy among others, that we should go as far to
5 35 percent or even higher of the electricity
6 demand.

7 One thing is certain. If this will be
8 made, we have to reduce electricity production
9 from external sources, even from CHP steams. And
10 we must be able to operate the system completely
11 without thermal units, which our operating people
12 are very concerned about.

13 But the commercial market players will
14 find good opportunities within the residual
15 markets, no doubt about that. But they are not
16 going to build new baseload units, they will have
17 to replace those by a more flexible type of unit.

18 And it uses an international trend, what
19 we expect it is, it's important that the
20 interconnections between countries are reinforced
21 and that the electricity markets are better
22 connected.

23 In this case because it will be very
24 expensive to serve the residual market the
25 electricity consumers will also have to face an

1 increased cost of electricity, and this is the
2 type of difficult point to discuss, but it's
3 beyond any doubt that if you cannot use
4 traditional baseload units with a low cost per
5 energy unit you will get taken for an increase
6 from the consumers point of view.

7 MR. RAWSON: I'm going to keep you up
8 here for a second, I'm going to keep you on the
9 spot for a minute in case there were any
10 questions. Were there any questions from the
11 dais?

12 COMMISSIONER GEESMAN: Yeah, I have a
13 couple. If I understood you correctly, Denmark
14 has only gone to a single, national integrated
15 grid this year?

16 MR. BACH: Yes.

17 COMMISSIONER GEESMAN: And when you
18 mentioned local grids, how many local grids are
19 there in Denmark?

20 MR. BACH: There's a difference between
21 the eastern part and the western part. As far as
22 the western part of Denmark is concerned, we have
23 between 40 and 50 local grids. There is a much
24 smaller number, again for historical reasons, in
25 the eastern part of Denmark.

1 But this means that cooperation with the
2 local grids is a very important task for the
3 system operator.

4 COMMISSIONER GEESMAN: And you're
5 following now the EPRI Intelligrid, or the DOE
6 studies, I think they call it Wisegrid, to better
7 integrate your system?

8 MR. BACH: Yes, sometimes we say we have
9 the problem, you have the solution. But we think
10 that we've found very good ideas, particularly
11 concerning the need for new communication
12 infrastructures in the Intelligrid. It's the one
13 I personally look most upon.

14 COMMISSIONER GEESMAN: Thanks very much,
15 and thank you for being here.

16 MR. ALCANTAR: Michael Alcantar. Sir,
17 what was the pricing incentive that is provided to
18 wind producers that brought your, for lack of a
19 better word, gold rush of wind developers in
20 Denmark?

21 MR BACH: Development of wind power
22 started with units in the magnitude of 50 kilowatt
23 or so, and they were quite expensive. And they
24 needed other incentives for their development.

25 Then, as the unit sizes grew, they were

1 making more money and it was becoming by far the
2 best investment you could make in Denmark. And
3 then they had to change the system, back in the
4 year 2000, so they had a more realistic level of
5 incentives.

6 But as always in Denmark, you make a
7 transition period. And the year 2000 was such a
8 transition period, so everybody wanted to get a
9 project at the old price, and that's why we got
10 that surge particularly in the year 2000.

11 MR. ALCANTAR: Now had you been able to
12 plan and control that surge of wind power
13 production, given you have an 1,800 megawatt
14 capacity market, you would have been able to
15 balance and control your CHP and your wind
16 producers to integrate a bit better, had you been
17 able to do that, wouldn't you?

18 In retrospect, it's easy to look
19 backwards of course.

20 MR BACH: Hopefully, but I'm not sure
21 that we saw at that time the need for a new system
22 architecture. What we are saying today, what we
23 are trying to tell the politicians today is that
24 the increase in distributive generation should not
25 go faster than the system architecture is prepared

1 for. But that might be wishful thinking.

2 MR. ALCANTAR: Yeah, I'd agree with that
3 last comment. But had you planned, perhaps, and
4 you had a need assessment as this state does for
5 new generating units coming online for example,
6 that might have changed rather dramatically the
7 situation you're in today, correct?

8 MR BACH: Yes, that's correct.

9 MR. DYCK: That's a very fascinating
10 model you have there in Denmark. A question for
11 you, it seems as if you either have a differential
12 advantage in terms of wind resources compared to
13 your neighboring systems that are connected to
14 you.

15 I assume that they have to use some
16 carbon resources in order to follow your load, and
17 I would imagine then there must be some trading of
18 environmental credits under Kyoto that takes place
19 between you and your neighboring grids. Is that
20 true?

21 MR BACH: No, there's no credits between
22 us and our neighboring grid from --

23 MR. DYCK: In terms of environmental
24 credits?

25 MR BACH: No. So we are, as far as the

1 Kyoto obligation is concerned, we are alone and we
2 must balance our own system.

3 MR. DYCK: But you continue to lean on
4 the neighboring grids for regulating power?

5 MR BACH: We did so far, but there are
6 several reasons that we should not expect to do so
7 in the future. One is the expansion of wind power
8 in neighboring countries. Even in Norway they are
9 planning to go ahead with wind power.

10 And another reason is that neighboring
11 countries are being more concerned about the cost
12 of that service. Market people say it doesn't
13 matter if you buy things in your own country or
14 neighboring countries.

15 But we feel we should have the resources
16 available in our own country, then at a given time
17 the market can decide whether to purchase
18 resources abroad or at home.

19 MR. DYCK: Okay, well, I guess I'm a
20 little bit surprised that there isn't more trading
21 that goes on there, on the environmental side.
22 Because, in effect, they must be using load
23 following gas turbines to meet some of your
24 instances where wind is not blowing.

25 And then there are basically, you're

1 exporting the CO2 obligation to them?

2 MR BACH: I would wish that we could
3 export our CO2 obligations, but -- you see, there
4 is one other reason. The reference here is 1990,
5 and this is actually the last year where we had a
6 net import for electricity for a year. So it
7 started a bad year, and it's very tough for
8 Denmark as a nation to meet the Kyoto target
9 because the reference year was an import year.

10 But we are alone in that respect, and
11 the other countries are not supporting that.

12 MR. DYCK: Well, thank you for being
13 here.

14 MR BACH: Thank you.

15 MS. PETRILL: Hi. I'm Ellen Petrill
16 from EPRI, so thank you for you comments about the
17 EPRI Intelligrid. And thank you for being here
18 also and sharing your story. This seems like a
19 situation of be careful what you ask for.

20 And it sounds like there was a lot of
21 interest and listening to renewable energy of
22 course, and consumer control combined heating and
23 power, and policy makers sounded like, I'm
24 guessing, they made a lot of decisions without
25 maybe thinking through the physics of the

1 situation.

2 And you made some comments about how to
3 fix the problem now, but do you have any comments
4 on how it might not have happened from the
5 beginning. So, maybe more analysis, or
6 discussions among different parties, before it
7 started off down the road?

8 MR BACH: It is quite a tough question,
9 because I'm not sure we were so clever by then.
10 Also, as you see, the Intelligrid has come with
11 some inspiration at the very late time and hour of
12 development. We didn't know these points by then.

13 But I think a more slowly development of
14 the distributive generation could have given us
15 better opportunities to maintain control
16 throughout the time. So, I wouldn't say that we
17 knew at the start of this development what should
18 have been done, but in case we had a more slow
19 development it would have been easier for us to
20 handle the situation.

21 MS. PETRILL: Thank you.

22 MR. BEACH: Tom Beach with the
23 California Cogeneration Council. Thank you for
24 your remarks. I was very interested that a lot of
25 the CHP in Denmark has the flexibility to operate

1 either as electricity only or heat only or in a
2 CHP mode.

3 Is that mainly the district heating
4 systems, or is it the industrial CHP as well? And
5 sort of a follow-up question, has Denmark done
6 anything to encourage CHP operators to install the
7 flexibility to be able to operate in those three
8 modes?

9 Here in California we have a lot of CHP
10 but most of it needs to both make steam and
11 produce electricity at the same time, and it does
12 not have that flexibility.

13 MR BACH: That was a very good question,
14 because we are, there's a difference between the
15 CHP owners operating a district heating system and
16 the industrial owners. And those operating
17 district heating systems are typically financially
18 weak and do not want to take any risk whatsoever,
19 while some of the industrial operators have more,
20 what should I say, they have a spirit of trying
21 new ideas, and they also are willing to take some
22 risk.

23 And particularly, in our country this is
24 the greenhouse owners. And the best of them are
25 making more money on electricity than on flowers

1 or tomatoes or whatever that could be. So this is
2 very inspiring, very interesting.

3 But there are also political barriers to
4 that, because the CHP system was helped through by
5 incentives, and they should not be disturbed by
6 anything. They had their priorities. So I would
7 say that it has been a long process to convince
8 political system, all the interest groups, that
9 this is a resource that could be utilized if we
10 are doing it the proper way, and nobody needs to
11 lose money.

12 And this new legislation has been made
13 in a way, our idea was that when the local CHP
14 units are going through the market the system
15 should be that they are having the same money if
16 they are doing it properly. Then they could lose
17 money or win money.

18 But the political theme was that they
19 could never lose money, they could only lose
20 money. But that's politics. That's how it ended,
21 they can do whatever they like as a dip in the
22 past, and then they would not lose money. And
23 then, if they are clever in the market they can
24 have a lot of profit. And okay, that's going to
25 work too.

1 MR. RAWSON: Any more questions from the
2 public?

3 I wanted to ask, you mentioned in some
4 of your comments about looking forward, about
5 looking at distributive generation trying to
6 provide other types of services,, you mentioned
7 reactive power, you mentioned black start.

8 Have you actually started modifying
9 their ability to participate in those ancillary
10 services markets currently in Denmark, or is there
11 a timeline for beginning to participate in those
12 markets?

13 MR BACH: We are doing that as pilot
14 projects, and again we are using the strategy that
15 we select the most progressive owners and then we
16 develop new facilities that way around, and the
17 black start capability is very interesting,
18 because we have several other units that could
19 contribute to a black start capability.

20 And there was, even in Denmark there was
21 a blackout, not on our part, but in the eastern
22 part of Denmark and Sweden there was a blackout in
23 2003, just months after the blackout in this
24 country.

25 And just in one place, in an island

1 called Bernholm in the Baltic Sea, there was a
2 local unit making a black start. But all the
3 others did not try because they just sit down and
4 wait until electricity comes back from the
5 transmission system.

6 But actually we have a big resource
7 that, if it was organized for it it could be used
8 for a black start, and we could reduce the time we
9 need for building up the system after a blackout
10 considerably if we mobilized that source.

11 So personally I'm a little bit occupied
12 by that possibility, but of course I hope we avoid
13 the blackout. But my experience is also that the
14 people around, the owners of that sort of schemes,
15 they are very eager to contribute if there is an
16 emergency. If they could they would.

17 So it's rule is red tape from preventing
18 us from utilizing all the resources we have in the
19 local systems.

20 MR. RAWSON: And that's the Puddel
21 project you mentioned in your talks. What's the
22 timeline for some results out of that pilot
23 program?

24 MR BACH: The Puddel project is running
25 now. We started the preparations last year, but

1 it's running, the pilot period right now. But the
2 purpose of the Puddel project was to mobilize
3 regulating power so the local CHP are not only
4 contributing to the day ahead market but to the
5 realtime market.

6 Which is what we need because of the bad
7 forecast of wind power. And again, we have found
8 in this project there is a very great interest
9 among the participants to contribute, so I'm quite
10 optimistic that this should succeed.

11 The barriers are more of a political
12 type, or some just traditional thinking.

13 MR. RAWSON: Thank you very much, Mr.
14 Bach, for coming to us and talking about your
15 experiences. We greatly appreciate it.
16 (applause)

17 Commissioners, I'd like to recommend we
18 break now for lunch, and pick up about 1:00 with
19 the next part of the discussion. Thank you.
20 (break for lunch)

21 MR. RAWSON: We spent the morning
22 talking a little bit about the end users
23 perspective with the panel discussion we had, and
24 then shifted gears a little and looked out in the
25 future to some of the issues we may want to

1 consider as we start to look at some of the policy
2 options the state should consider with respect to
3 CHP and distributed generation.

4 This afternoon we're going to focus on
5 sort of the meat and potatoes of the market
6 assessment and policy analysis that was done by
7 the team put together by EPRI. The end user
8 research was presented by Nick Lenssen.

9 The next two presentations, I'm going to
10 introduce them both right now, and we will have Q&
11 A in-between, but they kind of both go together.
12 Ken Darrow, who is a Senior Project Manager with
13 Energy and Environmental Analysis, Incorporated is
14 one of the EPRI team members that worked on this
15 assessment.

16 And he's going to present the base case
17 analysis of what the situation is today with
18 respect to CHP in California, given the current
19 policies that are in place, and where that will
20 get us by the year 2020.

21 We'll follow that with a public Q&A, and
22 then we'll shift gears and talk about the policy
23 scenario analysis after that.

24 So with that, Ken?

25 MR. DARROW: Thank you, Mark. And

1 again, as far as input for the study, we really
2 want to thank the Commission staff, Mark Rawson
3 and Scott Tomashevsky in particular, but also
4 Linda Kelly and Jairam Gopal and Ruben Tavares,
5 that provided us with some of the input
6 assumptions or help on generating input
7 assumptions that we needed for the project.

8 As Mark mentioned, we're the second of
9 the three segments of the study, the market
10 analysis piece in yellow there, and we're going to
11 be talking about the technical and economic market
12 potential, market penetration, and a scenario
13 analysis. And providing the results of that part
14 of the work, on the scale of the CHP opportunity,
15 and what some of the key market segments are.

16 We first characterized CHP in California
17 today, and there's over 9,000 megawatts. I got a
18 little bit excited in preparing this slide and
19 said that that was the highest capacity in the US.
20 Actually Texas has more because of all the
21 petrochemical industry, but California is second.

22 And within California, within this 9,000
23 megawatts of existing capacity, the enhanced oil
24 recovery market is the largest single share of
25 that, with all of the steam requirements for the

1 enhanced recovery process.

2 Of the remaining part, it's really
3 concentrated in five process industries, from food
4 processing refineries, metals, paper industry, and
5 chemicals. And then other industrial application,
6 seven percent of the total.

7 The slice of the commercial and
8 institutional market for existing CHP is only 18
9 percent, so of this total it represents just under
10 800 sites, and more important I think, most of
11 this is pretty big stuff.

12 Only 17 percent of this existing stuff
13 is under 5 megawatts, and in fact over half the
14 capacity is in systems that are over 50 megawatts.

15 Now, what goes in to the competitive
16 decision for implementing CHP. That was part of
17 our modeling problem, that was our modeling issue.
18 And I'd like to digress a little bit to a project
19 we did a couple of years ago for the Federal
20 Energy Management Program.

21 And we did specific CHP feasibility
22 studies for four California facilities: an Air
23 Force base in southern California, a military
24 college in the Bay Area, a post office.

25 But, anyway, when you do a detailed

1 facility of whether a facility should adopt CHP we
2 had to collect the 15 minute electric load data to
3 get a picture around the clock of what that
4 electric facility use is.

5 We had to characterize the thermal loads
6 at that facility, collect the billing data for
7 their electricity and natural gas, go through the
8 thermal equipment that they had, and also look at
9 those loads and size an appropriate cost-effective
10 CHP system.

11 And then went out to vendors for quotes
12 on equipment costs and performance, do an economic
13 analysis, and come up with some figure of merit,
14 like payback.

15 At that point then, the customer has to
16 react to that depending on what their cost of
17 capital, what their availability of capital, what
18 their other constraints are. But anyway, that was
19 the problem for analyzing one facility.

20 And our job was to look at all of the
21 commercial and institutional and industrial
22 facilities in the state. So, to do that we
23 couldn't go into that same degree of detail that
24 an individual feasibility study would entail.

25 So this is a graphic representation of

1 the overall pieces of our approach. In the upper
2 corner here, on the applications, we wanted to
3 target applications that had the kinds of electric
4 and thermal loads that we knew would support CHP,
5 based on what's there existing and also other work
6 that we've done, other load studies.

7 But we were focusing in on areas that
8 had both electric and thermal load, using a couple
9 of different databases on facilities within the
10 state.

11 And, the other side, we needed to get
12 electric and gas rates for the study. We
13 characterized rates for the three IOU's and the
14 two largest municipal electric system, and
15 developed a bit of a more general picture on
16 natural gas prices in the northern part of the
17 state and in the souther part of the state.

18 So we first characterized the
19 applications, and then the rates, and then in the
20 middle here we looked at the different technology
21 options as a function of the size of the facility,
22 from 50 kilowatts really all the way up to more
23 than 100 megawatts.

24 And so we collected information on the
25 cost and performance, emissions, and operating

1 costs.

2 And with these pieces we had an economic
3 comparison model that would tell, within a given
4 market segment, what the payback would be for CHP.
5 And based on that and a model of customer
6 acceptance we came up with the CHP market
7 deployment scenarios.

8 It's described in the report, so I'm
9 going to go on to the results. The technical
10 market potential is a bit of a, it's an odd number
11 in that it's an intermediate calculation in our
12 process. It represents the target applications
13 that we've added up that say these facilities
14 could possibly support CHP.

15 It says nothing about the economics, and
16 it's really just the initial target that goes into
17 the economic competition model.

18 And again, we developed the technical
19 potential at existing facilities based on analysis
20 of commercial industrial facilities, databases,
21 based on the target applications that we selected.

22 And the technical potential for new
23 facilities that would grow between now and 2020
24 was based on an evaluation of growth rates by
25 sector within the state.

1 So, we segmented this into three
2 specific markets. What we're calling traditional
3 CHP, where the thermal energy is used as steam or
4 hot water. And we split that into two high load
5 factor applications that are basically running
6 continuously except for maybe short downtime for
7 maintenance or whatever.

8 And then low load factor applications
9 that may be running two shifts or even one shift,
10 but they're getting less use out of the equipment.

11 And we had to dis-aggregate those
12 because we were using a different economic model
13 to compare the performance of those.

14 The second big market we looked at was
15 adding cooling to CHP, and there were also two
16 subsectors of that market. Part of the
17 traditional CHP market, in the commercial sector,
18 you could add electricity and hot water or steam,
19 or you could add a system that had plus cooling.

20 For example, in a hospital, it could
21 support a traditional CHP system or it could also
22 support one with cooling. And we wanted to look
23 at both of those alternatives but not double count
24 the result when we got to the end.

25 So the incremental applications are in

1 sectors that we're already looking at, but could
2 maybe provide additional capacity if you added
3 cooling. And I'll talk a little bit more about
4 that.

5 The last market we looked at was the
6 export power market, or facilities that had an
7 excess of thermal load, steam load, typically
8 large industrial plants.

9 And the morning session, particularly
10 refineries and some other speakers, talked about
11 situations where they have quite an excess of
12 steam load and they have a capability to export
13 power to the grid. And they also talked about a
14 lot of restrictions and problems with that market.

15 But these were the three specific
16 application markets that we looked at, and each
17 one of those had a different economic comparison
18 and assumptions to it.

19 The sum of the total remaining technical
20 market potential within these three markets ar
21 shown with two different splits in these two
22 charts here. About two-thirds of the remaining
23 technical potential is in the commercial market,
24 and one-third is in the industrial market.

25 This doesn't necessarily reflect how

1 economically valuable it would be in either of
2 these markets, but it reflects the fact that the
3 commercial and institutional markets are much
4 larger than the industrial market and have a much
5 greater amount of untapped potential.

6 We also, the next slide over shows the
7 comparison between the existing facility -- so the
8 light blue are all the facilities that are out
9 there now that could support CHP, and the purple
10 colors is the new growth between 2005 and 2020.

11 The other thing I want to comment here,
12 is that in the export market, that market is
13 focused on some pretty large smokestack industries
14 that are not growing. So the growth potential
15 there is very low.

16 I want to focus in on what were the
17 targets within the traditional market. I'll start
18 with the industrial sector. Again, we're looking
19 in defining this market as onsite use of electric
20 and thermal energy.

21 96% of the existing CHP, and also about
22 two-thirds of the remaining potential are
23 concentrated in six major industries, and those
24 are food, refining, metals, paper, chemicals and
25 wood products.

1 And in the industry as a whole there's
2 an average already about 60 percent market
3 saturation. So the industrial sector has been the
4 largest component of the existing CHP market, and
5 there is significant remaining potential.

6 But as you can see, there's also
7 significant market saturation that's already
8 occurred in these markets that will limit future
9 penetration.

10 In the commercial and institutional
11 sector the situation is a little different. The
12 existing market penetration has been quite a bit
13 lower, so the remaining potential, as I said
14 before, is two-thirds of the total.

15 The top applications are education
16 facilities, which are also the number one
17 commercial or institutional application, both
18 nationally and in California.

19 Office buildings, which are not now a
20 really excellent source or target, but there's
21 just so many of them, that they represent a large
22 part of the target.

23 Health care and hotels, round the clock
24 operations, high thermal loads, characterize those
25 as good applications.

1 So that describes the traditional
2 markets. The additional markets we looked at, the
3 cooling market was about 7,300 megawatts of
4 potential. Again, some of that is already
5 included under the traditional market, so the net
6 increment would be about 4,000 megawatts.

7 The new markets that we looked at,
8 skipping down here, were specific applications
9 that weren't part of the traditional CHP target
10 markets. We added in applications such as post
11 offices, airports, movie theaters, big box retail,
12 food sales and restaurants. And that potential
13 was 2,800 megawatts.

14 That 2,800 megawatt figure is
15 specifically for the CHP electric component. But
16 with cooling you're backing out on electric air
17 conditioning or in some cases refrigeration. So
18 you're getting an effective additional 10 to 18
19 percent reduction in electric capacity due to the
20 reduction in electric chiller use.

21 But when we're talking megawatt numbers
22 in this presentation we're talking about what
23 actual electrical output there is from the system.

24 This final market, what I call the
25 export market, 5,200 megawatts, we looked at the

1 top 100 industrial facilities in the state.
2 They're a handful of very large refineries,
3 chemical plants, food processors, that have quite
4 a bit of steam load.

5 And a lot of these facilities have CHP
6 now, but not all of them have maximized the
7 potential based on their onsite steam load. So
8 this estimate of the potential was based on the
9 steam load and meeting all of that and exporting
10 the power.

11 So what happens, in some cases now
12 they'll have small single cycle turbines, maybe 20
13 to 40 megawatts. If they put in combined cycle
14 plants the steam load might support a couple
15 hundred megawatts or more from that facility.

16 So this market, I think, is very
17 important. As we get into later, we're not
18 considering it as part of the base case, it's one
19 of the additional cases that we discuss later.

20 So I'll just go through the general
21 assumptions that we made for the base case. We
22 wanted to have a general consistency with our rate
23 forecast with the IEPR 2003 assumptions, but
24 adjusted for current market conditions.

25 In the best possible world we would have

1 had the output of the work that's being done now
2 for the 2005, but what we tried to do was talk to
3 the people working on those and anticipate a level
4 and come up with prices that would hopefully be
5 consistent with the final results in those
6 activities.

7 And so in the gas area we're looking at
8 a continuation of high natural gas prices, but
9 with some early declines in the next four or five
10 years, followed by prices increasing in real terms
11 through 2020, and the actual pricing assumptions
12 are in the report and at the end of the handout.

13 In terms of electric rate assumptions,
14 the assumptions were declining prices for the
15 IOU's in the first five years, and then constant
16 real delivery costs after that point.

17 And generation prices rise with gas
18 prices after 2010, based on the share of gas
19 production or the assumed share of gas production
20 in the output.

21 In terms of the technology assumptions
22 we made, in the base case we're looking at only
23 incremental technology improvements. Basically
24 how these systems might evolve without the public
25 funding, the federal programs or EPAG. Program

1 targets were not included in the technology
2 performance.

3 In terms of emissions, this was a
4 critical issue relating to the 2007 emission
5 standards being accelerated in the south to meet
6 the .07 pounds per megawatt hour for NOX.

7 And so we assumed that this would go
8 into effect immediately in the southern part of
9 the state, but the emission limits and schedules
10 would be unchanged in the northern part.

11 In terms of the incentive programs, the
12 self-generation incentive program was included in
13 the base case as recently modified and extended to
14 2014. And we also included, it was mentioned in
15 the end users panel, the incentive gas
16 transportation price for CHP was also modeled in
17 the base case.

18 But all of the power we looked at was
19 onsite use. None of the large export industrial
20 projects were included.

21 This chart summarizes the onsite
22 technical potential from existing facilities and
23 from new growth between 2005 and 2020, and then in
24 this column it shows the results of the market
25 penetration analysis.

1 So these figures, in this column,
2 represent cumulative projected market penetration
3 between 2005 and 2020. And the base case forecast
4 then is just under 2,000 megawatts of added CHP.
5 If you're quickly trying to add this column, again
6 this footnote, the incremental cooling mark, it's
7 439 megawatts, only about 30 percent of that is
8 actually additive to the total.

9 So, I put each of the totals up here,
10 but when I added them up only 29 percent of that
11 is put into the total.

12 The average penetration share, in going
13 from the technical potential to the penetration
14 share, range from about 6 to 9 percent of the
15 market penetration in the base case.

16 This is, it's not year by year, but we
17 forecasted in three time periods -- 2005 to 2010,
18 2010 to 2015, and then 2015 to 2020. And these
19 are, again, cumulatives.

20 So there was a bit of a slow start in
21 the first five years on penetration. A lot of
22 that had to do with the assumptions on the
23 emissions requirements in the south, and whether
24 or not the small systems would meet that.

25 And this is just another cut at the

1 results. We looked at it, again, by utility and
2 by region of the state, and this shows the
3 different size ranges we looked at. We didn't
4 look at anything under 50 kilowatts, all the way
5 up to big project over 20 megawatts. And this is
6 the onsite potential.

7 Within these first three columns here,
8 or actually completely within the first two, those
9 are SGIP eligible projects. Our assumption was
10 that all projects that went in between now and
11 actually 2015 got the SGIP incentive that was
12 appropriate to the technology type.

13 And also within this one to five
14 megawatt area, the first megawatt of those systems
15 was also given the incentive. So a five megawatt
16 system would get an incentive on the first
17 megawatt of their output.

18 There's quite a bit of penetration then
19 in these sizes. But a lower penetration of the
20 larger sized systems was not so much that those
21 systems were uneconomic, they actually are,
22 percentage-wise, more economic than the smaller
23 systems, but the remaining technical potential of
24 onsite CHP for these large systems, and pretty
25 much most of those are industrial, is more limited

1 than in the smaller sizes, which includes most of
2 the commercial applications.

3 From the base case, and also from all
4 the scenarios we did, we measured not only their
5 cumulative capacity, but we provided benefit
6 measures for the policy part of the study.

7 Three measures on the base case, by 2020
8 we estimated a cumulative to 400 trillion BTU
9 cumulative savings due to CHP. That would result
10 in a 2,500 million ton cumulative reduction in
11 CO2. And in terms of the net customer savings, a
12 net present value of \$451 million from that
13 output.

14 Some observations on the base case.
15 Again, we restricted the very large industrial
16 export potential from this case, so that's not
17 included. This second bullet is worded a little
18 strongly or incorrectly.

19 Our assumption in putting the technical
20 characteristics together was that the small
21 reciprocating engines and small systems did not
22 meet the 2007 phased emission standards until
23 2010. So in the southern region, in the small
24 sectors, in those technologies, there was
25 resulting no penetration.

1 And there are issues about technologies
2 that maybe can meet this at a price, but that was
3 the assumption in the base case.

4 In other cases that we looked at, the
5 high R&D case with accelerated technology
6 development, technologies that we modeled were
7 able to meet this emission requirement.

8 In terms of utility by utility, the most
9 restrictive market for CHP was the LADWP, because
10 of their effectively much higher standby cost and
11 the rates that they had. So the penetration
12 within their service territory was comparatively
13 lower than in the other IOU's, and also in SMUD.

14 In terms of the SGIP incentives that
15 actually get paid out on this scenario, a total
16 eligible market penetration of 678 megawatts goes
17 into the market. 512 megawatts of this are in
18 systems less than a megawatt, and the rest was for
19 payments on the first megawatt for systems between
20 one and five megawatts.

21 So the total incentives paid out was
22 \$407 million, which is within the current annual
23 funding limits for the program. I believe they
24 are not exceeded by that base case.

25 In terms of the cooling configuration,

1 we saw a little over 600 megawatts of CHP in the
2 cooling configuration penetration. And again this
3 would save an additional 70 to 90 megawatts of
4 peak electric capacity by displacement of electric
5 driven air conditioning.

6 What we're supposed to be discussing
7 when I'm finished is setting the stage for the
8 base case, but I also wanted to touch upon the
9 alternative scenarios that we ran and kind of lay
10 the groundwork for the next presentation that
11 Snuller Price and E3 will be making.

12 So, once we established the base case
13 and had agreement that reflected reasonable market
14 expectation then we looked at alternative cases.

15 The first case was more or less removing
16 the existing incentives, the SGIP program and the
17 incentive gas transportation rate. And so that
18 was a scenario.

19 And then moving forward on the positive
20 side, we looked at the addition of a number of
21 policy incentives. What happens if you facilitate
22 the export market, provide payment for CO2
23 reduction, if the utilities provide payment for
24 T&D support, for thermal CHP production credit,
25 and if you went in and expanded the SGIP

1 eligibility.

2 In addition we looked at an alternative
3 CHP technology case, more rapid deployment of
4 advanced technology.

5 And then finally, in the morning session
6 Nick Lenssing showed consumer acceptance curves,
7 50 percent of people would reject a two year
8 payback and so we looked at a case where an
9 increase in consumer confidence and project
10 performance would change the way consumers make
11 decisions about CHP and make them more willing to
12 accept let's say a socially positive discount rate
13 on a project, and not be as risk averse.

14 So we improved their acceptance criteria
15 or broadened it, and also allowed for more rapid
16 deployment. So those were the variables we were
17 adjusting in the alternative scenarios.

18 And I'm not going to discuss this in
19 detail, but we ran 8 different cases and the
20 policy implications of these cases are the focus
21 of the next presentation.

22 But in general, after the base case, we
23 removed the incentives, and if you remove the SGIP
24 and gas price incentives you get a fairly
25 significant reduction in expected future market.

1 In the case called moderate market
2 access we allowed the facilitation of export CHP.
3 That had a very significant impact in that there
4 was a small number of very large plants, you could
5 get an additional 2,400 megawatts of capacity
6 based on the facilitation of exports.

7 Aggressive market access added to that
8 above scenario, a CO2 reduction payment and a T&D
9 support. An I won't get into the details of that
10 I'll let Snu talk about them. And then we looked
11 at other scenarios.

12 And at the bottom, let's say you had
13 rapid technology deployment, facilitation of
14 export, CO2 credits, T&D credits, and this creates
15 such a positive environment that you get a higher
16 consumer response, less risk averse, more willing
17 to accept payback of three, four, five years.
18 Then, the future market there was over 7,000
19 megawatts.

20 So that was our focus on the market, to
21 look at the market and do the analytical market
22 analysis. I would like if possible to focus the
23 questions on the base case because the next
24 presentation is going to get into all the
25 different variables and what they mean and what

1 happens.

2 So, if there are any questions on how we
3 set up the analysis and the results of the base
4 case, that's what we'd like to focus on.

5 MR. CONTRERAS: Hi, I'm Jose Luis
6 Contreras from Navigant Consulting. Thank you for
7 your presentation.

8 My question was, on page 13 you have the
9 table of penetrations in different sectors. And
10 the penetration share, can you tell us how you got
11 to that number in terms of estimating the
12 penetration in each of the segments?

13 MR. DARROW: So that's slide 13? How we
14 arrived at this. Well, if I interpret your
15 question I guess is what is the interpretation.
16 Because the math is this divided by that, that's
17 about 9 percent.

18 But what I was trying to get at by
19 showing that number was, first of all, an issue
20 that was brought up in the consumer panel, which
21 is there may be a lot of opportunity out there,
22 but very few people are going to actually end up
23 implementing these systems, it's a small
24 percentage of the total.

25 So I was trying to show what the basic

1 level of acceptance was in the base case. And
2 these numbers are quite low. And you can see, if
3 you reduce the load factor you reduce the
4 penetration share, because you have fewer hours of
5 the year to recover the cost of those generating
6 assets.

7 And actually in the cooling specific
8 markets those are also a low load factor
9 application. Those, the potential was also lower.
10 When you get into -- and I didn't mention this
11 when I was there -- but when you get into these
12 large sizes the penetration rate in the over 20
13 megawatt systems was 22 percent of the technical
14 potential.

15 So those large systems are pretty much
16 economic systems and you get a higher penetration
17 of the potential. So I hope that answers the
18 question.

19 MR. BRENT: Richard Brent with Solar
20 Turbines. You mentioned in one of your slides
21 that the environmentally preferred advance
22 generation program wasn't calculated into the
23 potential for combined heat and power.

24 Considering private industry, the Energy
25 Commission and the federal DOE spent considerable

1 sums on trying to reduce the amount of emissions
2 criteria pollutants out of these primary
3 technologies, could you hypothecate then what that
4 may do in terms of spurring on more CHP with EPAG
5 oriented generation?

6 MR. DARROW: Sure. We did look at a
7 high R&D case, and I can't say that the
8 acceleration that we looked at for each technology
9 that we could tie it specifically to this program
10 or that program, but certainly it reflected the
11 work going on I think in DOE and also EPAG to try
12 to reduce cost, improve performance.

13 And so we put reduced cost and improved
14 performance and the resulting impact on the high
15 R&D case is -- and I don't have the number in
16 front of me -- but it's about an additional 5 to
17 600 megawatt penetration.

18 And when you consider that anytime you
19 improve the market you're going to improve
20 customer confidence, then you can say well, we're
21 actually going down to the bottom.

22 And so the R&D alone provides a certain
23 improvement, plus you're instilling confidence in
24 people that the technology is going to work and be
25 reliable, they're not going to have hidden costs

1 if they sign up, and you get a higher degree of
2 acceptance.

3 So we didn't want to include all of
4 these things in the base case because we wanted to
5 look at the impacts of controllable variables in
6 these other scenarios.

7 MR. BRENT: As a follow-on, does that
8 assume R&D at the level it is today, or does it
9 look at increased or decreased R&D dollars focused
10 on supporting that confidence level that you
11 talked about in high deployment?

12 MR. DARROW: You know, we set this thing
13 up so that we could analyze R&D issues, and we got
14 swept up in a huge policy maelstrom. And we
15 really didn't exercise -- we only ran two R&D
16 cases, so yo can't really make a lot of individual
17 judgments about things that way.

18 We really were focused more on the
19 policy side of this, but we included R&D and
20 improved technology in a general way.

21 MS. TURNBULL: I'm Jane Turnbull from
22 the League of Women Voters. Granted our
23 California culture doesn't really include district
24 heating as part of our culture.

25 On the other hand, the Scandinavian

1 countries have used CHP very successfully for a
2 lot of years because district heating is a part of
3 their culture. Did you automatically write off
4 district heating as something that's not
5 applicable for California, or would there be
6 scenarios where it would be acceptable?

7 MR. DARROW: I think a lot of, or some
8 very large campus college systems have some
9 aspects that resemble district heating, but in
10 terms of the specific market of aggregating
11 individual homes or apartment buildings and
12 providing steam to them, we didn't consider it.

13 There's quite a difference in the
14 equipment that's there, there's really no hydronic
15 heating, and there's less of a hydronic load. You
16 could consider it for steam for air conditioning.

17 But we were looking pretty much building
18 by building making their own decisions on their
19 facility requirements, and we didn't consider the
20 aggregation of say a whole area that might be on a
21 steam system and be providing air conditioning.

22 Because I don't think heating would make
23 a lot of sense in the California climate, but air
24 conditioning --.

25 MS. TURNBULL: Hot water?

1 MR. DARROW: Yeah, hot water would be --

2 MS. TURNBULL: Certainly farms. I'm
3 thinking of farms, wash down water for farms, hot
4 water. But --

5 MR. DARROW: The simple answer is we
6 didn't include an aggregation of facilities. We
7 looked at individual facilities, and if there are
8 applications and things that you can consider in
9 addition to this it would be an addition to what
10 we looked at.

11 MR. RAWSON: Any more questions? Okay,
12 why don't we move along. Thank you, Ken.

13 The next part of the presentation is
14 going to be by Snuller Price, who is with the
15 Energy and Environmental Economics, Incorporated.
16 They are one of the other team members that was
17 pulled together for this project, with EPRI.

18 And he's going to talk about the
19 different policy scenarios that were developed and
20 what the uptake impacts were of these different
21 policy scenarios and what some of the key drivers
22 are of those. So, Snuller?

23 MR. PRICE: Thanks, Mark. What I'm
24 going to try to do in about 45 minutes is walk
25 through some of the policy analysis that we did.

1 In working on the policy aspect
2 obviously we were in close coordination,
3 reasonably close coordination with the other parts
4 of our team, the end user research that EPRI
5 Solutions did, the market analysis, the
6 penetration analysis that the EEA folks did, and
7 we were working on policy to try to see okay, if
8 we changed the base case with new policies, what
9 policies looked good.

10 I'm going to talk a little about the
11 criteria we used for well, what is good. I'm
12 going to talk bout the policy options that we
13 considered, and I'm going to talk a lot about the
14 different sort of stable of viewpoints of the
15 different policies that we've proposed.

16 Because I think the stakeholder
17 perspectives are really important to this
18 analysis. ?This is a public workshop. I look at
19 the Q&A section of this to get everybody else's
20 feedback is really an important aspect of this, as
21 well as with the written comments.

22 So, I definitely encourage that part of
23 this, sort of look at it as a stakeholder
24 analysis.

25 The other thing I'll say before getting

1 into this is that there's a lot of complexity in
2 the slides, and I'm going to try to touch on some
3 of the complexities and I'm going to really look
4 for comments on those as well.

5 But I hope we're also going to be able
6 to get to some of the fundamentals that we came
7 out with in our research that I think are
8 important and definitely address in this amount of
9 time.

10 So, the policy research approach,
11 quickly, was first to sort of develop the goals of
12 our policy ideas. What are we going to try to do?
13 Then we went sort of to the drawing board and
14 developed a list of policy options. This the
15 laundry list, the universe of things that we could
16 think of that would sort of push our goals.

17 That was done based on the experience of
18 our team, based on the EPRI solutions,
19 interactions with the end users on some of the
20 issues that they came up, and we developed the
21 whole list of options.

22 We then developed from this whole
23 laundry list of options policy portfolios. Those
24 were groups of ideas and policies that could be
25 implemented and went together and kind of formed a

1 coherent policy with a theme.

2 Then we did both qualitative and
3 quantitative analysis on what would happen under
4 that policy portfolio. And that was done in
5 conjunction with EEA in terms of well, what would
6 happen on penetration, and those were some of the
7 numbers that Ken just showed.

8 And we also looked at individual cost
9 benefit analysis of individual applications, both
10 for the CHP owners, the utilities, as well as
11 societal perspectives. And we'll be seeing that.

12 I'm going to wrap up with conclusions
13 and R&D research.

14 So, what were the desirable attributes
15 of our CHP policy options? What are we trying to
16 do?

17 And the first thing that we're trying to
18 do with the stakeholder approach is really focus
19 on stakeholder goals, which are, as we sort of
20 emphasized, higher efficiency of the state's
21 energy resources, positive environmental impact.

22 We also have and were very cognizant of
23 impacts on utility rates and cost shifting to
24 different customers within the utility. So we
25 wanted to take not just higher efficiency as a

1 goal but something that would promote the best
2 projects in terms of projects that are really
3 well-suited to capture a lot of waste heat,
4 projects that have the most benefits in terms of
5 economics, but also something that's relatively
6 easy to implement.

7 So one of the easy traps to fall into
8 when you have the whole laundry list of potential
9 policy options is that some may sound good but
10 very difficult to implement, very difficult to
11 actually get into the field and make workable.

12 The last couple, we wanted to have
13 relatively low incentive payments, and one of the
14 themes that you'll see coming out of our slides I
15 think is that a lot of the payments for CHP and to
16 encourage new options are based on value that the
17 CHP provides the system. I think you'll see that.

18 And that gives us a relatively low
19 incentive payment, and also gives us what we think
20 is a relatively realistic exit strategy for
21 something that someone might call subsidy or
22 incentive, and so on.

23 So with those lists of desirable
24 attributes we started this exercise of developing
25 a whole laundry list of policy options to promote

1 CHP and CCHP. And this slid and the next one is a
2 whole long list of what those are.

3 They are organized into sort of
4 categories. So, for example we have a number of
5 policy options that we considered that addressed
6 SGIP modifications, the self gen program.

7 We have a number of policy options that
8 we considered that address resource adequacy. We
9 have a number of incentives or a number of policy
10 options that address investor owned utility
11 incentives to become a partner in the CHP
12 projects. We have a number of things that looked
13 at rate design changes.

14 For each of these policy options we
15 looked at some of the barriers that end users
16 identified and some of the barriers that we're
17 trying to address that are thought to be barriers
18 to more CHP, CCHP adoptions.

19 So for example, promoting high value CHP
20 options, reducing capital costs, increasing
21 operating benefits, reduced hassle, siting
22 permitting.

23 A lot of these issues have been talked
24 about in the morning session by the end user
25 panel, and sort of and so on.

1 And, for each policy option, obviously
2 we have a checklist of okay, what options are
3 addressing which problems.

4 I know it's small font for everybody in
5 the room and if you don't have a handout it might
6 be a little difficult. I don't want to go through
7 every combination for every policy and attribute,
8 but what I want to make clear is the structure of
9 how we went about organizing all of the things you
10 can do.

11 On the second slide we looked at a
12 number of options on marketing, and somehow making
13 CHP, CCHP more attractive to end user customers.

14 We looked at state tax ideas that may
15 provide additional benefits for an end user that
16 adopts CHP, CCHP. I'll come back to other
17 actions. That was sort of a catch-all for
18 anything that we couldn't easily categorize.

19 R&D, okay, we looked at well, maybe we
20 could do investment on the R&D side, a policy
21 portfolio on that.

22 And finally we looked at portfolio
23 standards ideas, and we'll be talking about that
24 later as well.

25 So with this laundry list of all the

1 policy options and all the things we could do
2 identified and what sort of issue they addressed
3 in the CHP market, we started to package together
4 policy portfolios.

5 We weren't going to just do one measure
6 and sort of a band-aid type of approach of one
7 measure and then leave it at that. We were going
8 to package together a number of policies that had
9 coherent theme and identify with each portfolio
10 those policies that are really core to that policy
11 portfolio and those that are supplemental and
12 would be nice to have in addition.

13 These are the same portfolios that Ken
14 was showing in his presentation in terms of the
15 estimated penetration and the total number of
16 megawatts we would get through 2020 in California
17 under each portfolio.

18 I'm going to go through them in a little
19 bit more detail, and just try to explain what we
20 were trying for in that policy portfolio.

21 First one, first policy portfolio, the
22 base case, I think was pretty straightforward.
23 What we were trying to do there is model as best
24 we could the trajectory of existing policies that
25 are in place in the state and what will happen.

1 And EEA's analysis shows about 2,000
2 megawatts of penetration through 2020.

3 The second case we tried to look at is
4 well, what happens if we just eliminate SGIP, if
5 we remove the preferential gas transportation
6 tariff fees and just get a baseline trajectory of
7 what happens.

8 So this is the regressive policy
9 approach so we can get sort of a baseline of how
10 much these things matter.

11 And the third policy portfolio we called
12 moderate market access, and where we were really
13 going here is trying to improve access to the
14 wholesale energy markets of combined heat and
15 power insulations.

16 We heard a number of things this morning
17 from the end user panel about the difficulty of
18 scheduling with the ISO and the rules that
19 basically require the CHP to have a lot of the
20 same infrastructure as a central station plant,
21 but even down to the smallest combined heat and
22 power unit.

23 So with moderate market access portfolio
24 we were trying to eliminate some of that. And the
25 way we were conceptualizing the moderate market

1 access is that the utility would purchase the
2 energy as available from the plant. And that's
3 pretty much the four policies of moderate market
4 access portfolio.

5 Under the aggressive market access
6 portfolio we have the same wholesale export policy
7 idea, but then we've added in a dish and the idea
8 of selling generation capacity, to the extent that
9 generation capacity markets are developed in
10 California, and transmission and distribution
11 capacity.

12 So we really we're then, with our CHP
13 unit you can provide a number of different
14 services, both energy but also generation capacity
15 for resource adequacy and transmission
16 distribution capacity.

17 Under the fifth policy portfolio we
18 really focused on not the market access but the
19 alternative, which was pretty much the existing
20 structure but expanding SGIP. And we looked at
21 expanding SGIP in two ways.

22 One way was for larger CHP
23 installations. That was in part from the EPRI
24 solutions feedback, from the customer interviews
25 about desire for having larger units qualify, as

1 well as the level of the payment.

2 We also looked at, under the increasing
3 incentives portfolio, a production tax credit, so
4 that you would get paid per production as you went
5 along, as opposed to the SGIP incentive approach,
6 which is an upfront payment.

7 The sixth policy portfolio were a group
8 of policies designed to streamline CHP
9 installations. We heard a number of things from
10 the end user panel about the difficulties of
11 permitting of interconnection, of different types
12 of interconnection, and so we were trying to look
13 at ways to facilitate the whole startup of those.

14 From EPRI solutions and customer
15 interviews, this didn't seem to be that big of an
16 issue, for their interaction with the customers.
17 But nonetheless this policy portfolio looked at
18 that and what sort of policies would promote it.

19 The seventh policy portfolio, increased
20 R&D funding. So here we're not looking at
21 changing the actual mechanism and the actual
22 incentives that the CHP customer gets, but trying
23 to improve the cost and performance of the CHP
24 units available to the market.

25 In the eighth policy portfolio, the high

1 deployment, we started to combine and get an upper
2 bound on potential penetration by doing aggressive
3 market access but also increasing R&D funding and
4 also doing some streamlining to improve customer
5 acceptance so that we could really accelerate
6 development of CHP.

7 And finally, under the ninth policy
8 portfolio, we looked at portfolio standards. And
9 for our model there we were thinking about the
10 renewable portfolio standard in California and
11 something similar to that where we'd set up target
12 penetration level as the goal, and then we would
13 vary the incentives to be able to reach so many
14 megawatts by such and such a time.

15 So for each of those nine policy
16 portfolios we addressed each in a different way,
17 as I'm going to try to clarify how we did that.
18 We did two quantitative analyses.

19 The first quantitative type of analysis
20 were the results Candice presented from the EEA in
21 terms of penetration, what are we going to see in
22 the state over time through 2020.

23 And we did that penetration analysis on
24 portfolios one through eight. And we didn't do a
25 penetration analysis of the portfolio standard

1 because portfolio standard starts with the
2 penetration and works backwards. So the
3 penetration in the portfolio case would be what
4 you start with, or what you mandate as the
5 penetration goal.

6 The second type of quantitative analysis
7 we did was to look at the costs and benefits to
8 each of our stakeholders for an individual CHP
9 installation.

10 So, a commercial customer is going to
11 install a reciprocating engine with waste heat
12 recovery. That would be an example of one
13 application. And then we looked at what is the
14 CHP owners costs and benefits look like, what do
15 the utilities' cost and benefits look like, and
16 what does the sort of state net benefit look like.

17 And I'm going to be talking about some
18 of those charts, some of those analyses. We also
19 did some qualitative analysis. So for each of
20 these policy portfolios we went through our list
21 of stakeholders in the state, and I'll talk about
22 the perspectives we took.

23 And we tried to give it an assessment,
24 well, does this policy make sense, is this going
25 to help my perspective or not.

1 And finally we evaluated portfolio
2 standard policies, and I've got some pros and cons
3 of the portfolio standards approach to share.

4 When we line up all nine of these, I
5 guess this is the first eight -- and this is a
6 little bit like jumping to the punchline and the
7 answer -- we quantified a number, the impacts of
8 each policy portfolio in a number of ways. And I
9 want to spend just a little time walking through
10 the results.

11 On this chart we've got, for each of the
12 policy portfolios we've got the net benefits to
13 the CHP owners, these are the green lines. So
14 this is the net present value of the savings for
15 that customer under that policy portfolio.

16 We've got the next present value of the
17 net benefits, they're all negative so we're
18 calling them losses, to the utility for having
19 behind the meter CHP installations. And finally,
20 we've got a total societal benefit.

21 So we've got customer savings, we've got
22 utility operating margin losses, we've got, with
23 the triangle, society's net benefits.

24 On the right hand access we've got the
25 cumulative penetration through 2020 of each of the

1 policy portfolios. So, for example in our base
2 case we've got, here's our 2,000 megawatt number.

3 In that case we've had I think 400 and
4 something million net present value of customer
5 benefits, and something on the order, I forget
6 what the number is, but it's like, about 700
7 million or so present value operating margin
8 losses.

9 And I'm not going to go through each
10 policy portfolio and talk about the numbers, I
11 just want to talk about some of the key things
12 that stand out. Clearly, in all the policy
13 portfolios, we have sorted an order of total
14 penetration.

15 And we've got the base case, we've got a
16 set of policy portfolios that kept our existing
17 wholesale export conditions, which we
18 characterized as difficult, and facilitated
19 export. So all these policies allow facilitated
20 export.

21 So clearly we're seeing highest
22 penetration when we can have those really big
23 units at those top 100 industrial sites putting
24 more energy and sizing their units for the onsite
25 thermal needs and exporting excess energy, and we

1 get a lot more energy production.

2 Because of that we get a lot more energy
3 production at a higher efficiency than central
4 station plant, and we can see from those
5 portfolios that the societal net benefits are
6 considerably greater. You can see that those are
7 significantly more dollars from a societal
8 perspective.

9 From the other policy portfolios, one I
10 wanted to point out on the increased incentives.
11 One of the issues about increasing the incentives
12 is that we're paying a lot, we treated the
13 additional incentive payment as a cost from a
14 societal perspective.

15 So we're getting more CHP installations
16 but we're paying out a lot of the societal
17 benefits back in incentive payments. So the
18 participants are better off, but from a societal
19 perspective we're getting down to the more break
20 even perspective.

21 In terms of the relationship between the
22 owner savings and the utility operating margin
23 loss it's pretty proportional for a lot of the
24 incentives in terms of the streamlining policy
25 portfolio, in terms of the high R&D, in terms of

1 the increased incentives, maybe a little bit
2 different ratio.

3 One of the things that we were really
4 trying to get to with this stakeholder perspective
5 is win/win. We want to be able to make all of our
6 stakeholders better off with the right policy,
7 because that would just make life a lot easier.

8 And what I think is important, and
9 you'll hear me say it again at the conclusion, is
10 that I think these policies that provide a payment
11 based on the services, either wholesale energy in
12 the moderate market portfolio case, or wholesale
13 energy and wholesale capacity and T&D capacity in
14 the aggressive marketing case, provide
15 significantly greater penetration and
16 significantly higher societal benefits and
17 relatively, in terms of the ratios, lower losses
18 than the other utility customers.

19 And the reason for that is we're
20 starting to coordinate the CHP operation with the
21 utility system operation, so cogen is on during
22 times when utility system costs are at the
23 highest. And we'll be talking about that a little
24 bit more.

25 This slide, it's the same slide, it's a

1 little less interesting because it's just numbers,
2 but it's the same numbers that were charted on the
3 previous slide. With the addition of the total
4 CO2 saved.

5 So, the CO2 saved, in terms of millions
6 of tons, is pretty proportional to the penetration
7 of CHP. So, as you get greater penetration you'll
8 see more and more tons. In our high deployment
9 case that's 120 million tons of CO2 reduced
10 through 2020.

11 One of the quantitative analyses that we
12 did was to look at individual installations of
13 combined heat and power, and sum up what the costs
14 were and what the benefits were for each of the
15 stakeholder perspectives.

16 This is an example of the tool that
17 we're using to weigh those costs and benefits for
18 one of those cases. And what I thought I would do
19 is walk through a little bit in terms of what
20 costs and what benefits can we look at for each
21 perspective and then in the handouts there are a
22 number of different cases and I thought I would go
23 quickly through those once we kind of got the
24 overall structure clarified.

25 This is an example for a reciprocating

1 engine, 300 kilowatt, using 2005 operating cost
2 assumptions in Southern California Edison's
3 territory on an industrial tariff. So that sort
4 of defines what this application is.

5 And then we looked at, for that unit,
6 what the levelized net benefits were from the CHP
7 owner perspective, from the utility/non-
8 participants perspective, and from a societal
9 perspective.

10 Now, the reason why I've labeled this
11 utility/non-participants is that if the bill
12 reductions that the customer sees are greater than
13 the savings in terms of the variable operating
14 costs from the utility there's a sort of net
15 operating margin loss.

16 So the question is how do we make that
17 up? You could make that up with utility
18 shareholder earnings being reduced, that would be
19 the utility perspective, or you could make it up,
20 which is much more likely, through increases to
21 rates to non-participating customers. So that's
22 why we've got the utility/non-participants.

23 So, for this example with this set of
24 assumptions, what we've got in terms of the
25 benefits for the CHP owner, which include that

1 utility avoidable rate piece, the value of the
2 waste heat, and the SGIP incentive that that
3 customer would get, in terms of the benefits, and
4 the cost of the capital, the fuel and the
5 maintenance.

6 And when we compare those, we get a life
7 cycle benefit of almost five cents, with this set
8 of assumptions. That translates to a 2.11 year
9 payback on that customer's invest. The 2.11 year
10 payback, where we did the penetration analysis,
11 you saw Ken's number of percentage of customers
12 that would adopt a different payback periods, so,
13 for example a little over two years it was
14 something like 50 percent or maybe 35 percent of
15 customers in that situation would adopt, and so
16 that would be added on to the penetration
17 analysis.

18 From the utility non-participant
19 perspective the benefit is you reduce wholesale
20 energy purchases, which, with the forecast we have
21 of future wholesale energy prices, was about six
22 and a half cents.

23 In terms of the costs we had the
24 avoidable rate for that customer, which was about
25 11 cents, plus the SGIP incentive, gives a net

1 negative of about five cents per kilowatt hour
2 life cycle.

3 And then from a societal perspective
4 it's a little closer, it gives us a one cent
5 positive. And what I've got here is, in terms of
6 the benefit, the value of the waste heat, the
7 value of the wholesale energy, and the value of
8 the CO2 emission reductions, which is this very
9 small bar at the bottom. And we'll come back to
10 that.

11 And in terms of costs I had the
12 financing and capital of the unit, the fuel, and
13 the maintenance costs.

14 So, from a societal perspective this
15 unit, recovering this amount of waste heat, is one
16 cent positive. It gives quite a bit bigger
17 positive than CHP owner, and from the utility
18 perspective it's negative.

19 I want to come back to the CO2 value.
20 What we used there was a number of \$8 per ton CO2,
21 which is the number that has been adopted for
22 long-term resource planning decisions in the
23 state. So I've added that on as a benefit.

24 We looked at a number of policies that
25 sort of deviate from the current policy, which is

1 actually a payment for the CO2, using that same
2 amount and that same number, the \$8 per ton.

3 Clearly the results that you get in this
4 kind of analysis depend almost completely on your
5 assumptions of costs and benefits going forward.
6 And knowing that, what we did was a lot of
7 sensitivity analysis around what fuel prices are
8 going to be, what gas prices are going to be, what
9 capital performance and so on.

10 And that's why you can see in our
11 spreadsheet here, we have all these slider bars so
12 we can say well, it's actually no \$1,350 in KW,
13 it's actually \$1,800, and you can move that up and
14 re-compute.

15 So I think the major assumptions here
16 give you an idea of how we did each individual
17 analysis. This is for that 300 KW reciprocating
18 engine. If you take the current cost of molten
19 carbonate fuel cell you'll get a very different
20 picture of course.

21 The CHP owner from this perspective is
22 about zero. It give you a seven year simple
23 payback. It's a little more negative for the
24 utility because the SGIP is bigger. From a
25 societal perspective it's a negative value,

1 assuming current cost performance of a fuel cell.

2 We all know these are not exactly at Home Depot.

3 If we look to the future, though, first
4 we're going to change the paradigm and go instead
5 to base case. We're going to look at this
6 aggressive market access, so now we're going to be
7 able to export energy, able to pick up a T&D
8 credit and so on, and we can re-compute all these
9 costs and benefits.

10 And we look at a CHP owner as slightly
11 positive now, but we haven't really changed a
12 whole lot. The utility is pretty much unchanged,
13 societal is pretty much unchanged for this
14 application.

15 As we move into the future and look at a
16 fuel cell and -- and these are just examples, we
17 got into a lot of different technologies -- and
18 look at how this changes over time with decreased
19 cost and increased performance of fuel cell we
20 start to see well, CHP owner is looking now at
21 rather than six plus years payback it's down to
22 five, the utility perspective is still pretty much
23 unchanged, societal is still a little negative.

24 Finally, I wanted to show what happens
25 with a bigger unit. A large amount of the energy

1 produced in these export market cases, almost all
2 of it, is with these much bigger turbines located
3 at a refinery or other large industrial site. And
4 this is how the cost benefits lay out for that
5 type of example.

6 I think that gives you a flavor of the
7 costs and benefits analysis we were doing on
8 individual applications. I wanted to sort of
9 change and talk a little bit more about the
10 qualitative analysis that we did on the different
11 policy portfolios.

12 From just a cost and benefits
13 perspective you can add up the cost, add up the
14 benefits, but I really want to get back to this
15 idea of something better off for everybody, or at
16 least as close as we can.

17 And so what we wanted to do is consider
18 each of these policies from the different
19 perspectives. Perspectives we looked at for this
20 type of analysis was the customer, the CHP owner,
21 the facility that owns it, the utility/non-
22 participants, the state society.

23 We also wanted to look at each of these
24 policies from the small user advocate type
25 perspective. So what's going to happen to the

1 utility rates for the smallest customer, smaller
2 residential customers, and are they going to be
3 impacted with higher rates?

4 We want to look at are rate levels
5 overall going to go up because of our policies.
6 And of course the reason why we wanted to look at
7 each of these perspectives is that, if any of
8 these policies sort of move closer towards
9 adoption there's going to be a lot of comment and
10 there's going to be a lot of discussion about each
11 of these from each of these groups.

12 And we wanted to, as part of the public
13 workshop and the stakeholder workshop, start
14 putting out there what we think some of those
15 issues would be for each of the policies.

16 Now, that said, I don't want to put
17 words into any particular stakeholder groups'
18 mouth per se, and definitely look forward to
19 comments from different groups that may look
20 similar to the perspective that we're taking here,
21 and get feedback.

22 So this is intended for starting
23 discussion, definitely not the final line. So,
24 with that said, let's look at each of these policy
25 portfolios, each of these sort of stakeholder

1 perspectives, and think about what each would be.

2 Later on this afternoon we're going to
3 have some discussion from the utility folks to
4 definitely get their input and perspective on some
5 of these policy portfolios, and I think the way we
6 chose the policy is pretty much universally they
7 make CHP adopters better off.

8 So I think universally we have a yes for
9 participants. From the state, we'll talk about
10 that. I also want to emphasize this impact on the
11 smallest customers and impact on energy costs
12 overall.

13 For the first policy batch we want to
14 look at, it's the moderate market access
15 portfolio. So this is just the facilitated
16 wholesale energy export type idea. That's really
17 the only policy we looked at under this portfolio.

18 And what I wanted to get to, is first
19 sort of describe how we envision this. What this
20 policy portfolio does is basically take excess
21 electricity from the site as available and pay at
22 the wholesale energy price.

23 So this is different than a contract
24 with ISO where you would schedule to deliver so
25 many megawatts over so much time. This would be

1 something where, I've got excess electricity and
2 it's almost like net metering but it's at the
3 wholesale price rather than at the retail price.
4 That was the idea.

5 Now, I think participants like that,
6 especially the big ones. The state, I think, would
7 like that, because it gets towards these goals of
8 encouraging more production at higher efficiency
9 levels.

10 We think that the small user advocate
11 groups would like this because we don't see a big
12 rate impact from this type of policy. We're
13 paying the market rate, which they would be paying
14 for anyway. So I think that would be fine. And
15 for the same reason from the ratepayer advocate
16 perspective.

17 From the utility perspective, since they
18 are the buyer of the energy as available, this
19 creates some issues. It creates some issues for
20 them in terms of okay, now they've got to have
21 other resources to do balancing.

22 We heard this morning about a case in
23 Denmark where this got to the sort of extreme, and
24 you have all of the local districts being able to
25 produce energy as however they want, and the grid

1 has to manage it. And at their level they had
2 over 50 percent penetration.

3 Clearly, as you get to a really high
4 penetration as available issue might rear up, but
5 we think now that it may not be such a big issue.

6 Under the aggressive market access
7 portfolio we've taken this idea another step
8 farther, and we've added on, well this first idea,
9 of T&D capacity support payments. Which is
10 something that's not new, and it's been talked
11 about at the CPUC.

12 And implementing the T&D capacity
13 support payments is something that's got a lot of
14 complexity to it and I think we're going to be
15 talking about it even more tomorrow.

16 But for the purposes of this the idea is
17 to pay for capacity that the CHP provides at a
18 level that represents its value. So there's a lot
19 of difficulties in structuring that contract and
20 matching exactly the payment to the value,
21 incorporating it in with planning.

22 But for a policy level analysis,
23 assuming that we can pay what it's worth and add
24 that, it's a service CHP can provide, it's a
25 perspective we took.

1 From the participants perspective, we
2 think that the T&D capacity payments would be
3 welcome. I'm going to skip back over to utility.
4 Again, it's a medium here which means not a strong
5 supporter, maybe not a negative, there's a lot of
6 complexity in the T&D and in developing those T&D
7 capacity payments.

8 And so I think that there's some caution
9 there. And I think similarly from those that are
10 looking at our rate levels and whether or not the
11 money we're using with rates is well spent, I
12 think all this complexity might also create some
13 questions from our other groups in terms of our
14 really, really, saving as much as we think.

15 Finally, the CO2 credit. And that would
16 be a payment based on this \$8 per ton CO2 saved.
17 In terms of our economical modeling what we did
18 was we looked at well, what's the average CO2
19 output of a central station power plant in
20 California versus a cogen.

21 And because cogen uses its' waste heat
22 and would reduce a boiler or some other end use,
23 the overall effect on CO2 emissions is that it
24 would go down with the CHP. And we took the
25 amount that it would go down and multiply it by \$8

1 a ton and that gave us the level.

2 We saw that, on the benefits column,
3 it's a pretty small number. It's not zero, but
4 it's a pretty small number, because of the sort of
5 netting of the two.

6 In terms of the stakeholder perspectives
7 on this, I think that participants would like it.
8 They're providing something, cleaner planet, and
9 getting paid for it. I think this goes sort of in
10 the direction of the state goals, if we lay it
11 out.

12 In terms of the small customers and the
13 ratepayers we don't really know. I think, I don't
14 think this is a big cost item, but then again
15 you're paying something out of rates so small
16 customer rates would go up in order to pay for an
17 additional benefit for an industrial customer
18 might have some issues, so I wanted to point those
19 out.

20 But we're not really sure, because at
21 the same time it is a pretty new environment. So,
22 there's some tradeoffs, as in most of these.

23 From the utility perspective, I think
24 it's gain medium, and this would depend a lot on
25 how this is set up and whether the utility was on

1 the hook to track how much CO2 people were saving
2 and how complex it would be to implement, because
3 that could be quite a program to try to set up if
4 you really got precise with it.

5 The third portfolio on this slide,
6 increasing incentives, this sort of the, not the
7 opposite but a different approach than the market
8 access policies, which is we've got our existing
9 system, let's increase incentives, let's get out
10 to more customers with a larger cap on the
11 megawatts size of the installation, and use what
12 we've got and keep going with it.

13 From our stakeholder perspective the
14 increasing SGIP incentives, well, obviously I
15 think the participants would like it. I think
16 you'd run into some problems if this is really a
17 subsidy from the small users who are paying part
18 of their utility bill to fund technologies that
19 are really most suited for the largest customers
20 in the state.

21 I think in terms of cost overall, if you
22 keep those increases within reason, maybe from a
23 ratepayer advocacy perspective it might be sort of
24 more mutual. Again, I think the utility might be
25 pretty neutral on that.

1 In terms of the other policies that we
2 looked at, in terms of increasing incentives, not
3 just SGIP but some other ideas that were on the
4 table, the first one is a partial pass-through of
5 interconnection costs.

6 And the way we were thinking about this
7 is basically a portion of interconnection costs
8 would become a utility investment, and therefore
9 treated and rate-based and so on, and be part of
10 the utility system.

11 If we're going to use CHP as part of
12 California's energy mix, then maybe some of the
13 interconnection costs make sense to have in our
14 rate base. If, from that implementation
15 perspective, customers are going to like that.

16 I think utilities, given the chance that
17 that is going in for rate base and become part of
18 the utility system I think maybe they would be
19 neutral. I think that from small user advocate
20 and ratepayer advocate it would depend on how much
21 money are we talking about and how big a bill
22 impact is that going to be.

23 If I can get a lot of environmental and
24 other benefits because of that policy I think that
25 may not be a complete non-starter.

1 The other two core policies in terms of
2 the increased incentives portfolio was two
3 different state tax credits. One was a production
4 tax credit that we set equal to that \$8 per ton
5 CO2, and one was a capital cost credit that you
6 could reduce your tax bill by some sort of
7 accelerated depreciation of the capital purchase
8 or something else at the state level to give you a
9 tax benefit.

10 I think that the state tax perspective,
11 if it's coming out of state taxes probably doesn't
12 affect those that are looking at the rate levels
13 so much. I think that the state would be neutral,
14 if that's even possible, because of the fact that
15 we're going to be taking money away from other
16 things.

17 We notice that there's quite a few
18 people outside of the Capitol down the way, I'm
19 talking about the schools today. So when we start
20 to get into competing issues and competing uses of
21 state's money.

22 Finally, the last two, we've got
23 streamlining CHP installations. And what we
24 really wanted to go with this set of policies was
25 to make it easier to get CHP done. We heard about

1 this morning a number of cases where there was
2 just difficulty for people to get through the
3 process of permitting, interconnection, there's a
4 lot of regulatory uncertainty also. There's a
5 number of issues.

6 So this was a set of policy proposals to
7 improve adoption rather than increasing the money
8 or creating markets and so on, just streamlining
9 what we have and see how that goes. I'm not going
10 to go through each of these, I think they're
11 pretty reasonably self-explanatory.

12 But, you know, the idea of creating CEC
13 vendor certification list for example, so that
14 when customers have people approaching them they
15 can go look at the record of that company and they
16 can look at the installations they've done and
17 they're certified by the state.

18 Or free CHP assessment and auditing.
19 So, why we do energy audits for example for
20 utility efficiency program, why not do audits for
21 and perhaps this exists to some level, but why not
22 do audits for combined heat and power use for
23 commercial industrial customers. To make
24 opportunities that are there more visible.

25 Finally, our R&D portfolio. What this

1 is is spending more money to improve the
2 technology costs and performance, and not really
3 touching the other policy pieces that we have in
4 place.

5 I thought that was the last one, but
6 it's not. The Hybrid portfolio is sort of a
7 combination of those that we've gone through
8 before. We've got these wholesale energy exports,
9 we've got the T&D, we've got the CO2 credit, R&D,
10 we've got education, vendor certification, a
11 number of different things to facilitate adoption.

12 And clearly from our analysis this ended
13 up with the highest net penetration of CHP in the
14 state. I think three or four times the base case.

15 Finally, we've got portfolio standards
16 for CHP. And again, this, we only really looked
17 at it in terms of the qualitative perspective, and
18 I've got a slide coming up on it.

19 What this idea is to set the target
20 level for CHP and adjust the incentives up or down
21 so that we can reach that level.

22 In terms of our stakeholder assessment
23 of the portfolio standards of CHP, we think
24 participants would probably like it because they
25 are getting an incentive but based on how bid for,

1 that makes their project economic.

2 I think that the utilities won't like
3 this, and the reason we put a no here is, the way
4 we were considering this policy is putting
5 utilities essentially on the hook to meet
6 penetration goals. So this is another goal that
7 they would have to hit, and I think that there
8 would be, I don't know that they'd like that
9 necessarily.

10 The state, I think, would be kind of
11 neutral on this, and the same with the advocate
12 issue.

13 Let's talk a little bit more about the
14 portfolio standards pros and cons, since we
15 haven't done a lot of quantitative analysis on
16 that. I just want to sort of talk about it.

17 The general approach with portfolio
18 standard would be to set a target level
19 penetration and then let the incentive vary up or
20 down in some way.

21 And the thing that I really like about
22 the portfolio standard is that it allows you to
23 vary the incentive level to just the right amount
24 that makes the project economic.

25 So, for example under, in contrast, the

1 SGIP incentive, where we have the incentives
2 already fixed, \$600 per KW for a particular
3 technology. And whether you'd need 300 for a
4 project to be made economic or whether you need
5 800.

6 The thing that's neat about the
7 portfolio standard is that, through some
8 competitive bidding, you would get just the right
9 amount of incentive, at least in theory.

10 The cons is that, the first one is that
11 developing the competitive mechanism for bidding
12 on that I think is complex. The first complexity
13 is who's responsible for reaching the target.

14 The second complexity is that there's a
15 lot of different technologies and applications. I
16 mean, we've gone from 50 KW combined heat and
17 power up to a 50 megawatt turbine at a refinery,
18 so we've got this whole breadth of technologies
19 and so on. It's hard to see how you would do
20 competition across the, it might create a lot of
21 complexity.

22 The second con about the setting the
23 penetration target is it's difficult to specify
24 what's the right amount of CHP. We've done all
25 these estimates of market penetration, but really

1 the right amount of CHP is a difficult number to
2 put your finger on, particularly with the fact
3 that natural gas prices are moving up and down a
4 lot and certainly natural gas prices are going to
5 drive the answer you would get in any type of
6 economic analysis of what's the right amount.

7 So, once you pick a number it might move
8 very quickly, so I think that makes it difficult.

9 And finally, I think a portfolio
10 standard is really an incentive-based policy, and
11 I think one of the core recommendations that we
12 are coming with is to try to get policies that
13 focus on payments to CHP for the value they
14 provide, not necessarily, and let the market
15 decide what the right penetration is and not
16 necessarily focus payments on what is necessarily
17 needed from a subsidy basis to make a project
18 happen.

19 Now, that said, I think we, we're kind
20 of looking at two different groups of policies.
21 And I started out by saying we want to make sure
22 we have an exit strategy and a clear picture of
23 where we're going.

24 We used this diagram to show what we
25 think makes sense, in terms of exit strategy. And

1 what we've got here is, this is the total payment,
2 on the vertical axis, to a CHP owner. And the
3 bottom block, we've got those policies, call them
4 modifying the CHP market structure.

5 These are the policies like the
6 wholesale energy export, like the generation
7 capacity or T&D capacity payments that are paced
8 on services that CHP provides the system. And
9 those can last on and on into the future.

10 In the meantime, I think that,
11 particularly, depending on technology and
12 application of course, we also need a incentive
13 policy not unlike SGIP that basically gets
14 adoptions, because we want to see and encourage
15 more adoptions.

16 The idea being with this sort of market
17 transformation type of perspective we would pay
18 this incentive, and then we would ramp this down
19 over time until all the CHP units that we're
20 talking about are sustaining themselves on purely
21 market based payments.

22 So that's the idea for the exit
23 strategy. There are similar ramp downs in policy
24 now in place, and we've seen SGIP come down.
25 We've also seen, well, under SGIP we've seen

1 renewables ramp down.

2 All right. I want to get to a couple of
3 conclusions and take aways, and then hopefully we
4 can do some questions and answers.

5 The policy analysis conclusions from our
6 overall perspective is that this idea of
7 facilitating the export of wholesale prices could
8 encourage new, very large CHP installations.
9 Right now those biggest installations are really=y
10 sited for onsite, they're not sited as big as they
11 could be, they could be bigger to meet onsite
12 thermal requirements and then to export excess
13 electricity.

14 So that was a big part of the impact and
15 a clear division in terms of policies. Of course
16 the societal benefits of that, significant
17 production, higher efficiency, look really good.
18 That really helps the state's overall energy
19 budget.

20 The second point from the policy
21 analysis I want to point out is that, given our
22 current rate structures, all of these policy
23 options result in losses in electric utility
24 revenue greater than the savings to the utility.

25 We didn't find any cases where we could

1 not have to somehow increase rates or somehow get
2 past that. Now, those approaches that also have
3 benefits on the utility side, like payments for
4 T&D capacity, like payments for this wholesale
5 energy or resource adequacy capacity requirements
6 do mitigate those.

7 Because you get more penetration of CHP
8 and you don't increase utility losses, okay. So
9 it's going in the right direction, but I can't say
10 that we've gotten to win/win. That gets you
11 closer, but it doesn't get you all the way there.

12 Policy analysis conclusions. Increasing
13 incentives, encourage more CHP adoption alone
14 decreases the societal benefits. If you count
15 those additional incentives that you're paying as
16 a cost that will decrease the raw societal
17 benefits.

18 And also, additional installations with
19 current policy structures does increase losses to
20 the utility non-participating customers.

21 So, the take away recommendations, we
22 think, are to support policies and encourage
23 operation of CHP, to capture both customer side
24 and utility side benefits.

25 I think that it makes sense to pay for

1 utility system services, based on the value they
2 provide, and we think it's important to provide an
3 excess strategy that ramps down subsidies over
4 time as the technology costs improve.

5 That's the final slide.

6 MR. RAWSON: Yeah, just a little
7 mechanics here. What we'd like to do, we'd like
8 to have some Q&A now. And since the utility
9 panel's going to be next on the agenda what we'd
10 like to do is, if there are utility comments, if
11 we could hold off because we want that to be the
12 focus of the panel discussion, so if we could get.

13 MR. TORRIBIO: Questions okay?

14 MR. RAWSON: Yeah, sure.

15 MR. TORRIBIO: Good afternoon, I'm Gerry
16 Torribio with Southern California Edison, and I
17 just had a couple of questions to understand the
18 report. The key thing is the wholesale access
19 options?

20 MR. PRICE: Yes.

21 MR. TORRIBIO: You described it as as
22 available wholesale sale to the utility. And I
23 kind of understand that because in the past I
24 worked with some of those as available QF
25 contracts that were discussed this morning.

1 On the other hand, to explain it you've
2 also said it's kind of like net metering but it's
3 at the wholesale rate, and I know in the body of
4 the report there's a comment that there's a
5 precedent for doing this because we now do net
6 metering on solar.

7 And I just want to be clear that the net
8 energy metering tariffs that we're doing now on
9 solar have several features, but one of them is
10 there's a banking feature where the -- are we just
11 talking about metering it when it exports and then
12 buying it?

13 MR. PRICE: That's right.

14 MR. TORRIBIO: Okay, thanks.

15 MR. PRICE: And some of the confusion
16 between the, we were really spanning a whole big
17 range of size here from the really little ones to
18 really big, right. So, because of that it's a
19 little general, but the idea is as available
20 energy sales at the market price when the energy
21 is exported.

22 MR. TORRIBIO: Just two more quick ones.
23 The societal benefit that was shown, I
24 particularly remember the graphic that shows
25 higher and higher levels of net society benefit at

1 higher levels of penetration.

2 Is that net of the cost of whatever
3 subsidies or incentives?

4 MR. PRICE: Right.

5 MR. TORRIBIO: Okay. And then finally,
6 that idea near the end, the portfolio standard,
7 where there's a variable incentive, would that be
8 based -- more or less the project developer would
9 open their books and --.

10 MR. PRICE: Yeah, there's a lot of
11 implementation details on the portfolio
12 standard --

13 MR. TORRIBIO: I don't want to go there
14 --.

15 MR. PRICE: I haven't gone through every
16 one of those, for sure.

17 MR. TORRIBIO: All right. Thank you.

18 MR. BRENT: Richard Brent, Solar
19 Turbines. Hi, Snu, thanks for your work. Slide
20 number ten? Thank you, one of the more
21 challenging ones.

22 Policy comment first. If the utilities
23 are not break even or made whole by any of this,
24 this is going to be tough sledding, no matter what
25 kind of incentives the Commission recommends to

1 the PUC.

2 A couple of questions here, maybe
3 clarifying. You say here "a total utility
4 operating margin loss", and I need more
5 clarification on what that means.

6 MR. PRICE: Okay. The way that the
7 rates are set for the utilities now is based on
8 their embedded costs and service, right. So
9 they've got all kinds of costs in there, including
10 those that are fixed and don't change with your
11 CHP installation, and those that are variable.

12 So if you redo the bill savings to a
13 customer, it has to do with a full embedded,
14 they're saving a full embedded retail rate when
15 they produce and use energy onsite, so the utility
16 has lost the embedded costs.

17 But the savings on the other side are
18 just the variable pieces that went down, the fewer
19 wholesale energy purchases that they need to make.
20 And so that net creates an operating margin loss.

21 Now, we all know that utility rates are
22 set to hit a target rate of return, so these
23 additional costs from the embedded rate are in
24 part to hit that and in part to, how best to
25 describe this, so just because there's operating

1 margin between the variable cost and the embedded
2 cost doesn't mean that the utility is making an
3 excess profit.

4 The profits are already set, based on
5 the rates going in.

6 MR. BRENT: And if I understand it, in
7 this state we've de-coupled the volumetric flow of
8 electrons from their operating profitability of
9 the utilities? I could use some help?

10 Okay, I just wanted to make sure I
11 understood that. The other thing that concerned
12 me, and I don't know if it's here is could you
13 address growth relative to this chart, growth of
14 demand and supply and growth of the deliverability
15 infrastructure in this state relative to that
16 chart?

17 MR. PRICE: So, what we're looking at in
18 this chart is the total cumulative penetration
19 through 2020. So the growth of our loads in the
20 state affect this chart in a couple ways.

21 The first is through the technical
22 potential of the opportunities for CHP I think can
23 show how the markets in different sectors are
24 expected to grow, which will create more CHP
25 opportunities. More CHP opportunities, from the

1 technical potential, translate into greater
2 economic potential. And so the costs and benefits
3 of penetration of that growth in the market will
4 be reflected in these.

5 MR. BRENT: So if we grow by two percent
6 a year in our regional domestic product growth and
7 our energy consumption grows at that rate, that's
8 taken into consideration in that chart?

9 MR. PRICE: Right.

10 MR. BRENT: Thank you. Last one if I
11 may. On slide 24 you mention the word incentive.
12 It rolls out throughout. Is it fair to assume
13 that incentives are more than just monetary?

14 MR. PRICE: Oh, yeah, yeah.

15 MR. BRENT: And is that what you mean by
16 that --?

17 MR. PRICE: Well I think here we were
18 talking about, in particular, monetary incentives.
19 And I think -- that might have just answered your
20 question?

21 MR. BRENT: You did. Thank you.

22 MR. DUGGAN: I'm Kevin Duggan with
23 Capstone Solar Corporation, and that might have
24 just answered my question also. Earlier today we
25 saw some material from Nick Lenssen on the reasons

1 why people might not want to install distributive
2 generation, there were some seemingly non-economic
3 reasons.

4 And there were things like it's just not
5 our business to be in this business, and it's just
6 not in our high level managements' minds to do
7 this.

8 And I guess they do sound like non-
9 economic reasons, but they probably can be changed
10 in some ways into economic reasons. So the
11 question is, within your model, are there things
12 that you can do that look at those factors which
13 are reasons for, you know, 87 percent of people
14 surveyed saying no thanks to DG?

15 MR. PRICE: Yeah, exactly. So we've
16 looked at that, and the model that EEA has that's
17 got the payback penetration curve, so that 30
18 percent of folks will adopt at a two year payback
19 or what -- I forget the number.

20 But I think those are based on surveys,
21 and those capture a lot of the sort of non-
22 economics. So this has to be so good for me to do
23 this, because it's getting me past a lot of these
24 other issues.

25 And so I think our penetration analysis,

1 and the penetration analysis that EEA did really
2 does pick up a lot of those non-economic
3 perspectives.

4 The model that just shows for one
5 application, so this is my, like the 300 KW
6 reciprocating engine, that just looks at costs and
7 benefits and doesn't look at well, you know, is
8 that my core business or -- it doesn't take into
9 account those intangible --.

10 MR. DUGGAN: A followup question then.
11 If the host site does not find a payback of two
12 years or so acceptable, can you analyze in any way
13 a situation where you can find a third party --
14 and I think this was discussed this morning -- a
15 third party, a ESCO or utility that has a
16 different view of risks and a different ability to
17 manage the risks, to take that on, and incorporate
18 that into your model. And then what is the
19 result?

20 MR. PRICE: Yeah, so what we did for a
21 case like that, is the streamlining case. So what
22 we did was everything that exists in the base
23 case, we kept that. And then we just said we're
24 going to do a number of policies that basically
25 push out this payback tolerance.

1 So we're not going to make it as
2 draconian as 50 percent in a six month payback,
3 we're going to relax that a bit and see what
4 happens. And then you can compute a new number of
5 course.

6 Now the trick with that kind of analysis
7 is well, how much are you really going to relax
8 that issue. And it's hard, I think we accepted a
9 year long payback and then re-computed the
10 penetration. Something like that.

11 And it's difficult to know how far to
12 move that curve for penetration study.

13 MR. DUGGAN: Thank you.

14 MS. LENNON: Hi, I'm Maureen Lennon, the
15 Director of the California Cogeneration Council.
16 I just have a few questions.

17 Going through the presentations this
18 morning and this afternoon and the end user panel
19 it just really struck me that we have to keep in
20 mind the differences between the issues and
21 challenges and problems of penetration and
22 retention for the large users that we're talking
23 about.

24 CCC represents almost 3,000 megawatts of
25 the 25 megawatt and above larger projects existing

1 in California. And the smaller ones, which we
2 also value. But they're really different issues,
3 as came out when Michael was speaking this
4 morning.

5 In looking at the societal benefits in
6 your assessment, the stakeholder perspectives
7 particularly, looked at how complicated it is and
8 how much controversy there would probably be.

9 Wherever you had a medium for the
10 utility response I was thinking that was very kind
11 to them, and it probably might be more negative
12 than that when push comes to shove.

13 But, as Michael Alcantar was speaking
14 this morning, if we do all these things, let's say
15 we could wave a magic wand and do everything to
16 get maybe 2,000 megawatts in a long distance time,
17 we've got to do what we can to retain the existing
18 great core that we already have in the state, and
19 so without a lot of -- in order to facilitate
20 access to the market you're calling it, and we
21 call it long-term contracts with the utilities, a
22 way to get the power to the utilities with the
23 contracts' expiring.

24 So that's one point that, we don't want
25 to lose sight of just how important it is to

1 retain the existing generation and to facilitate
2 it going forward, the CHP that's in the state.

3 And the societal benefit that I think is
4 missing there, we filed comments yesterday, and I
5 think people have it in the record. The reason
6 people went into CHP in the first place the last
7 time around was for the natural gas savings, the
8 overall energy resource savings from natural gas.

9 You get to combine what would otherwise
10 take more natural gas to do separately. And in
11 Tom's comments he points out that the cogeneration
12 that's existing in the state now, we are probably
13 using 20 to 40 percent less natural gas than if we
14 were doing separate thermal and electric energy
15 generation at the same time, which is 192 million
16 MBTU annually, which is about the equivalent of
17 3,400 megawatts of electric generation.

18 I mean, we are saving natural gas and
19 conserving natural gas. So the reason CCC was
20 very excited about your project and what
21 Commissioners Geesman and Boyd are doing today is
22 that this natural gas conservation is a primary
23 state policy.

24 We can defer LNG, it reduces the cost to
25 everyone if we continue to use less. And I just

1 didn't actually see the societal benefit of the
2 reduced natural gas use, which I think is a major
3 societal benefit for everybody in California.
4 Somehow I don't see that quantified in this
5 analysis, or is it, and I don't --?

6 MR. PRICE: Well, to answer your
7 question, I think we definitely have the natural
8 gas savings quantified in terms of dollars and the
9 societal benefits. If I can pull up one of my,
10 just to show you how that works -- and it's not as
11 explicit as you've got here. Let me get my --.

12 The reason you can get benefits for gas
13 is, basically the credit you get is the difference
14 between the wholesale, the price of producing
15 power.

16 So, as a benefit you've got the
17 wholesale electricity that you're valued, at the
18 cost of electricity, which is going to be our
19 embedded generation stock and their efficiencies
20 at the central station plant, and how much gas it
21 takes you to produce that same electricity with
22 your cogen plant.

23 And since you've got a higher
24 efficiency, the difference between the costs in
25 terms of your wholesale electricity that you're

1 avoiding and the cost of production, that gap
2 right there is giving you this societal benefit of
3 more efficient generation.

4 So, in terms of dollars, that's how that
5 flows through to our model.

6 MS. LENNON: All right. I'm going to
7 defer to Tom on sort of, I think there's an
8 incremental societal benefit from the natural gas
9 piece that's lost in that particular calculation.

10 COMMISSIONER GEESMAN: If I could just
11 follow up on that, Maureen, I think in our 2003
12 IEPR our staff, I believe it was our gas staff,
13 modeled a scenario which attempted to simulate the
14 accelerated RPS goals.

15 And attributed to that greater
16 penetration in renewals a certain volume of
17 natural gas savings. And then concluded from that
18 volume of natural gas savings that the market
19 price for natural gas in California would be a
20 certain amount less than it would be otherwise.

21 I believe that's the type of methodology
22 that you're referring to.

23 MS. LENNON: Exactly. And I think for
24 here, the CHP that exists now, because over at the
25 PUC they're rightfully looking at rates, they're

1 looking at setting avoided costs and capacity
2 payments and implementing PURPA and doing that
3 piece from the electricity perspective, that's
4 what their charge is.

5 But really making sure that the priority
6 for CHP is there for these broader state benefits
7 needs to fall into the IEPR and the EAP2 and our
8 agenda, so that's why we really would like you to
9 provide the guidance on that side.

10 COMMISSIONER GEESMAN: I think that's
11 something we'll take up with our staff.

12 MR. BEACH: Tom Beach for CCC. Just a
13 quick followup on what Maureen said. On your
14 societal benefits, did you use your avoided cost
15 model that you developed for energy efficiency?

16 MR. PRICE: No, we didn't use that
17 model, not because it doesn't apply to this but
18 just because it's just too much to do all these
19 different technologies and all this training. So
20 this is basically a very simplified version of
21 that.

22 MR. BEACH: So, the societal benefits,
23 they're principally air emissions, CO2, NOX,
24 particulates?

25 MR. PRICE: Just CO2.

1 MR. BEACH: Just CO2.

2 MR. PRICE: But you could add NOW or
3 particulates, just our analysis saw a small number
4 for those, I mean, you almost can't see a CO2
5 number as it is, and that's the biggest in terms
6 of dollars, so --.

7 MR. BEACH: And is there avoided T&D in
8 those societal benefits?

9 MR. PRICE: There is if you've got a T&D
10 case. And in a T&D case what we've modeled is a
11 contract which the utility has to make sure that
12 the generation is operating, and then can
13 therefore do some deferral, and then therefore
14 there is a value of the T&D capacity and it comes
15 back. But in the base case we don't have that as
16 a benefit.

17 MR. BEACH: And just to amplify on what
18 Maureen and Commissioner Geesman were talking
19 about, I know that in your model for what it costs
20 for energy efficiency programs you had a price
21 elasticity term, a benefit where if you reduce the
22 demand for electricity you reduce the price and
23 that benefits all electric consumers who have to
24 purchase out of the wholesale market.

25 And what we're talking about here is,

1 you know, CHP reduces the demand for natural gas.
2 It's going to reduce the level of price in the gas
3 market, and that has a price elasticity benefit
4 across the entire market.

5 I know that LBL just did a study of this
6 where they looked at energy efficiency and
7 renewable technologies, how they reduce natural
8 gas demand and what the price elasticity benefits
9 to that are on the gas side, and we certainly
10 think those kind of benefits apply for CHP as
11 well.

12 MR. PRICE: And as you said, we've got
13 those types of benefits in the avoided costs that
14 E3 did for the efficiency program. And for this
15 analysis what we have are staff assumptions,
16 market price of natural gas forecasts, and it's
17 the same in every case.

18 And corresponding forecasts of wholesale
19 electricity prices. And so those don't show up in
20 here.

21 MR. BEACH: All right. Thank you.

22 MR. O'CONNOR: Good afternoon. It's Todd
23 O'Connor for the DOECHP initiative. I have three
24 quick points I'd like to make.

25 If you go to your side for the carbon

1 fuel cell base case. If it gets to the point
2 about making qualified heat recovery renewable.
3 Since fuel cells qualify in California for
4 renewable, under the RPS, have you factored in
5 those benefits into this slide?

6 MR. PRICE: Which benefits, we've got
7 the value of CO2.

8 MR. O'CONNOR: Right.

9 MR. PRICE: Of course we've got the SGIP
10 incentive.

11 MR. O'CONNOR: That's separate from the
12 ability of the utility to count any purchases of
13 power from the fuel cell towards its renewable
14 portfolio obligation. Have you --

15 MR. PRICE: So, the classification for
16 renewables, I understand that, but I'm not --

17 MR. O'CONNOR: But did you factor that in
18 to this slide or to the --

19 MR. PRICE: You mean some credit for
20 getting towards the RPS?

21 MR. O'CONNOR: Right, any credit the
22 utility would get towards its RPS obligations.

23 MR. PRICE: No.

24 MR. O'CONNOR: And it gets to the NOX
25 question that was raised before. You had asked

1 for several ideas for workshops. Maybe one would
2 be NOX. And I think it would follow up on what
3 Professor Bauer's going to talk about on his
4 analysis, the work they've done on the south
5 coast. I think that would tie very nicely into
6 bringing in the NOX question.

7 And also, another idea would be to do a
8 study of a workshop on what currently qualifies
9 under the RPS that are CHP technologies, and
10 follow that up on what would qualify if you are
11 able to have qualified heat recovery qualify on
12 the RPS.

13 That's currently going on in Nevada and
14 Pennsylvania. And the reason I bring that up is
15 the benefits that you've highlighted on slide 10,
16 or the analysis rather on slide 10, probably would
17 change considerably to the benefit of the utility
18 and also tentatively to its customers and
19 ratepayers.

20 MR. PRICE: Okay, we didn't do a
21 specific look on how this would integrate with the
22 Renewable Portfolio Standards. And there's a lot
23 of complexity to that issue with the market price
24 referent and how much the utilities have to
25 pay --.

1 MR. O'CONNOR: That's right.

2 MR. PRICE: If the market price referent
3 equals the market price, and that's the incentive
4 they're getting say through a market access, then
5 I think it should all net out so that basically it
6 shifts where the utility is purchasing their
7 renewables, but I'm not sure it shifts the costs
8 up or down.

9 MR. O'CONNOR: But if you're able to
10 come in with a baseload, at a market price that's
11 less than the market price referent, then there's
12 a greater benefit to the utility.

13 MR. PRICE: Right.

14 MR. O'CONNOR: Okay.

15 MS. TURNBULL: Jane Turnbull, League of
16 Women Voters. I was pleased that Mr. Brent
17 mentioned the fact that electrons no longer are a
18 requirement in terms of procurement at point in
19 time. And the League actively supports
20 conservation as the first order of business in the
21 loading order of procurement.

22 And we see CHP as a really important
23 contributor toward that end. I guess one of my,
24 or my main point is, now that the PUC is actually
25 doing a procurement process of conservation, and

1 the utilities are being reimbursed for that
2 playing a very important role in that, should not
3 CHP be part of that portfolio?

4 MR. PRICE: Yeah, that's definitely an
5 idea to consider.

6 MR. VELASQUEZ: Joe Velasquez from
7 Southern California Gas. I have a short question
8 and then a longer question.

9 The first question should be fairly
10 easy. For your central plant comparison, what was
11 the heat rate that you were using?

12 MR. PRICE: We used the, I believe we
13 used the CEC staff number from the white paper two
14 years ago. If my memory serves, I believe it's
15 combined cycle 7293.

16 MR. VELASQUEZ: Okay, great, thanks.
17 And have you had a chance to -- I know you have a
18 costs and benefits analysis here -- the costs
19 benefits framework that was prepared in DGAIR by
20 Ltron. Have you had a chance to compare yours and
21 that one to see if there are any differences?

22 MR. PRICE: No.

23 MR. VELASQUEZ: Okay, thank you.

24 MR. PRICE: A short answer to the long
25 question.

1 MR. RAWSON: One more, and then --.

2 MR. BEST: Thank you. Kevin Best with
3 RealEnergy. Pacific Gas and Electric has now co-
4 invested with us in 100 DG plants located in their
5 substations using our waste heat to generate
6 hydrogen. And we fill over 8,000 cars per day.

7 And, oh, I'm sorry, this is from a
8 future presentation.

9 (laughter)

10 I have a quick question, Snu. Slide
11 ten. We heard this morning that the megawatt
12 number includes some credit for thermal. Do these
13 numbers include some thermal credit or is this
14 pure electric?

15 MR. PRICE: This is thermal too.

16 MR. BEST: This includes that 18 to 20
17 percent of --

18 MR. PRICE: Let's see, like, for
19 example, for this example, and this is admittedly
20 covering a lot of waste heat, huge, this, the
21 value of waste heat is this section of it and then
22 this section is the wholesale energy.

23 So that's looking like a lot, but then
24 if we change the technology then --

25 MR. BEST: So that is relating back into

1 the kilowatt credit?

2 MR. PRICE: That's relating to the
3 societal benefit that we just saw, as well as --
4 so, the kilowatts are just the kilowatts installed
5 as CHP.

6 MR. BEST: So it's just electric, all
7 right. so there's no credit for the thermally
8 offset electric from, say, chiller electric
9 production, in those numbers. So if I see a eight
10 gigawatt number, and I'm thinking about chiller
11 offsets, I could think about a ten gigawatt
12 number, or nine and a half or something like that?

13 MR. PRICE: Right. So you could, it's
14 in the dollar signs over here, but this is just
15 the megawatts in terms of CHP.

16 MR. BEST: Okay, in the dollar signs.
17 Okay, thank you.

18 MR. RAWSON: Great. Thank you, Snu. I
19 think that deserves a round of applause.
20 (applause)

21 If it's okay with the Commissioners we'd
22 like to take maybe a 15 minute break. And we're
23 going to do the utility panel next. So if the
24 participants in that panel could come back just a
25 few minutes early and get seated at the table,

1 we'll get started promptly at 30 after.

2 (break)

3 MR. TOMASHEVSKY: This next panel
4 discussion is an opportunity for the investor-
5 owned utilities to respond to some of the scenario
6 analysis that you've just heard in response to the
7 report in total.

8 But we don't want to restrict it just to
9 that narrow topic area, since most of the
10 utilities have been relatively quiet through the
11 discussion. So any comments related to the end
12 user discussion that you've had or just anything
13 that's -- and the international experience --
14 we'd like to get some input as well.

15 So we'd like to use this time to focus
16 on those two things, and take probably five to ten
17 minutes doing that. One other thing, just to note
18 as we've had a lot of discussion today has focused
19 on what Snuller will show you the negative
20 category of operating margin loss, and a lot of
21 the QF discussion we had earlier, I just want to
22 remind folks that the cost benefit analysis and
23 some of that price related debate is still going
24 to be part of PUC's proceeding both at the DGOAR
25 and also in the avoided costs proceedings.

1 So what you see in the list of negatives
2 is not inconsistent with what the testimony that
3 utilities have filed has suggested.

4 And in thinking through that, there's
5 certainly things that can change those negatives,
6 those numbers, either making them more negative or
7 less negative, depending on what rate structures
8 and tariff provisions and other things that are
9 beyond the purview of our work here, although
10 we're certainly interested in hearing those
11 perspectives because we think it gives us a much
12 more well-rounded perspective of the issues
13 themselves.

14 We've got one representative from each
15 of the three IOU's. On the far side is Joe
16 Velasquez, who is a Commercial Industrial Markets
17 Manager with Sempra, so he is representing both
18 SoCal Gas and SDG&E.

19 To his right is Dan Tunnicliff, the
20 Project Manager in the Business Customer Division.
21 We've tortured Dan through a number of
22 proceedings, so we thought it would be useful to
23 do it yet one more time. So, thank you, Dan.

24 And then finally, Susan Buller, Senior
25 Regulatory Analyst, who has been engaged in this

1 discussion, although she has suggested that the
2 person who was supposed to come here is now busy
3 with other things. So thank you for stepping in
4 and dealing with that.

5 So with that, let me turn it over to
6 Joe, and we can continue our discussion. Joe did
7 provide a presentation, not to the detriment of
8 the other two representatives. We didn't ask for
9 one, so the fact that Joe provided one we're going
10 to let him go first, and say thanks.

11 MR. VELASQUEZ: Well, it's a very short
12 presentation. This should take about seven
13 minutes.

14 I'd like to thank the Commissioners and
15 staff for inviting us to share our experiences
16 with CHP. We have a long history in Southern
17 California Gas, which is my main area of
18 responsibility and experience.

19 I have supervised the self-generation
20 incentive program in SDG&E from 2001 to 2004, and
21 the SGIP program at SoCal Gas was my
22 responsibility as well.

23 SoCal Gas and SDG&E support CHP. We
24 think it's a very cost-effective way of generating
25 electricity. It has great potential, and I just

1 wanted o tell you a little bit of our current
2 role.

3 Right now Southern California Gas
4 Company is the administrator of the program in our
5 service territory. We have an annual budget of
6 about \$17 million. SDG&E is not an administrator,
7 so a lot of the responsibility in that area falls
8 to the San Diego regional office.

9 As an administrator of the program,
10 though, SoCal Gas has had a greater opportunity to
11 involve itself in CHP. We support the technology
12 in various ways.

13 One of the ways that we do it is we have
14 a group of very specialized and expert account
15 executives that know about the technology, that
16 shepherds customers through the installation,
17 economics, process of bringing in CHP, the
18 permitting, all the way through.

19 Because we believe that it's very
20 important to have the correct information in the
21 customers' hands.

22 Since the beginning of the self-
23 generation incentive program there's been 28
24 megawatts of CHP installed under the program in
25 Southern California Gas service territory and

1 seven megawatts in SDG&E service territory.

2 SoCal Gas is also proud that CHP makes
3 up a large percentage of the program. We
4 represent only 13 percent of the SGIP statewide
5 budget, but represent 38 percent of the CHP
6 megawatts installed statewide, so our percentage
7 is quite large.

8 As you know, in SDG&E service territory
9 we don't administer the program; however, SDG&E
10 receives no funding for the program currently.
11 They have invested their own funds in doing
12 several things. We do have a project manager that
13 works with the San Diego regional office and
14 provides a single point of contact.

15 We've streamlined our interconnection
16 applications process. You previously had to send
17 your application to three different places, now
18 you send it to a single point of contact.

19 We have updated our website, we have a
20 link to the San Diego regional energy office and
21 have information on distributive generation, and
22 we've also sponsored trade shows, such as the
23 Western Energy Engineering Congress, where
24 distributive generation is a topic of discussion.

25 In the recently released fourth year

1 impact report on SGIP program it shows that 70
2 percent of the 99 megawatts that were installed at
3 the end of 2004 came from CHP.

4 Now, while they represent 70 percent,
5 they only represent 28 percent of the incentive
6 budget. So ratepayers can look at that and see
7 they're getting a much better deal from the CHP
8 application than perhaps from other applications,
9 just looking at that perspective.

10 In terms of availability, during 2004,
11 the study also showed that the peak demand period,
12 which was September 8 I believe between the hours
13 of 3:00 and 4:00, the availability of CHP was 58
14 percent. That is, 58 percent of the incented
15 megawatts were available during that period, as
16 compared to solar where only 39 percent were
17 available.

18 There ar some challenges -- so, those
19 were the good news, here's some of the challenges.
20 Some of the challenges of CHP is that, again, CHP
21 has the potential to be cost-effective because, as
22 we all said, it produces useful heat and
23 generation at the same time.

24 The trick is to have those occur
25 coincidentally at a specific customer's facility.

1 That's quite difficult to do, and I think that was
2 one of the challenges of why we only saw 58
3 percent of the incented megawatts actually
4 available during that peak period.

5 However, to be fair, the self generation
6 incentive program provides no performance
7 requirements. So there is no requirement to do
8 it, you know, we just put it out there and we hope
9 that it occurs.

10 So, one way to make it more effective
11 is, of course, to plan some requirements on the
12 capacity that's installed.

13 We also find that other results of the
14 Ltron impact report disappointing. The study
15 showed that only nine of the 29 CHP systems, that
16 is about 31 percent, appeared to have actually
17 achieved the 42,5 percent efficiency factor that
18 is a requirement of the program pursuant to public
19 utility code 218.5.

20 Although Ltron cautions that this is not
21 a statistical sample, it does cause us some
22 concern. And some of the problems were not only
23 that the electrical generation or the non-
24 electrical generation, the output, was below what
25 was rated for the equipment, but also capturing

1 and using the useful heat. There were operational
2 problems and performance problems.

3 There are other areas we believe will be
4 a challenge to CHP. These are high natural gas
5 prices, which I think several of the players have
6 talked about today.

7 There's high installation costs.
8 Customers concerned with the system reliability
9 and emissions. And we also agree with the CEC
10 report that, at least in southern California it's
11 going to be very difficult to meet the emissions
12 standards in the next five years.

13 We believe that conservation and
14 increasing natural gas supplies will be one way of
15 normalizing some of the natural gas pricing, and
16 investment in the technology so the applications
17 are not only more cost-effective but more
18 efficient to meet emissions requirements of clean
19 burning, and also packaged properly.

20 So we believe that investment in that
21 area, in RD&D, is necessary.

22 And the last slide, just to summarize,
23 we believe in cost-effective DG. We also believe
24 that our support must take into account the impact
25 on other customers. We talked a little bit in the

1 discussion before how the impact of other
2 customers is there.

3 So unless these benefits can actually be
4 proven and provided to customers we don't want
5 additional incentives to really just end up as
6 being higher waste, higher subsidies to our
7 customers.

8 Among the various technologies we think
9 CHP is the most promising in terms of cost-
10 effectiveness, performance, first cost emissions
11 as well as high natural gas prices will continue
12 to be a challenge.

13 And SoCal Gas and SDG&E look forward to
14 working with the CEC on further RD&D type of
15 projects, and meeting some of those challenges.
16 Thank you.

17 MR. TUNNICLIFF: Hi, I'm Dan Tunnicliff
18 with Southern California Edison. Thank you for
19 allowing us to participate this afternoon.

20 I work in our Business Customer Division
21 and Customer Service Business Unit, so my division
22 handles all of our business customers.

23 The points I'm going to be making, I'm
24 going to be talking about what we've been
25 observing from what our customers have done with

1 regard to distributive generation and not
2 necessarily focus on the Q app contracts and
3 things like that that are currently underway, or
4 dealing with, it's part of our portfolio.

5 But I wanted to just talk about what was
6 in the report as far as observations of customers,
7 customer choices if you will.

8 During the energy crisis, our high
9 rates, our large business customers,
10 commercial/industrial customers, carried a
11 disproportionate share of the costs. Some of
12 those customers had rate increases of more than 40
13 percent, making opportunities for them to defer
14 some of those costs by putting in cogen or other
15 technologies really made those projects much more
16 economical.

17 Since about 2001 we've probably had
18 about 150 projects installed. There's all sorts
19 of DG-type projects for about 240 megawatts. In
20 talking to our customers and knowing what choices
21 they were making, you know these high rates
22 coupled with distortions in rate design, meaning
23 they were carrying a disproportionate share, the
24 CNI customers were, made these projects much more
25 economic.

1 Uncertainty in future rates, as was
2 discussed earlier this morning about reliability
3 concerns, having an outage for some of our
4 manufacturers or semi-conductor developers, is
5 catastrophic. So those decisions weighed into a
6 lot of the choices our customers were making. All
7 consistent with what we've been talking about
8 today in the report.

9 Stand-by exemptions and state-sponsored
10 incentives have also driven quite a few customer
11 choices with regard to DG. The significant
12 reductions that we've recently been seeing,
13 relatively significant reductions compared to
14 electric crisis prices, you know, creates more
15 uncertainty as far as what is economic viability
16 are for these projects going forward.

17 What our future rate design looks like,
18 we go through general rate cases on a routine
19 basis now getting some stability to what that
20 electric rate is versus natural gas pricing is is
21 going to be a key factor going forward for our
22 customers.

23 Anecdotally, in 2003 and 2004 when we
24 started resolving some of the high electric prices
25 we started seeing more DG following whatever

1 incentives. It makes sense, projects that are
2 exempt from stand-by are more likely to go in
3 anecdotally.

4 Most of those projects that went in,
5 2003 and 2004, in our service territory, were less
6 than five megawatts, taking advantage of the self
7 generation incentive program if available to them,
8 etc.

9 I might be stating the obvious, and
10 we're going to be talking quite a bit about this,
11 but the report and the models that Snu put
12 together definitely are a good starting point for
13 some of the policy considerations, but there's yet
14 many things that need to happen.

15 There's the input values that have yet
16 to be determined. In a couple of weeks we're
17 starting DGOIR hearings to develop a specific
18 cost-benefit model for evaluating DG technologies,
19 all DG including cogen.

20 That's going to be an important factor.
21 We don't know what that yet looks like. The
22 avoided costs proceeding is out there to develop
23 some of those input values that go into this
24 model. So, you know, even though we saw a lot of
25 analytics earlier today we don't necessarily know

1 that that's ultimately what the analysts are going
2 to play out to.

3 But again, focusing on the policy issues
4 at least you have a starting point, so ultimately
5 when you do have a model come out on what these
6 avoided costs do look like, at least you have some
7 options from a policy perspective of which way we
8 want to take the state, or the Energy Commission
9 wants to help pull the state along.

10 One thing that was talked about also in
11 all the policy options, including the base case
12 results and then losses to the utility. And
13 meaning losses to the utility means the other
14 ratepayers end up picking up most of that burden,
15 that choose to not implement a DG option to serve
16 their electrical needs.

17 And there's a couple of concerns we've
18 had, and I'm glad Joe kicked it off with some of
19 the results from the fourth year impact report.
20 The third year impact report from back in the fall
21 was even more dismal from a results perspective,
22 about 90 percent of the projects failed from the
23 minimum efficiency standards.

24 Once given the incentive there is no
25 recourse for our customers, all of us, that are

1 funding those projects, to get that money back.

2 That's a problem, and something that needs to be
3 evaluated we think going forward.

4 As far as how projects pan out from a
5 policy perspective, there's some new input values
6 that we'd be happy to work with Snu and others to
7 talk about what the economics look like going
8 forward.

9 On April 14th we had new rates go into
10 effect for Edison service territory. We now have
11 stand-by rates that are based on a settlement of
12 many folks that are in this room, so hopefully it
13 meets the requirements of some of our users.

14 New SGIP rules, we don't know how that's
15 going to play out with regard to installation
16 rates of projects. We have reduced incentive
17 levels but larger projects can now start
18 participating.

19 And other things that were mentioned
20 also, resource adequacy requirements and the
21 possibility of including distributive generation
22 to deal with resource adequacy requirements. A
23 lot of work is I believe yet to be determined and
24 yet to be done on how do we even calculate and
25 contemplate using a customer site option to

1 satisfy resource adequacy requirements.

2 One things we've raised in a couple of
3 other forums, you know ,what's important for input
4 values, the state needs to decide and determine
5 what level of information is really needed, and
6 evaluation is really needed, for these
7 technologies.

8 You look at spot checking the SGIP, and
9 anywhere from 70 to 90 percent of those projects
10 fail, even though on paper and penciled out they
11 look great, it asks us to, it begs the question do
12 these facilities really perform as stated?

13 Granted, that's a very small percentage
14 of the interest for overall CHP in this state, but
15 it is still an important factor and needs to be
16 looked at.

17 One of the other points that was raised
18 in talking, a lot of discussion was based on gas
19 prices and fluctuation of gas prices. And what we
20 have seen -- I don't have specific numbers -- but
21 when the cost of gas goes too high and it's more
22 economic for a customer to shut off his or her
23 cogen, they will.

24 And ultimately the utility has to
25 provide the service there. Does that necessarily

1 give us the service we need to continue down and
2 provide electricity for all our customers. So --.

3 A couple of other points. I think a lot
4 of points are going to be made tomorrow regarding
5 distribution system planning, but the utilities
6 are required to look at DG as a solution versus a
7 traditional wire solution and we've been
8 participating in EPRI and E2I and some folks in
9 this room -- I think Solar Turbines is part of our
10 pilot project -- to look at how do we best utilize
11 or look at planning or doing distribution system
12 planning using the DG option. I think we'll talk
13 more about that tomorrow.

14 Also Capstone Turbine and Ingersoll-Rand
15 and forgive me if I'm not acknowledging others,
16 because a lot of folks have been helping us out,
17 trying to figure out how to best make that happen.

18 And I think I could continue on, but I
19 think we'd be overlapping a lot of the points that
20 we wanted to talk about today, so I'll turn it
21 over to Susan.

22 MS. BULLER: Hi, my name is Susan
23 Buller. First of all I'd like to thank the
24 Commissioners and the staff and the members of the
25 audience for what so far today has been a very

1 intellectually challenging and productive and
2 articulate and passionate presentation of a very,
3 very difficult subject.

4 And I'm going to now tell you what the
5 difficulties are from PG&E's point of view, of
6 course, which is going to be slightly different
7 from yours, and I hope slightly enough different
8 from everything you've heard from the two
9 gentlemen to my left, and I hope i won't bore you
10 to tears when I mention for the third time this
11 has an effect on other customers.

12 To start with, PG&E supports customer
13 choice, especially in the area of distributive
14 generation, as a way for them to meet their energy
15 needs, we have for needs.

16 I believe that it would be hard for
17 anyone to challenge the statement that I'm about
18 to make, but I actually don't have the facts to
19 base it on, but I'll take any bet in the room that
20 PG&E has more distributive generation than any
21 other utility in the United States. I think
22 that's a true statement and it's been true for
23 years. I know it's true about Salton.

24 Second point. We believe that
25 distributive generation, especially renewables and

1 especially combined heat and power can make a very
2 big contribution to the state of California's
3 addressing of its energy future over the next five
4 to ten to fifteen to twenty years.

5 And then the third thing I want to put
6 out here for your consideration. First of all,
7 you have PG&E support, secondly we had there's a
8 role for DG; thirdly -- this will come as a
9 surprise to no one in this room -- rates are high
10 in California. Energy's expensive for all of our
11 customers.

12 So that sort of structure that we're
13 trying to play through what the right approach for
14 incorporating distributive generation into the
15 energy future of California is.

16 This is what PG&E thinks any policy
17 developed around combined heat and power or any
18 distributive generation needs to have. The policy
19 needs to include benefit cost analysis.

20 And the two from our perspective,
21 although there are various ways and may cost and
22 benefit analysis you could do and depending on
23 what you're trying to do some may be better than
24 others, but the two most important ones are the
25 TRC test, the total resource test, that's the

1 societal test. That sort of, the state of
2 California gets to ask the question is this is
3 even a good idea.

4 And then the second most important one
5 from PG&E's perspective and from our customers
6 perspective is the point of view of the non-
7 participating customer.

8 This is the customer that, if you're
9 designing a program that affects rates, this is
10 the customer that's going to pay for that program.
11 So you need to ask whether they're getting
12 anything out of it, and how much they're getting
13 out of it.

14 Those two tests are paramount when
15 you're designing whatever distributive generation
16 or CHP policy you're going to have.

17 And to no one's surprise, probably the
18 best description of those two tests can be found
19 in testimony recently filed in the DGOIR by
20 Pacific Gas and Electric Company. And I urge the
21 Commission and the members of the audience to read
22 that testimony. I'm not the witness.

23 First of all, you need to do your
24 benefit cost analysis on why you're doing this.
25 The second thing that you need to do is take into

1 account the bigger picture. The only thing that
2 you're going to do tomorrow is not DG yes or no,
3 CHP yes or no, solar yes or no, that's not the
4 only thing you're going to do tomorrow.

5 You have other things you might do with
6 the customer dollar, and you're combined heat and
7 power policy needs to be developed in that arena
8 that takes into account other things one might do.

9 The third thing you need to incorporate
10 is the procurement process. This is to me a
11 choice about needing energy. So it needs to be
12 integrated into the current process. How well
13 does this choice, along with other choices, meet
14 the least cost best fit criteria that the
15 procurement process calls for.

16 How well does this choice match the next
17 short that is going to be needed?

18 The third thing that you need to do is
19 include all of the options that are available to
20 you. And this is something I was glad that Snu
21 mentioned, the idea of market transformation. And
22 you had that slide that sort of models market
23 transformation.

24 Because there are two things that have
25 come up repeatedly today from a variety of

1 speakers that are very on point about market
2 transformation and have very little to do with
3 increased incentives, except to the extent, and
4 I'm going to quote you on this, "you have to make
5 it so good that even I'll do it."

6 That's the one way that an incentive can
7 affect what really should be accomplished through
8 possibly other means. And the two things that
9 have really come up all day long are this, you
10 know, if it doesn't pay back in at least two years
11 less than half the people are interested in doing
12 it.

13 That is a huge market barrier. You're
14 talking about people who are unwilling to take a
15 step with a 50 percent rate of return. I mean,
16 good grief, you're giving me stuff like that, I'll
17 buy it in a minute, I'll borrow money to buy that.

18 So the first problem is that's an
19 education problem. That is not the rebates aren't
20 high enough, the benefit isn't cost-effective,
21 that's an education problem.

22 And I think we had an excellent example
23 this morning from Ralph about how you overcome
24 that. And that's to present it not so much as we
25 need to get the payback period shorter as to

1 change the question and say can I pay for this out
2 of my current energy budget.

3 And when the answer to that is yes, when
4 you have a rate of return that's 50 percent, then
5 you can start making a decision that's make some
6 real rational sense.

7 Okay, I saw somebody shaking their head.
8 And then we get to the second thing, and the
9 second thing is this isn't my core business. I do
10 XYZ. In your case it was silicon manufacturing,
11 in somebody else's case it's food processing, in
12 somebody else's case it's oil refining. But what
13 it's not is generating electricity.

14 So that's the other big issue that I've
15 seen today. There's the payback period and
16 there's the fact that this is not our core
17 business.

18 And one of those can be addressed by
19 education, and the other one can be addressed I
20 think by a combination of education and
21 identifying an expertise or methodology to get
22 something where it needs to be that's something
23 besides just (inaudible).

24 And that's the direction that I invite
25 the Commission and people that are supporting this

1 to suggest that we move, because I think that
2 there can be a lot more market penetration by
3 doing some real market analysis and some real
4 market barrier research, and then direct our
5 policies towards something that will move the
6 market more effectively rather than just saying
7 let's put more money there.

8 And then there's one more. It's the
9 final one and this isn't that major a point. But
10 as we're developing state policy we need to
11 remember that this is a state policy, and we have
12 three representatives of the IOU's up here, but
13 whatever the California Energy Commission is going
14 to recommend needs to apply to the entire state
15 and I would suggest that we need to look at ways
16 to incorporate utilities as well, because they
17 represent almost a third of the energy in the
18 state of California. The end.

19 COMMISSIONER GEESMAN: I'm not sure I
20 had a question, I did want to commend you though,
21 each of you actually, for the graciousness of your
22 remarks.

23 And I think PG&E had some points that we
24 need to ponder pretty carefully. Having said that
25 -- well, I think each of the three of you confront

1 the same situation that Commissioner Boyd and I
2 do, and that is that everybody appears to be in
3 favor of combined heat and power.

4 Over the course of the day you've
5 trained me to use the current term, combined heat
6 and power, or distributive generation. And we
7 have close to two and a half decades now of
8 rhetoric stacked on top of itself as testimony to
9 how much we're in favor of this.

10 But the facts are that for the last 15
11 years or so we've not really added much capacity
12 in this regard. We've spent a fair amount of
13 money on incentives or created a fair amount of
14 policy effort toward incentive programs, but in a
15 circumstance where we have been wildly inaccurate
16 about our projections of fuel costs and where the
17 status quo -- the regulatory status quo, the
18 financial accounting status quo -- makes us
19 increasingly more fuel dependent in our natural
20 gas system, I wonder what the three companies'
21 ideas are for how we would increase penetration of
22 these technologies.

23 And assume that the regulators are
24 prepared to say yes, the ratepayers are going to
25 have to pay for this because the regulators have

1 determined it's the right thing to do.

2 MS. BULLER: Well, the first, my first
3 response to that is to reiterate my closing
4 remarks that, if what we're trying to do is get
5 market penetration, then what we should start with
6 is an analysis of the market and the drivers that
7 are preventing that penetration.

8 And once you've identified the drivers
9 you may find that there are much more effective
10 solutions than simply increasing rates or, you
11 know, you might find a change in the rate
12 structure itself could make a difference.

13 You might find that an educational
14 program might make a difference. You might find
15 that some assistance on the technical side might
16 make a much bigger difference than just increasing
17 the incentive.

18 COMMISSIONER GEESMAN: I think you're
19 probably right on the incentive side, but I
20 suspect that what you'll come up with, or what
21 we'll come up with is something that each of you
22 in future months or future years will criticize as
23 excessively command and control directives pointed
24 at your companies.

25 Portfolio requirements, net metering

1 requirements or the functional equivalent
2 thereof --

3 MS. BULLER: I don't think I was
4 suggesting either one of those.
5 (laughter)

6 COMMISSIONER GEESMAN: But I'm
7 suggesting to you that, in the absence of more
8 constructive or more detailed recommendations
9 beyond simply run faster tackle harder, that's the
10 direction that I think inexorably the state is
11 likely to be headed.

12 MR. VELASQUEZ: Commissioner, I think
13 another area that needs to be looked at, PG&E
14 talked about education, but another thing is how
15 do these technologies perform out in the field.

16 I think Mr. Renne discussed this morning
17 about the economics of a project that extended
18 significantly because of additional costs because
19 things didn't work out as planned.

20 We've seen in the results of our own
21 projects, where we've invested significant amounts
22 of money, and the state has, in this self
23 generation incentive program, where projects need
24 to be planned, engineered, designed, to work in
25 one way, to only have them operate completely

1 differently.

2 And the results are there.

3 COMMISSIONER GEESMAN: What i I cherry
4 pick and focus on the larger size end of the
5 spectrum, would you make the same conclusions?

6 MR. VELASQUEZ: I imagine the larger
7 user is more sophisticated, they can look at that,
8 it's a much more dollars involved, probably better
9 decisionmaking takes place there.

10 COMMISSIONER GEESMAN: If I'm interested
11 in installed megawatts isn't that where I want to
12 go?

13 MR. VELASQUEZ: Probably with the larger
14 units.

15 COMMISSIONER GEESMAN: And I don't think
16 educational programs or public service
17 announcements or other non-big stick policies are
18 likely to increase penetration at that large end
19 of the spectrum.

20 I think that where we are headed, in the
21 absence of somebody coming up with something
22 better, is directives from the state that we need
23 to change some of the fundamental ways in which
24 our regulatory system works.

25 And I realize that puts the honus on the

1 regulatees, and the regulators have to be willing
2 to pass those costs through to the customers. But
3 I think that's the direction that things are
4 headed in the absence of better suggestions.

5 COMMISSIONER BOYD: Well, let me take a
6 kinder, gentler side approach here. Mr. Geesman
7 and I always play these roles, good cop bad cop.

8 One, I don't disagree with anything
9 Commissioner Geesman said, but let me go to the
10 four points made by the PG&E representative. As
11 I wrote them down well, I can certainly agree with
12 two of them, state policy, all-inclusive.

13 I think these two Commissioners, and
14 perhaps the whole Commission, is for a lot of all-
15 inclusiveness in the state policy. We're
16 considering things not in only this area. So I
17 check that off, okay.

18 Education is always helpful and good in
19 certain arenas.

20 But then we've got the cost benefits of
21 least cost best fit, and that's very criteria-
22 driven. And historically lots of things fail in
23 that arena. And it's easy to fail at things when
24 we look at them in the very conventional sense.

25 But I'm just wondering if this isn't the

1 kinder, gentler way by making this more positive
2 by finding more benefits, or finding those
3 benefits that aren't being properly accounted, to
4 make cost benefit look a little more positive or
5 least cost best fit criteria work a little better.

6 I continue to wonder if the benefits of
7 keeping certain industries functioning during a,
8 God forbid, blackout or something, isn't a very
9 positive benefit to the economy of the state.

10 And thus if we had people involved in
11 self-gen or cogen or CC, it's you know, chilling,
12 heating, cooling process, we couldn't keep certain
13 industries, maybe energy industries going, while
14 we work our way out of our problems.

15 There's benefits to some of those things
16 that I don't think we take into account. And
17 unfortunately in a post-9/11 world we live in
18 there's a new benefit that we have to add to this
19 idea of security, besides just talking about
20 energy security through energy diversity.

21 So, during the depths of the crisis, the
22 thought of getting more refineries to cogen, if I
23 might, was seen as a way to get megawatts, was
24 seen as a way of getting megawatts from people who
25 had money when nobody else did at the moment, and

1 was beginning to look like a way to address energy
2 security issues, because we discovered that if the
3 lights go out and pumps go out and the gasoline
4 doesn't flow the transportation system shuts down
5 and all hell breaks loose.

6 So maybe we need to look at other
7 benefits to make this look a little more positive
8 than it has in the past.

9 And of course we hear repeatedly, and
10 God knows I've heard it repeatedly, the cost and
11 fees we put up in front of some of these things
12 become a problem, and that's an adjunct to the
13 whole idea of cost and benefits, and you're right,
14 I guess, the regulators need to look at this and
15 work with other regulators to try to asses the
16 pluses and minuses.

17 So I think after these two days go by
18 we're going to have a bushel basket of ideas, but
19 I'm not sure we're going to actually be able to
20 encompass all the problems in these two days of
21 hearings and we'll probably have to figure out how
22 to touch on some more of them.

23 But this was a question that turned out
24 to be a statement, but at this point in time it's
25 just kind of a reflection on things as I see it.

1 Anyway --.

2 MR. TUNNICLIFF: One of the things that
3 I think we all hope to get resolved in the next
4 several months, and hopefully it won't take
5 several months, but as the DGOAR and the
6 cost/benefit analysis is undertaken at the CPUC,
7 and I think there has been quite a bit of effort
8 put into that, a lot of joint agency
9 participation.

10 And the California Energy Commission has
11 definitely had a good role working with the ALJ
12 and the Commission on that. Hopefully we'll get a
13 clearer picture on what costs and benefits are,
14 when do we have to make those policy decisions,
15 when the overall arching benefit outweighs that
16 cost, those are the things that we hope to get out
17 of that.

18 The utilities need direction just like
19 all of our participants here need direction. And
20 hopefully that will be a good forum to resolve
21 some of those issues and work with others in this
22 room.

23 There's a lot of good ideas out there,
24 we just need to have a little bit more of a
25 roadmap as far as how do we quantify all of those

1 inputs.

2 MR. TOMASHEVSKY: Just following up on
3 what Commissioner Boyd said, when you step back
4 and look at it in the context of this IEPR
5 process, we established a loading order concept
6 really with the '03 report.

7 What we're doing is refining it, and I
8 think this becomes a major input to try and
9 determine where cogeneration fits in the grand
10 scope of that. So we're definitely in the
11 information gathering mode, so the more the
12 better.

13 And actually, before I forget to say it
14 at the end, I think, in terms of comments that are
15 due on May 6th, one thing that would be useful
16 goes back to the discussion we had earlier in
17 terms of how the ISO transmission rate structure
18 seems more problematic than maybe we have looked
19 at before.

20 And so to the extent that there are
21 comments you want to file that explain what some
22 of those problems are, I think that would be
23 really useful. Because we don't necessarily focus
24 on that aspect of things. The transmission rate
25 pass-through to the utilities, we tend to somewhat

1 ignore that. So I think it's time to bring us up
2 the learning curve on that, on that particular
3 issue.

4 Any other comments from the dais? Any
5 comments from the audience?

6 MR. ALCANTAR: Thank you. Michael
7 Alcantar. I have some questions for PG&E and for
8 Southern California Edison.

9 I'd like to start with Edison. Thank
10 you for your set of comments about the long list
11 of questions that you feel need to be determined,
12 we have to go through a couple of proceedings and
13 we have to come back here and study and we have to
14 come back and analyze and we have, there's a lot
15 of talking to do and not much doing.

16 What is your solution for those combined
17 heat and power facilities who are coming to the
18 end of their contracts, who are coming to a
19 position to where they have to make decisions
20 whether they're going to install boilers as
21 opposed to maintaining their cogeneration -- and
22 some of these are with three year lead times to do
23 them I might add.

24 Is one solution that you would agree to
25 or accept is that perhaps Edison should issue an

1 RFO that actually would make these QF's eligible
2 for the RFO? Which hasn't happened yet.

3 MR. TUNNICLIFF: I hate to defer this
4 question, but I'm going to have to defer this
5 question. I don't represent that part of the
6 company that handles qualifying in pursuit of
7 contracts. I apologize for that.

8 But possibly we can respond to your
9 question by written comments if we can get some
10 additional inputs there.

11 MR. ALCANTAR: When you're looking at
12 responding then -- and I hear you appropriately
13 bypassing a question that you're not prepared for
14 -- would you also consider whether one option is
15 while we are in regulatory uncertainty and while
16 we are talking and not doing, perhaps the right
17 thing to do is simply endorse and sustain existing
18 contract pricing and terms until we can make the
19 decision?

20 If we don't know what the future will
21 be, maybe maintaining the status quo is a prudent
22 practice for all of us.

23 Ms. Buller, before you leave, would you
24 say you can agree or disagree with the following
25 statement: There's no transparent and functioning

1 day ahead electricity market in California today?

2 MS. BULLER: I don't think I even know
3 enough to answer that question, so I'd have to
4 decline.

5 MR. ALCANTAR: Okay, and just before I
6 pass you over, Mr. Tunnickliff, would you agree or
7 disagree with that statement?

8 MR. TUNNICLIFF: I can't respond to that
9 either.

10 MR. ALCANTAR: Could you tell me who
11 James -- I don't want to pronounce the name
12 improperly, Schiehl, is.

13 MR. TUNNICLIFF: Yeah, Jim Schiehl, he
14 works in our RP&A, our Regulatory Policy and
15 Affairs organization.

16 MR. ALCANTAR: And his title is Manager
17 of the Right Design Section, the Division of
18 Regulatory Policy and Affairs Department, does
19 that sound about right?

20 MR. TUNNICLIFF: I work with Jim
21 periodically, and that could be his title.

22 MR. ALCANTAR: Would it surprise you
23 that the statement "there is no transparent and
24 functioning day ahead electricity market in
25 California today" was submitted by this gentleman

1 in sworn testimony before the California Public
2 Utilities Commission on January 20th of this year?

3 MR. TUNNICLIFF: I'm not going to answer
4 that question.

5 MR. ALCANTAR: Okay, I can understand
6 why. Let's assume that, and I'll go back to PG&E,
7 that the market that we're looking for, that's
8 going to provide benefits for combined heat and
9 power and incentives, doesn't exist, isn't
10 functioning, isn't transparent, isn't real.

11 It's not one that you as PG&E would rely
12 upon to secure your prices. Would that have an
13 impact on your assessment on what this Commission
14 should do with respect to the policies on combined
15 heat and power, both existing and new?

16 MS. BULLER: I'm not sure I got your
17 question right, but what I think you said was
18 assuming that there was no market to provide
19 pricing, would that affect the recommendations I
20 make today to the Commission, as to how they
21 should form policies about current or future --.

22 MR. ALCANTAR: I'm not sure I understand
23 what you mean by pricing but --

24 MS. BULLER: It could take awhile to get
25 this question worked out.

1 MR. ALCANTAR: If there is no
2 transparent and functioning day ahead electricity
3 market in California today, and we are assuming I
4 think as you have heard or I think you even
5 responded to, some of the benefits that you think
6 ought to be assessed are the wholesale power sales
7 that would come from these varying units, combined
8 heat and power units in the system, would that
9 affect your recommendation if there was no market
10 that was reliable?

11 MS. BULLER: Okay. I'm going to try
12 again. If there's no market to provide a price
13 signal, then does that change my recommendation
14 that we need to do a benefit cost analysis as part
15 of our decisionmaking process?

16 I don't think I'd change that -- but I
17 can tell by the way you shook your head that that
18 isn't what you're --.

19 MR. ALCANTAR: That's fine, let me move
20 on.

21 MS. BULLER: I'm sorry about that, Mike,
22 but --

23 MR. TOMASHEVSKY: How about one more,
24 I've got about four behind you.

25 MR. ALCANTAR: I'll try this one. With

1 respect to the definition of losses of revenue,
2 could you define that term for me as you think it
3 applies to PG&E in your testimony today? What are
4 you entitled to receive?

5 MS. BULLER: I don't think I used loss
6 of revenue in my testimony today.

7 MR. ALCANTAR: Okay, I thought --

8 MS. BULLER: I referred you to the
9 testimony that PG&E has filed in the DGOIR and I
10 believe we have an exculpation note, the cost of
11 benefits in that, but I'm not the witness for all
12 benefit and cost analysis, so --.

13 MR. ALCANTAR: You did point out the
14 concerns with the effect on other customers by
15 combined heat and power. You did point out that
16 there is a contribution associated with rates
17 being higher for any expansion of combined heat
18 and power programs.

19 MS. BULLER: To the extent that --

20 MR. ALCANTAR: Are you entitled to those
21 revenues as some matter of right? You, PG&E, as
22 opposed to the --

23 MS. BULLER: Um, PG&E has fixed costs as
24 determined by the Commission that we're entitled
25 to collect. And if they're based on sales, and if

1 sales go down, then that amount of fixed costs
2 that need to be picked up in rates by other
3 customers will of necessity go up, upward pressure
4 on rate.

5 Whether it would be collected to the
6 penny, or whether part of it the shareholders will
7 see in terms of reduced profit, that's going to
8 play out the way it plays out. But just as a
9 general rule, if sales go down and fixed costs
10 remain the same, then the average cost for
11 remaining customers is going to go up, there's an
12 upward pressure on rates.

13 MR. ALCANTAR: So let me understand
14 then. If I'm a combined heat and power customer I
15 don't have the election that, say, PG&E has to go
16 out and shop for a marketplace for natural gas or
17 shop in a marketplace for electricity purchase,
18 I'm a captive customer because I am obligated to
19 provide you with a certain amount of revenue, is
20 that a fair statement?

21 MS. BULLER: If you're taking service
22 under a CPUC approved tariff from PG&E, that
23 creates a legal obligation on your part to pay
24 that.

25 MR. ALCANTAR: And let's assume that I

1 decide to build my own project and stop taking
2 service, are you saying that shouldn't be
3 permitted?

4 MS. BULLER: No, I'm not saying that at
5 all, I don't think I said that.

6 MR. ALCANTAR: Thank you.

7 COMMISSIONER GEESMAN: Thank you
8 Michael. Jeff?

9 MS. BULLER: Could I just clarify this a
10 little bit?

11 MR. TOMASHEVSKY: Absolutely.

12 MS. BULLER: I'm sorry, I was put in a
13 position where I was apparently saying that PG&E
14 would or would not do something. And my testimony
15 today has been directed to the kind of
16 considerations that the California Energy
17 Commission should take into account when they're
18 setting energy policy.

19 I do not pretend to be standing here and
20 saying that PG&E is or is not anything. On behalf
21 of the customers that would receive this upward
22 pressure on rate I'm asking the Commission to take
23 certain things into account.

24 Thanks, Scott, appreciate that. Hi.

25 MR. BEST: Hi. Scott, could you please

1 key up the slide on CHP challenges in the SoCal
2 Gas presentation? I just wanted to comment on
3 PURPA.

4 We hear over and over -- and it's true
5 by the way -- that 70 to 90 percent of these
6 systems fail to achieve the efficiency target
7 bogey set in 218.5 of 42 and a half percent.

8 This is not high math. The efficiency
9 target is not 42 and a half percent. It's 42 and
10 a half percent giving half credit for thermal.
11 So, it's important, we spend hundreds of millions
12 of dollars as a country and as an industry to
13 squeak out a percent or two more out of these
14 machines, so this is not insignificant.

15 If a machine today is 30 percent, and
16 most cost-effective technologies today are 30
17 percentage-ish persistent, we're 12 and a half
18 points away from the bogey, but we only get half
19 credit for that.

20 We're 25 percent away from the bogey.
21 So for me to generate electricity at 30 percent
22 efficiency I have to generate thermal at 25
23 percent efficiency, okay, that's a 55 percent
24 bogey.

25 Now, the utility, on the best days, half

1 of that. So I just want to be clear. In the last
2 35 plants we've built, sub-one megawatt, we've
3 missed that bogey pretty consistently, around 20
4 to 30 percent of our machines every month miss the
5 bogey. It's not because the machines failed, it's
6 because these facilities don't drink enough
7 thermal.

8 For every kilowatt we produce we produce
9 a kilowatt of thermal. How many customers in the
10 state drink that much thermal, cooling or heating,
11 or hydrogen?

12 So, I would say that this is not a
13 failure of the plants, this is a failure of the
14 users to suck up this thermal. So where'd the
15 bogey come from? Well, it came from federal law,
16 so the state picked it up.

17 We analyzed this very carefully, we
18 believe there are PURPA police looking out at our
19 machines. We curtail, we turn off the machine,
20 until time goes by and thermal is used. And then
21 we turn on the machines again.

22 So, it's very painful to shut the
23 machine off for a bogey that's 200 percent our
24 competitor. So, we do it every day, it's law.

25 I would also offer, we talked a lot

1 about larger machines. Well, I'd love to put in
2 larger machines. But I can't do Costco's with my
3 small machines. I can't do any box stores, I
4 can't do shopping malls. Wesfield would love us
5 to do all their malls, we've signed them, but we
6 get to looking at the thermal and we can't do
7 them. So we walk away from all shopping malls. I
8 can't do this building, not enough thermal.

9 So I would argue that the bogey is
10 perhaps a little high. and I would also say that,
11 as we go to larger plants, you know, I'd love to
12 put in a solar merc 50, but I've got to do
13 something with the thermal. Who can use five
14 megawatts, or even three or two megawatts of
15 thermal.

16 So then we should start looking at,
17 okay, microgrids, power parks, wherever there's a
18 Costco there's a couple of hotels across the
19 street -- oop, can't cross the street.

20 So, I would argue that the result of
21 this extraordinary standard drives us to shut off
22 our equipment, to walk away from most energy
23 users.

24 So, Mr. Commissioner Geesman, I would
25 love to penetrate, but I have to ignore most

1 energy users. Thank you.

2 COMMISSIONER GEESMAN: That's a PURPA
3 requirement, is it not?

4 MR. BEST: Well, it's PURPA, but we've
5 adopted it as our bogey for the state, so most
6 projects we underwrite we pick out right up front
7 as a PURPA.

8 COMMISSIONER GEESMAN: But if you
9 entered into a non-PURPA contract you wouldn't be
10 constrained by the same bogey, would you?

11 MR. BEST: I wouldn't be eligible for
12 stand-by exemptions or self-generation incentive
13 plans. It's impossible, I can't put a machine out
14 back here. It should be that simple, but --

15 COMMISSIONER GEESMAN: And how much of
16 that then is under the control of the state?

17 MR. BEST: All.

18 MS. BULLER: All.

19 COMMISSIONER GEESMAN: If we departed
20 from PURPA standards, could we not address that
21 problem?

22 MR. BEST: Yeah, I'd do your Costco
23 first, you bet. Thank you.

24 COMMISSIONER BOYD: So we do need to be
25 in the nation/state of California.

1 (laughter.)

2 MR. WILTSEE: George Wiltsee with
3 Ingersoll Rand. And I'd like to just comment on
4 the point that Nick Lenssen led off with today,
5 and the PG&E person talked about also, which is
6 this issue if you have a two year payback on a
7 cogen project only half of the potential hosts
8 will go for that kind of a situation.

9 And a comment about education was made,
10 but i think it's actually a slightly different
11 issue. These folks are a lot more savvy than,
12 just street smart I guess than that.

13 And I think what it is is risk. And
14 they look at this two year payback that's being
15 presented to them by a developer or a real energy
16 -- although a real energy model doesn't do it that
17 way, but -- they're going to own and operate it,
18 and they ge a two year payback, and they ask the
19 question well, what can go wrong here? Or what's
20 the sensitivity analysis?

21 And, you know, what if the price of gas
22 goes from X to Y? Or what if this machine only
23 operates 50 percent of the time and it's being
24 repaired all the time? Or things like that.

25 And so, I think that's an issue that has

1 to be addressed by ourselves in the manufacturing
2 of this equipment community, as well as the
3 developers and installers.

4 But the question is what can we do from
5 a policy development point of view that might
6 address that? And I'm not sure I really know the
7 answer, but one thing that comes to mind is when,
8 for example, in the self-gen program toady we have
9 currently the instruction that we're going to look
10 at a phaseout of this incentive program over time.

11 And what should it be, how quickly
12 should it happen. Snuller had a chart that kind
13 of implied that it should start now and, you know,
14 just straight line down.

15 And I think one answer is we need
16 experience and time to develop the reliability and
17 applicability of these technologies, and
18 especially when you factor in that in a very short
19 time we have to meet 2007 emission standards.

20 We're looking at, actually a new
21 technology now. Kind of a new breakthrough in the
22 performance level of this technology. So I think
23 one thing we need to think about is to give these
24 current incentive levels more time to bring in the
25 projects and the experience to build a sound

1 technology base for CHP.

2 MR. TOMASHEVSKY: Thank you, George.

3 MR. BRENT: Richard Brent. Question to
4 the panelists. I heard distributed generation,
5 DG, in probably more than I heard CHP. Could you
6 help me understand -- I think Joe you had it on
7 your slide -- CHP is part of DG.

8 If you see a difference between
9 distributed generation and combined heat and
10 power?

11 MR. VELASQUEZ: Well, I think that
12 distributive generation right now is primarily,
13 I'm looking at it from the self-generating
14 incentive program, which is under my
15 responsibility.

16 Which is, either CHP or cooling plus
17 heating and power production. So it's mostly
18 that. Cogeneration, I've been here long enough
19 that I remember it as cogeneration.

20 MR. TUNNICLIFF: And in talking about
21 distributive generation, or DG, as looking at or
22 referring to the wide gamut of the technologies.
23 And in meeting and working with and using
24 different technologies that our business customers
25 look at, they look at photovoltaics.

1 And some are looking at fuel cells,
2 operating in a combined heat and power
3 application, as well as internal combustion
4 engine, fire, combined heat and power.

5 So, thinking of it generally and pretty
6 broadly about what some of our customers have
7 adopted or looked at, so, it's not necessarily
8 focused on one particular technology.

9 MS. BULLER: I think for me combined
10 heat and power is a subset of distributed
11 generation. Distributed generation is just
12 talking about customer type, and combined heat and
13 power is a part of that. But I'm not an engineer,
14 so I can't --

15 MR. BRENT: Neither am I, so that works.
16 If I may, we're finding nationally sort of a split
17 between distributed generation or distributed
18 resources and combined heat and power.

19 Because the load factor for combined
20 heat and power, generally speaking, is more of a
21 base load. People can't afford a machine that's
22 only going to run 500 hours a year.

23 What we're hearing from the utility
24 industry across the United States, distributed
25 resources could be storage as well as generation

1 of supply, is put more at peak shave, and manage
2 the grid and be used as a grid management tool.

3 So I want to make the distinction
4 between distributed generation and what I suspect
5 we may be talking about tomorrow, and base load
6 combined heat and power, which may have a more
7 onerous inference in that I'm talking five
8 megawatts of capacity away from the utility by
9 putting somebody into a base load CHP, where DG
10 may very well be 200 hours a year, 300 hours a
11 year, and would use that as a split.

12 I don't need confirmation of that as
13 much as my experience in the last few years has
14 shown me that kind of a difference.

15 The other point that I'd like to make is
16 that if we go to Joe's first slide, I'd love to
17 get 2,520 KW for our CHP systems, and would be
18 willing to stand here and take anybody's order who
19 can give it to us, when generally speaking our
20 retail, and you can go from there, is probably
21 somewhere between 800 and 1,000 dollars KW.

22 But I'm in a size class that's a little
23 bit larger, and I need to qualify that you're
24 talking about three megawatts and above. And it
25 does have economies of scale.

1 The other point that I would point out,
2 and I don't know which one it is in Joe's slides,
3 and again just more for clarification, how much
4 got installed -- we've enjoyed a good relationship
5 with SoCal Gas.

6 SoCal Gas has even in fact shareholder
7 approved rates that are encouraging people to use
8 more base load gas. And you can talk to Joe
9 afterwards about that, separate from SGIP.

10 We've had a more difficult time in
11 SDG&E, and yet I believe we've even installed 20
12 megawatts in there that has not received any of
13 the SGIP money, in the SDG&E's territory. And to
14 another part of the slide, we have not had any
15 problem getting our emissions permit and still
16 meeting the cost effectiveness to the end user.

17 MR. VELASQUEZ: I should say that these
18 were the numbers for the SGIP program, installed
19 under the SGIP program.

20 And the other, the project costs,
21 because I have seen also when I go to different DG
22 forums, and I've been promoting DG for a long time
23 and CHP, numbers in the 800 to 1,000 per kilowatt,
24 1,200.

25 And I was surprised, as you can see that

1 all these that are required that go through our
2 program and project cost, I'm looking at these and
3 I'm seeing these numbers that are huge for project
4 cost of installing. So this is based on actual
5 data, systems installed. So I was quite frankly
6 shocked myself to see some of these costs.

7 MR. BRENT: I'll be glad to take the
8 order. Well, last point, before, with the
9 \$600,000 upset to your \$3 million, that was for
10 permitting? Or that was for technical?

11 MR. VELASQUEZ: It was for abatement
12 equipment, for infrastructure and SCR's and --

13 MR. BRENT: Fair enough. Good
14 clarification. Thank you very much.

15 MR. TOMASHEVSKY: Thank you, Richard.
16 One more and then, because we won't want to
17 overlap with tomorrow's workshop we'll move on to
18 the next thing.

19 MR. DUGGAN: I'm Kevin Duggan with
20 Capstone Turbines and we're taking orders too.
21 (laughter.)

22 I wanted to amplify a comment by
23 Commissioner Geesman, and then something perhaps
24 shocking, and then ask a question.

25 The industry, distributed generation in

1 California, has had a lot of things made to go for
2 it in the last few years, you know, we've gotten
3 rid of stand-by charges for many installations,
4 exit fees, combined line charges for many
5 situations, we've got a significant incentive
6 program in place, we've addressed interconnection
7 standards.

8 We've got the utilities even supporting
9 distributed generation. But the point you made,
10 Commissioner Geesman, over the last five or
11 fifteen years we've seen almost nothing really
12 added to the stock of CHP in this state.

13 And so the question, and maybe the
14 question is of course why is that, that we've seen
15 nothing happen? We heard some statements from
16 people in business saying it's just not their core
17 business, they just don't want to do that, it's a
18 low priority.

19 And I guess the thinking I've come to,
20 and the shocking point I'd like to make now, about
21 why business people can say that, is really
22 because of the high quality of the product and
23 service they get from the utility. The utility
24 meets their requirements and CHP doesn't do the
25 job as well.

1 And so the question that I then get to
2 is how has it come about that the utility industry
3 has been able to provide and meet the requirements
4 of customers to a much greater ability than almost
5 anyone else can, to meet the requirements of the
6 vast majority of customers to a greater extent
7 than anyone else has.

8 And I think a part of the answer to the
9 question lies in the fact that the utilities have
10 been a regulated monopoly for maybe as many of 100
11 years, and out of those regulations they've been
12 able to establish a place and a presence.

13 In fact, the regulation themselves, the
14 protection they get, the guaranteed rate of
15 return, all these things, are known monetary
16 incentives that have been created and established
17 over a very, very long time that have enabled
18 utilities to become dominant, powerful providers
19 of a high quality service.

20 That makes it very, very difficult for
21 anyone else to compete with. So I guess the
22 question is, how do you react to that?

23 (laughter.)

24 COMMISSIONER GEESMAN: You can just take
25 bows.

1 MR. TOMASHEVSKY: And that works really
2 well, because you've been tortured so dramatically
3 throughout the course of this panel we should at
4 least leave it on a positive note.

5 Why don't we thank your three panelists
6 for putting up with us.
7 (applause)

8 MR. RAWSON: Okay, I don't want to lose
9 you yet, we're in the home stretch, hang in there.

10 Well, we've kind of gone the full gamut,
11 talking about CHP and distributed generation
12 today, and part of the Energy Commission's
13 responsibilities is to be good stewards of the
14 environmental issues as well.

15 So we wanted to end today's discussion
16 talking about some research that the Energy
17 Commission's PIER program has been funding with UC
18 Irvine, to look at what the air quality impacts
19 are of penetrations of DG, different types of DG,
20 within the South Coast Air Basin.

21 This is a very good subject for a
22 variety of different venues, not only in our work
23 here in the IEPR but also is germane to work that
24 the south coast is looking at for new rules for DG
25 as well as the Air Resources Board's 2005 update

1 to their '07 standard.

2 So, with that, I'd like to introduce
3 Jack Brouwer, who is going to present the work
4 that UCI has been engaged in over the last two
5 years on this initial study.

6 MR. BROUWER: Thanks a lot, Mark. I
7 realize it's the end of the day, and I'm going to
8 have to go fairly quickly through my 80 slides.
9 Actually, I have about 40, so it's not too far
10 from the truth.

11 I will go fairly quickly through these,
12 but hopefully you'll get a little sense of the
13 research that we were able to accomplish, which
14 was one of the first programs in the world to
15 really assess air quality impacts of distributed
16 generation.

17 A lot of studies had looked at emissions
18 impacts, but didn't couple that then to a detailed
19 air quality model to determine whether it had
20 impacts on criteria pollutants. So we were very
21 pleased that the Energy Commission funded this
22 effort to look at air quality.

23 I'll present a project overview, some of
24 the DG implementation scenarios, the CHP
25 methodology, since that's what's relevant to

1 today's workshop, and then present just a few
2 results from our analyses.

3 The goals of our project were to
4 construct a set of likely DG implementation
5 scenarios, or DG scenarios, to evaluate those
6 scenarios for determining whether air quality
7 impacts were observed as a result of them.

8 Some were questioning whether an air
9 quality model, a current state-of-the-art air
10 quality model, would be sufficient in its
11 resolution to detect DG at all.

12 So we did a very detailed sensitivity
13 analysis of the model. I won't present any of the
14 results of that today, but found that indeed it is
15 sensitive enough.

16 We also coordinated our modeling
17 activity with the California Air Resources Board
18 and the South Coast Air Quality Management
19 District, which ended up being a very fruitful
20 collaboration amongst our modelers and the
21 modelers from the two agencies.

22 Finally, we participated with the
23 central California ozone study people to exchange
24 some of our results, and its also leading to some
25 follow-on effort that we're going to study DG

1 impacts in the central valley as well.

2 So it was the environmental program of
3 PIER that sponsored this effort. We focused on
4 the South Coast Air Basin in the year 2010. We
5 considered all types of distributed generation
6 technologies and we had expertise in distributed
7 generation as well as in air quality modeling that
8 we engaged.

9 We also had several industry workshops
10 that included utility participation and several of
11 you who are in the audience actually participated
12 in these workshops, to try to garner as much input
13 as we could from the DG community as well as the
14 utility community.

15 So let me talk a little bit about the
16 implementation scenarios. It's a lot more than
17 just assessing the emissions from these. It's
18 trying to determine what fraction of energy needs
19 might actually be met by DG, what types of
20 technologies would actually be adopted, and then
21 of course, even understanding the emissions that
22 we'd expect from these DG in 2010. That's kind of
23 a challenge in itself.

24 Besides, it makes a very big difference
25 where you put these within the regional models.

1 So we need to know the spatial allocation. Also,
2 depending upon the end use, it will have a
3 different duty cycle. We have to address that,
4 because the time dependence has an impact on air
5 quality.

6 We have to understand whether there's
7 any emissions that are displaced. CHP is one of
8 the areas in which you could displace, for
9 example, boiler emissions.

10 And then we had to make other estimates.
11 And if you want to hear about those I'll talk to
12 you about them later.

13 But one of the key resources we had was
14 geographic information systems data for all five
15 counties that were in the South Coast Air Basin.
16 And from this we could determine whether there was
17 an industrial sector, a commercial sector, or all
18 sorts of other end uses represented at various
19 spatial locations within the basin.

20 However, the resolution of that data was
21 much more fine than our grid. As you can see in
22 this direct comparison here, where all the grey
23 dots indicate an activity sector. I've blown up
24 this area here in Long Beach just to give you a
25 little sense of the high level categories involved

1 in this GIS data.

2 And you can see here, there are
3 agricultural, commercial, education, industrial
4 sectors. And we did some pretty sophisticated
5 analyses just to extract this data from the GIS
6 data base to the five kilometer by five kilometer
7 resolution of our air quality model.

8 But we also based the types of DG that
9 were adopted in each cell, the duty cycle in each
10 cell, the emissions associated with that in each
11 cell, on the basis of this GIS data.

12 And that led to several different
13 distributions of DG power. We investigated those
14 distributions on the basis of land use, which led
15 to the distribution seen in the upper left hand
16 corner.

17 And you can see it differs pretty
18 substantially from population spatial distribution
19 or, of course, an even distribution, which is
20 pretty unrealistic or a population growth
21 distribution which concentrates things more on the
22 eastern portions of the basin.

23 We studied all of these for determining
24 whether or not different scenarios that we don't
25 believe are realistic but that could be an

1 expected outcome of some policy would have any
2 impact.

3 And this is just an example of some of
4 the duty cycles that we incorporated. Various
5 duty cycles for residential applications or
6 commercial applications, industrial applications,
7 etc.

8 Now, when we looked at all of the
9 parameters that we had identified we came up with
10 39 factorial scenarios. That was just a few too
11 many for us to analyze in any detail.

12 So what we did is we screened these
13 scenarios and came up with five realistic
14 scenarios, which use all of the market studies,
15 all of the GIS information, everything that we
16 could come up with to come up with as realistic an
17 expectation of what we would get in 2010.

18 But some parameters we were unsure of.
19 And in particular what was the DG penetration that
20 we'd expect, how much would really be adopted by
21 2010. And we did a range between five and 20
22 percent of the increased power between 2002 and
23 2010.

24 We also did one variation which is
25 related to the 2003, 2007 standards of the

1 California Air Resources Board, and what it
2 addresses is how much early adoption of DG is
3 there, how much is adopted essentially before 2007
4 when the stricter air quality standards come into
5 play. So that's what this DG adoption rate
6 addressed.

7 We also had 21 spanning scenarios. In
8 reality we had about 43 spanning scenarios, but
9 the official report only contains 21 because those
10 are the ones we had sufficient detail for.

11 But they were essentially put in there
12 to test items of scientific significance or to
13 test for unexpected outcomes.

14 So what happens if we just put all these
15 market studies together, and all the GIS
16 information data that we have for the various
17 activity sectors and the like, what do you really
18 see with regard to sectors, and what types of
19 technologies they adopt.

20 Well, for the most part you see almost
21 all the DG going into the industrial sector. That
22 was about 60 percent of the DG went into the
23 industrial sector.

24 Other categories included institutional
25 and commercial sectors, which took another 30

1 percent or so of the total DG that was installed.

2 And you can see that we included DG up to 50
3 megawatts, so Richard, we included your gas
4 turbines in that.

5 And you can see they actually made a
6 significant contribution when you look at this
7 kind of pink category here at the top of the
8 industrial, and then the red one right below it. I
9 think yours are below that even, right? All
10 right.

11 And then, what types of technologies were
12 adopted? Well, it turns out that it's mostly gas
13 turbines that were adopted here. About 50 percent
14 of the power was produced by gas turbines, you had
15 about five percent photovoltaics, and ten percent
16 fuel cells.

17 Okay, what about the total emissions
18 that these DG were contributing to the basin? For
19 the most part, because these are clean
20 technologies they contributed a very small
21 fraction of the total power, or total emissions to
22 the basin.

23 If you look here, even our dirtiest DG
24 scenarios, the ones here on the left hand side of
25 the chart, only contributed about a maximum of two

1 percent to the total basin-wide emissions.

2 And if you look at realistic scenarios,
3 these are the ones labeled R1 through R5, you see
4 that it's less than .5 percent of the total basin-
5 wide emissions, of major emissions that you see
6 here.

7 I guess this is one of the main reasons
8 why people thought hey, your model's not going to
9 notice any difference.

10 Well, what did we do in regard to CHP?
11 Well, in both of our industry stakeholder
12 workshops DG manufacturers suggested that CHP
13 should be considered for a large fraction of the
14 DG that is adopted.

15 And we accounted for quite a bit and we
16 looked at a variation, including 100 percent of
17 the DG adopts a CHP strategy to a realistic
18 strategy which ended up having about 30 percent of
19 the DG adopting a CHP strategy.

20 But you can see, some entities suggested
21 a much higher fraction, 40 to 60 percent or
22 something like that.

23 So what we did, when we estimated, when
24 we included CHP in our scenarios we estimated the
25 total CHP adoption for each end use sector, and

1 then we estimated a realistic heat recovery
2 factor.

3 And that incorporates all sorts of
4 things: inefficiencies associated with the CHP
5 technologies, the mismatch between the thermal and
6 the electrical production times, all of these
7 things that you guys have actually been talking
8 about today.

9 And then for that we got a total thermal
10 heat recovered in each cell. But we had to assume
11 that was going to replace some old boiler
12 emissions and some new boiler emissions, and then
13 evaluate the fuel offsets, etc. And then get the
14 net flux of emissions in that cell that resulted
15 from that.

16 We used data here that's recorded by
17 Ianuchi (sp) et al. And we assumed an efficiency
18 for old boilers and new boilers.

19 So, one of the key things here is to
20 mention that we did a case where we assumed all DG
21 adopted CHP strategy. Because we wanted to see
22 what's the maximum potential impact that CHP could
23 have in these realistic scenarios?

24 And what you see is that, for a lot of
25 the criteria pollutant emissions and in particular

1 for CO2, there is a very significant difference
2 and a huge reduction in emissions that CHP can
3 provide.

4 No matter what technology you adopt, you
5 adopt fuel cells, you adopt natural gas ICE's,
6 diesel ICE's, microturbine generators, you see CO2
7 emission reductions that go from 25 percent to 86
8 percent or so, and then reductions in CO of
9 inorganic compounds and NOX, etc.

10 Now, this is assuming that you get 100
11 percent of adoption, so this is kind of a maximum
12 achievable reduction that you can get from CHP,
13 but it's very significant.

14 Now remember, in the subsequent slides
15 we're going to apply this to the fraction of
16 emissions that is only between two and .5 percent
17 of the total emissions, so you won't see as
18 significant a CHP impact in the scenarios.

19 So let's go to some of the simulation
20 results. This is really a neat picture and I
21 wanted to show it to you because of that reason,
22 of the basin. It's a neat picture of the basin.

23 But it gives you a real good perspective
24 on what we're dealing with when we simulate the
25 South Coast Air Basin.

1 We have the ocean that sits to the west,
2 primarily off ocean breezes that don't blow too
3 hard, so they just push the emissions from the
4 basin up against the mountains and essentially
5 trap them there for a reasonable amount of time,
6 allowing the atmospheric chemistry to take place,
7 producing the nitrogen, producing the ozone levels
8 and the particulate matter that we're concerned
9 with.

10 So what do we do with that? Well, we
11 put it into a model where we simulate the general
12 dynamic equation for each species in each cell for
13 each period of time.

14 And you can see here, we have a cell
15 that's a fully three dimensional model and the
16 dynamic equation counts for convection, diffusion,
17 for sources and sinks like the emissions and the
18 depositions, as well as the aerosol chemical
19 kinetics and the homogeneous chemical kinetics.

20 So this is a very computationally
21 intensive process, but it's the only process by
22 which you can actually estimate then the air
23 quality impact of these emissions.

24 So what happens when we look at a
25 baseline case? And I'm going to show you a movie

1 that shows the hour by hour concentrations of
2 ozone throughout the basin.

3 And I'll show it to you a couple of
4 times because what you see is that at midnight we
5 have very low concentrations, they're on the order
6 of 20 PBB or so throughout the basin.

7 But then you see, throughout the day and
8 especially as you get into the early afternoon
9 hours, quite a large concentration of ozone right
10 up against the mountains there, just as we observe
11 in reality.

12 And this sort of behavior is well
13 predicted, we compared this model to measurements.
14 And it well predicts what we measure in the
15 eastern portion of the basin during an air quality
16 episode.

17 Now we need to have this baseline
18 emissions inventory and baseline case because we
19 need something to compare it to. And so we also
20 predict the baseline particulate matter
21 concentrations.

22 I'm showing here only PM 2.5, that's the
23 small particulate matter. The particulate matter
24 that's often produced in this atmosphere as a
25 secondary organic aerosol. So we're talking about

1 the small particulate matter here.

2 And what you see are two major regions,
3 but an especially high concentration of PM 2.5 in
4 the eastern portion portions of the basin, in
5 Riverside and San Bernardino counties. You also
6 see some near Long Beach, which are associated
7 with the port and with the refineries.

8 Now these happen to have different
9 concentrations of sulphur and nitrogen compounds,
10 and it's really an interesting thing in and of
11 itself, but those are the areas where you have the
12 key problems with particulate matter.

13 Okay, now you have this in your handout
14 so I'm not going to actually go through this,
15 because I'm already two minutes over.

16 Well, let me just show you what happens
17 when we now add a realistic set of DG emissions,
18 time resolved, spatially resolved activity sector
19 resolved, duty cycle included and everything.

20 Well, we get this prediction. Do you
21 notice any difference? Maybe? Here, let me show
22 it again. It's pretty tough to tell the
23 difference, I tell you. Too much information
24 here.

25 Well, the key thing if you want to

1 actually tell a real difference, is to look at
2 then a difference plot, right? Because it's very
3 challenging to tell a difference if you look at
4 that prediction there.

5 So this shows a difference between the
6 realistic DG implementation scenario and the
7 baseline case. Okay, so here we go. So now what
8 we're seeing is that when you see green there is
9 no difference. But when you see things that tend
10 towards the red that's an increase in ozone, a
11 local increase in ozone.

12 When you see things that tend towards
13 the blue that's a local decrease in ozone. And
14 what you see for this realistic case is really a
15 very minor impact associated with DG but an impact
16 nonetheless on ozone concentrations, with some
17 locations showing a decrease and some locations
18 showing an increased in ozone.

19 And that increased and decrease, if you
20 look at it again here, is on the order of plus or
21 minus two PPB. All right.

22 And then you can also look at PM 2.5.
23 When I show PM 2.5 I don't show the movies because
24 the standard is for a 24 hour average of PM 2.5.
25 So I'm only showing then the basin-wide 24 hour

1 average of PM 2.5.

2 And what you see is, in the areas of
3 highest concentration, that's where we see the
4 largest differences. But the differences tend to
5 be both plus and minus again, on the order of one
6 microgram per meter cubed.

7 And that's about the level of the
8 sensitivity of the model, suggesting in this
9 particular case, for a realistic case here, that
10 we don't have a statistically significant
11 difference. Now for ozone we can actually say
12 there is that difference.

13 Other scenarios, however, that we tested
14 showed a significant impact with regard to both
15 ozone and PM 2.5.

16 So let me just summarize here. You see
17 that the basin-wide total emissions are less than
18 .5 percent. But we do see, especially at the peak
19 time, you can see that in here, some impact on
20 ozone concentration on the installation of DG.

21 And then you see the same PM 2.5.

22 So what happens if we look at different
23 adoption rates of DG. Remember that we don't
24 really know for the realistic cases how much
25 people are going to adopt by 2010.

1 So if we increase that by four times,
2 from the realistic case number one to a 20 percent
3 of the new installed capacity, the new generated
4 power in the South Coast Air Basin that is going
5 to be met by DG, we see a more significant impact.

6 And that's what's shown here on R3 in
7 comparison to R1. You can see that the magnitude
8 of the impact is not changed, but the extent of
9 that impact is changed. So what it essentially
10 says is that you still see changes that are plus
11 or minus two PPB, but they're more broad, they
12 affect more of the basin.

13 Okay. Well, what happens if you apply
14 CHP to these realistic cases? So what I'm showing
15 here is two different things. What happens if you
16 do low early adoptions so that most of the
17 technology is adopted after 2007?

18 Then you get this ozone prediction on
19 the left, which essentially shows a much lower
20 impact of DG on the air quality in South Coast Air
21 Basin.

22 So the, and we've done spanning
23 scenarios where you look at everything being
24 installed according to 2007 standards and
25 according to 2003 standards, and it really

1 actually is a very significant difference that we
2 can attribute to DG installed.

3 If people would change that standard it
4 will have an impact on air quality. We can show
5 that with our results.

6 And then, the final thing is what
7 happens if you introduce CHP into this realistic
8 scenario, or remove CHP from the realistic
9 scenario? Well, actually what it did was it ended
10 up leading to decreases here then in ozone, that
11 you can see here.

12 Primarily decreases in ozone, as opposed
13 to the case where we had CHP. Hmm, that doesn't
14 sound too good.

15 In this realistic case, what it ended up
16 doing is, in the regions where we were VOC
17 limited, meaning that we had plenty of NOX already
18 there, an introduction of more NOX actually helped
19 with regard to ozone concentrations. So that's
20 actually a curious finding with regard to CHP.

21 However, if we go to a case where we are
22 adopting more DG, that's DG that has a more
23 significant impact, what we see is definitely a
24 positive impact on air quality associated with CHP
25 adoption. And that's what you see in comparison

1 of the left hand plot to the right hand plot.

2 Again, magnitudes are about the same,
3 plus or minus three in this set of cases. But you
4 can see the extent of pollutant impacts is much
5 reduced when you go to the CHP scenario. So the
6 extent of air quality impacts is much reduced when
7 you go to CHP.

8 Okay, I'm not going to show you any more
9 movies. So, in summary, we found that the model
10 we are using is sensitive enough to determine
11 whether or not DG has an air quality impact.

12 We found discernible increases and
13 decreases in ozone and PM 2.5 that we can directly
14 attribute to that DG. And those magnitudes that we
15 found on the realistic cases are plus or minus
16 three PPB for ozone, plus or minus two micrograms
17 per meter cubed of PM 2.5. And on the spanning
18 scenarios we saw more impacts.

19 We also saw a very consistent result of
20 maximum increases of pollutants in areas where we
21 are already well out of compliance. Like the
22 eastern portions of the basin almost always had an
23 increase in pollutants, whereas the areas near the
24 coast or in downtown LA often showed decreases.
25 So that was consistent throughout all the cases.

1 And the final statement here then, on
2 the major project findings, is that the DG air
3 quality impacts in outer years that we simulate
4 din some of these spanning scenarios could be
5 significant, they could be significant depending
6 on how it was done.

7 And then related to CHP, there are a few
8 findings here. One in particular is that CHP
9 emissions displacements in realistic scenarios do
10 lead to a significant CO2 reduction, but a small
11 reduction in the criteria pollutants.

12 Now that's when we essentially had only
13 about 30 percent of the .5 percent of the total
14 emissions going into the basin. So you can see
15 how it doesn't have that significant an impact.

16 We found these mass increments of
17 emissions that were relatively small. And that
18 the DG capacity ended up being largely installed
19 in industrial areas, not necessarily in
20 residential or commercial sectors.

21 And then yo usee some information here
22 then on the various technologies that were
23 actually used by us in this simulation, 40 percent
24 being gas turbines, which have great potential for
25 CHP, internal combustion engines, microturbines,

1 fuel cells, etc., which all have this sort of a
2 CHP potential.

3 So I thank you for your time.
4 (applause)

5 MR. RAWSON: That was very quick.

6 MR. BROUWER: I wanted to be quick.

7 MR. RAWSON: Thank you. Were there any
8 questions for Jack about the emissions work we've
9 done within the PIER program? Richard?

10 MR. BRENT: Has South Coast seen this
11 yet?

12 MR. BROUWER: Oh yes, the South Coast
13 Air Quality Management District, we worked very
14 close with them, and they know all about these
15 results already. They saw a pre-release of the
16 report, which was just posted on the website, just
17 last week. Yes?

18 MR. TOTH: Steve Toth with BP. Question
19 on the scenarios. To take from the earlier point
20 around why we're trying to promote CHP from the
21 standpoint of it deserves to be in the loading
22 order because it can help in the net on an energy
23 intensive basis benefit air quality.

24 Curious, could you do a scenario where
25 you basically take out all the DG in your model

1 and offset it with what would be the replacement
2 energy. In other words, if you didn't have DG,
3 what's going to be the replacement energy sources,
4 and if that's the case what happens to that model?

5 Now, I know not all that energy's going
6 to be local, we have imported power and other
7 things, but I'd just be interested to see just on
8 the benefit side whether DG alone also would
9 contribute from a beneficial standpoint?

10 MR. BROUWER: Yes, that's a very
11 interesting question. We did not do that scenario
12 that you said. We actually did just the opposite
13 scenario, where we said let's take away in-basin
14 emissions and substitute it all with DG.

15 So it was just the opposite. And we
16 actually found that that was very significant, it
17 had a very significant impact associated with
18 removing local power plants and replacing it all
19 with clean DG essentially. And it was a positive
20 impact in that regard.

21 MR. TOTH: Do you have that model up
22 here?

23 MR. BROUWER: I don't have it here on
24 this presentation, but we have done that scenario.
25 So it's the opposite scenario of what you've just

1 asked.

2 MR. TOTH: Great, thanks.

3 MR. BROUWER: Uh, now again, that case
4 assumed 100 percent of the power coming from the
5 basin, which is not necessarily realistic.

6 MR. TOTH: Right.

7 MR. BROUWER: Right, okay.

8 MR. EVANS: Peter Evans, New Power
9 Technologies. The study that we're going to
10 present tomorrow, one of the findings that to me
11 was very surprising, we were looking at good
12 beneficial DG projects in Silicon Valley, and
13 specified projects typically under a megawatt, in
14 fact mostly were under 500 kilowatts.

15 But one of the things that -- and we
16 assumed for the purposes of our study that they
17 were all '03 CARB certified equipment, that wasn't
18 one of the focuses of the study.

19 But one of the things that came out of
20 it was that all these projects, with the exception
21 of a few, would still require local air issuance,
22 because they're mostly over 50 horsepower, which I
23 think is the cutoff in the air quality management
24 district.

25 So anyway, my question is you used the

1 term significant to characterize some of the
2 potential impacts of the penetration of DG or
3 minute power in the basin. And i guess my
4 question is, this is really a policy question.

5 In the scheme of things, is it still
6 really worthwhile to do local air permitting
7 processes on CARB-certified gear, especially when
8 the '07 standards, but even the '03 standards.

9 Or is this something where we would say,
10 well it's significant in the sense that you can
11 measure it, but in terms of society and given the
12 difficulty of going through that permitting
13 process for a grocery store or a Costco, is that a
14 good use of resources?

15 MR. BROUWER: Well, I can't answer the
16 policy part of the question, but what I can say is
17 that in the South Coast Air Basin we found that
18 the AQMD does not require an air permit for CARB
19 certified equipment.

20 MR. TOTH: So this might be a local
21 thing.

22 MR. BROUWER: Right, okay. And I know
23 that for a fact because we are testing CARB
24 certified technologies at our own laboratories and
25 we do not require, they do not require an air

1 permit for those. As long as they're CARB
2 certified. Now -- go ahead.

3 MR. EVANS: Well, the CARB certification
4 program only applied to equipment that is exempt
5 from permit, doesn't it? That's the way it works.

6 MR. BROUWER: Yes. Now, with regard to
7 the question of significance, that's also a tough
8 one to answer. I can only answer with regard to
9 the statistical significance of the model. I can
10 only tell you whether or not it's a real
11 prediction of the model or just numerical
12 uncertainty in the model.

13 I can't say whether or not it's
14 significant with regard to whether AQMD would want
15 to regulate that emission.

16 MR. EVANS: So when you use the term
17 significant it's from an analytical standpoint?

18 MR. BROUWER: That's correct. So when I
19 use it it's for the significance of the model
20 prediction itself, not with regard to whether or
21 not AQMD would be concerned about regulating that
22 emission.

23 COMMISSIONER GEESMAN: You did raise a
24 question about significant results in the out
25 years. Which are the out years?

1 MR. BROUWER: We did not directly
2 investigate any out year in this study, although
3 we have proposed to do that in a follow-on study.

4 But what we did in one of our spanning
5 scenarios is we projected a ten times increase in
6 DG installation that may represent 2050, it may
7 represent 2100, I have no idea what it would
8 represent.

9 And when we did that there were some
10 pretty significant impacts if the technology mix
11 represented the 2003 standard and nothing more.
12 So that's what we did, we took the 2003 standard,
13 we said, then we put a whole bunch of it into the
14 basin, and it did show a significant air quality
15 impact.

16 Okay, one more question? Okay, thanks.

17 MR. TOMASHEVSKY: Okay, I guess we'll
18 take just one general comment, and then we're
19 going to wrap this up.

20 MR. O'CONNOR: Thank you. Todd
21 O'Connor, I'm here wearing my hat for CADER. This
22 year CADER is co-hosting it's annual symposium for
23 distributed generation with CalSEIA, and the
24 theme, which is why I bring it up now, is very
25 relevant to what we've been discussing today and

1 what we'll be discussing tomorrow.

2 And that is all power is local. And the
3 conference will be held on September 7th through
4 9th at the Westin in Santa Clara, in the heart of
5 Silicon Valley. And for the first time we are
6 going to be hosting a golf tournament that CalSEIA
7 asked to conduct so you can actually practice your
8 all power is local golf swing, if you will.

9 And we're asking for the participants to
10 the talks today, that have been tremendous, the
11 policy implications are just beginning to unwind,
12 the IEPR is hopefully going to be full bore by
13 September, we'll look for the CEC to give its
14 findings and recommendations.

15 We'll look for panels that have been the
16 kind of panels that have been here before us today
17 and will be here for us tomorrow. We're looking
18 for participants, we're looking for sponsors.

19 There is a one letter description of the
20 CADER Conference on the table, please take one on
21 the way out, and I thank you for your time.

22 MR. RAWSON: Commissioners, did you have
23 any closing comments?

24 COMMISSIONER GEESMAN: Just to thank
25 you, Mark, and Scott for assembling such an

1 informative day. Look forward to tomorrow.

2 MR. RAWSON: Great. Thank you. Public
3 Comments May 6th. Next steps, after we will be
4 using this input into the staff's drafting of the
5 loading order white paper, which will then be a
6 part of the Committee's policy paper later this
7 summer.

8 So, we encourage you to submit comments
9 and thanks for coming today.

10 (Thereupon, the workshop ended at 5:20 p.m.)

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